1	UNITED STATES DISTRICT COURT		
2	WESTERN DISTRICT OF WASHINGTON AT TACOMA		
3			
45	UGOCHUKWO GOODLUCK NWAUZOR,) et al.,)		
6	Plaintiffs,) 3:17-cv-05769-RJB) 3:17-cv-05806-RJB		
7 8 9	v.) Tacoma, Washington THE GEO GROUP, INC.,) June 3, 2021 Defendant.) Jury Trial		
10 11 12	STATE OF WASHINGTON,) 9:00 a.m. Plaintiff,) V.		
13 14 15	THE GEO GROUP, INC.,) Defendant.)		
16 17 18	VERBATIM REPORT OF PROCEEDINGS BEFORE THE HONORABLE ROBERT J. BRYAN UNITED STATES DISTRICT JUDGE		
19			
21 22			
23			
24	Proceedings stenographically reported and transcribed		
25	With computer-aided technology		

—Angela Nicolavo - Court Reporter - 1717 Pacific Ave, Tacoma, WA - 253-882-3832–

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25					

—Angela Nicolavo - Court Reporter - 1717 Pacific Ave, Tacoma, WA - 253-882-3832-

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2		

MORNING SESSION 1 2 JUNE 3, 2021 3 (The following occurred outside the presence of the jury.) THE COURT: Unless there is something preliminary, we 4 5 will bring the jury in and continue with Mr. McHatton. MR. SILVERMAN: Judge, just a couple of quick 6 7 logistical points. First of which, we wanted to make sure the rule of sequestration is in effect. There are so many people watching this, some of which I thought were witnesses. In any event, we want clarity one way or the other that the 10 rule of sequestration is in effect. 11 MS. CHIEN: To the extent you are concerned about 12 Colleen Melody, she's our designee. The parties agreed we 13 would have our designees attend. 14 15 MR. SILVERMAN: We are also keeping folks out, but we want to make sure everybody agrees. 16 17 MS. CHIEN: Yes. MR. WHITEHEAD: Yes. 18 MR. SILVERMAN: One logistical question: It doesn't 19 look like Exhibit 14 is in the Box, the admitted Box and we 20 thought it was admitted. 2.1 22 MS. CHIEN: We also emailed Mr. Campbell about that, 23 so I think it might have been added. Mr. Campbell might know better. 2.4

THE CLERK: I will consult the Box. I do have 14 on

```
my admitted list. It might not have gotten in the Box.
                                                               I'll
 1
 2
    check that out.
             MR. SILVERMAN: One final question: What is the
 3
    Court's pleasure in terms of advising the parties each day
 4
    how much time you have used because we are both on a clock.
 5
             THE COURT: When you want to know, you ask Tyler.
 6
    He's the clock keeper.
 7
             MR. SILVERMAN: Okay. Thank you, Your Honor. That's
    all we had.
             THE COURT: All right. Is Mr. McHatton here and
10
    ready?
11
             MS. MELL: Yes, Your Honor.
12
             THE COURT: We'll bring the jury in and continue with
13
14
    cross.
15
         (The following occurred in the presence of the jury.)
             THE CLERK: All right, Your Honor, it appears that
16
17
    all nine jurors are here.
             THE COURT: All right. We will continue with
18
    Mr. McHatton's testimony, folks.
19
        Ms. Mell, you may inquire.
20
             MS. MELL: Good morning, ladies and gentlemen of the
21
22
    jury.
23
                           CROSS-EXAMINATION
    BY MS. MELL:
24
25
        Mr. McHatton, can you take out Exhibit 14 for me, please,
```

- 1 and can we publish that to the jury, talking about a memo?
- 2 | Exhibit 14.
- 3 **A Okay**.
- 4 Q Do you recall discussing this memorandum you received from
- 5 Ms. Singleton during your testimony yesterday?
- 6 A I do.
- 7 Q The communication concerned the change in the PBNDS
- 8 standards?
- 9 A Yes, whenever there was a new edition of the PBNDS, I took
- the applicable sections and passed them on to the department
- 11 heads to review so that they were knowledgeable that, A,
- 12 there was a new standard out, and B, that they needed to
- 13 become familiar with it so that they knew what changes
- 14 applied to their departments, and at the same time, kind of
- as a double-check, I asked them to get back to me in
- reference to any changes they may have noted in the standards
- 17 | that I possibly had missed myself.
- 18 \mid Q When you learned that PBNDS standards had been changed by
- 19 ICE to insert the words "at least" before "a dollar a day,"
- 20 did that prompt you to think, "Oh, I need to figure out what
- 21 | the local minimum wage is and pay minimum wages"?
- 22 A Absolutely not. That is kind of an apples and orange
- issue. This is a voluntary work program. The standard began
- 24 at a dollar a day. This said it was a dollar a day. The
- 25 term "at least" was added, but at no time was there ever any

- 1 | thought that this was a minimum wage issue.
- 2 Q I would like to show you Exhibit 127, Page 231. Do you
- 3 remember discussing the PBNDS standards yesterday?
- 4 | A Exhibit 127?
- 5 Q The PBNDS standards.
- 6 A Yes.
- 7 Q Page 231.
- THE COURT: Again, those have different page numbers.
- 9 You need to specify whether you are referring to the page of
- 10 the document or the Bates stamp page in the lower right.
- MS. MELL: 231 page number of the PBNDS standards,
- 12 | Your Honor.
- THE WITNESS: I am looking at the Standard 4.1, food
- 14 service. It would be chronologically Page 231. It is
- stamped at the bottom 185047.
- 16 BY MS. MELL:
- 17 | Q All right. That matches what I am looking at.
- I guess 4.1 has to do with food service, correct?
- 19 A Yes, it does.
- 20 Q This is the section you were referencing yesterday with
- 21 regard to how you integrated kitchen duties into the job
- 22 descriptions?
- 23 A Affirmative.
- 24 Q All right. So what does PBNDS standards, specifically 4.1
- 25 | C.2, say about job descriptions?

- 1 A It reads, "The FSA," which stands for the food service
- 2 administrator, "shall review detainee job descriptions
- 3 annually to ensure accuracy and specific requirements.
- 4 Before starting work in the department, the detainee shall
- 5 sign for receipt of the applicable job description. A copy
- of the detainee's job description shall remain on file for as
- 7 long as the detainee remains assigned to the food service
- 8 department."
- 9 Q Just as a reminder, the PBNDS standards were not written
- 10 by you?
- 11 A Absolutely not. They are a government publication.
- 12 | Q "Government" being?
- 13 A Federal government. I'm sorry.
- 14 Q But ICE is the contract client?
- 15 A Yes.
- 16 Q Okay. I would like you to take a look at Exhibit 83 and
- 17 84, if you can look at those together. That would be the job
- 18 descriptions. Those were admitted yesterday.
- 19 A Oh, yes. I believe those are the ones for the food
- 20 | service in particular, right?
- 21 Q My 84 says "dishwasher, pots and pans, detainee job
- 22 description." 83, "cook, prep server"?
- 23 A That is correct. 83 is cook, prep server, and 84 is
- 24 dishwasher, pots and pans.
- 25 | Q So you prepared these job descriptions, as I understand

- 1 your testimony. Did I hear that correctly?
- 2 A I created the originals, yes.
- 3 Q Did the originals match these versions that had signature
- 4 | lines at the bottom?
- 5 A Oh, absolutely. That was a requirement as I just read,
- 6 yes.
- 7 Q So you complied with PBNDS standards in terms of the form
- 8 of the job descriptions you created?
- 9 A Yes.
- 10 Q The duties and responsibilities set forth there are
- consistent with the PBNDS standards?
- 12 | A Yes.
- 13 | Q With regard to the enumerations of job duties and
- responsibilities, do you see those delineated?
- 15 A Yes.
- 16 Q Was it your expectation that any detainee that volunteered
- would be expected to complete all enumerated tasks, 1 through
- 18 | 14, on any given day; that was the scope of their work, or
- were these kinds of activities -- this was demonstrative of
- 20 what they may be asked to do?
- 21 A The latter.
- MR. WHITEHEAD: Objection, Your Honor.
- THE COURT: Ms. Mell, you are leading the witness.
- 24 Please avoid leading questions.
- MS. MELL: Thank you, Your Honor.

1 BY MS. MELL:

- Q What was your expectation with regard to the enumerations
- on these job descriptions in terms of performance?
- 4 A These are a list of possible duties that an individual
- assigned to one or the other of these two titles would be
- 6 expected to become familiar with, would probably do, but
- absolutely would not be doing 1 through 14 in the course of
- 8 his job in any given day or shift.
- 9 Q GEO didn't have any performance evaluations of the detainees in terms of meeting those 14 objectives?
- MR. WHITEHEAD: Objection.
- MS. CHIEN: Objection.
- MS. MELL: Sorry. Sorry. Sorry.
- 14 BY MS. MELL:

20

- Q What kind of performance evaluations did GEO maintain on the detainees relative to these job descriptions?
- 17 A I do not recall any job evaluations per se for the work
- performed by detainees in this, nor any of the other jobs
- that fall under the voluntary work program. They showed up

or they didn't show up. They performed the duties assigned

- 21 and were excused to go back to their housing unit. There was
- 22 no form evaluation.
- 23 | Q Moving on to another policy that you were involved with.
- I am going to ask to you take a look at A-278. This was an
- exhibit that was uploaded to Box recently.

- 1 A I am looking at Exhibit A-278.
- 2 Q What is that?
- 3 **A** This is --
- THE COURT: Just a minute. Just a minute, please. I
- 5 don't know what view the jury has, but they should be able to
- 6 see the witness. I don't see him on my screen.
- 7 BY MS. MELL:
- 8 Q What is Exhibit A-278, Mr. McHatton?
- 9 A There are four pages to this exhibit. They are the
- signature pages for GEO Northwest Detention Center 5.1.2,
- 11 which I believe is the voluntary work program.
- 12 Q All right. Can you take a look at Exhibit 197?
- 13 **A 197** --
- MS. CHIEN: Just to be clear, I don't think 197
- should be published now. I don't think it has been admitted.
- THE COURT: If it hasn't been admitted, it should be
- 17 | removed from the screen.
- MS. MELL: Did you put it on? Please don't put it on
- 19 | yet.
- 20 BY MS. MELL:
- 21 Q Do you have it, Mr. McHatton?
- 22 A Yes, I do.
- 23 Q I'm sorry. Okay. What is Exhibit 197?
- 24 A Exhibit 197 is the GEO Northwest Detention Center Policy
- 25 | 5.1.2 entitled "Voluntary Work Program."

- Q Is this a voluntary work program policy developed for the voluntary work program in this case?
- 3 A Yes, it is.
- Q Does Exhibit A-278 have the signature page with the actual
- 5 signatures on it associated with this?
- 6 A You are asking me if Exhibit A-278 has a signature page --
- 7 | is the signature page?
- 8 Q Does Exhibit A-278 have the signature page that's
- 9 associated with Exhibit 197?
- 10 A Yes.
- 11 Q What page of Exhibit 278 is the signature page for Exhibit
- 12 197?
- 13 A It is Page 8.
- 14 | Q Why is the signature page -- why are the signature pages
- 15 | separate?
- 16 A The signature pages are separate because when a request is
- 17 | made for a policy, it is printed from the computer, and
- 18 therefore the signature page, as you can see on the last
- 19 page, is blank. The signature page, which is done -- every
- 20 policy is reviewed annually and approved annually by both the
- 21 | highest ranking official in ICE as well as the highest
- 22 ranking official at the facility by GEO. Those signature
- 23 pages are kept with the original document in the compliance
- 24 manager's office, so that person has the entire history of
- 25 | the -- of all policies and, in particular, this policy,

- $1 \mid 5.1.2$, with all the changes over the course of history.
- 2 | "History" referring to inception, 2004, to today, 2021.
- 3 Q Were you the custodian of the signatures during your
- 4 tenure?
- 5 A When I was the compliance manager, when I created the
- 6 original policy in 2004 through 2010, correct.
- 7 Q All right.
- 8 MS. MELL: GEO would offer, Your Honor, 197 and A-278
- 9 into evidence.
- MS. CHIEN: We would object. There is significant
- problems with the signature page of Exhibit 278. The
- 12 | signature pages are not the same on each of the four pages.
- 13 One says "facility administrator," and if you --
- THE COURT: Wait a minute. Is that not a matter for
- 15 | further examination of the witness or cross-examination,
- 16 Ms. Chien?
- MS. CHIEN: Further examination would be necessary.
- THE COURT: I think more examination on Exhibit A-278
- 19 is appropriate.
- MS. MELL: Thank you, Your Honor.
- 21 BY MS. MELL:
- 22 | Q Mr. McHatton, can you explain what the signatures are on
- 23 | A-278, first page?
- 24 A First page, to me, can be interpreted either way. The one
- 25 | I am looking at, the top page or, historically speaking,

- 1 going back to the back page, what is the first page?
- Q In the Exhibit 278, it's Page 8 of 8 with signatures, the
- 3 signatures, if you are looking at it, 4-24-20 to 4-21.
- 4 A Yes, that would be Page 1. Thank you. Yes, that's the
- 5 one I'm looking at.

11

12

13

14

15

- Q Okay. What does -- how do you know what this page of signatures relates to?
 - A It is a requirement of the contract that all policies, procedures, any and all activity that GEO does, to include policy and procedures, be approved by the highest ranking official in ICE and the highest ranking official in GEO.
 - If you look at Page 1, it says, at the top, "facility administrator" and then below that says "ICE officer in charge." That is dated 4-20-2020, and it appears to be --
 - MR. WHITEHEAD: Objection, the witness is reading an exhibit into the record that hasn't been admitted.
- THE COURT: The objection is sustained.
- MS. CHIEN: I would also point out this witness indicated he had retired in 2018. This signature page is from to 2020, 2021.
- THE COURT: Next question.
- 22 BY MS. MELL:
- 23 | Q Mr. McHatton, during your tenure, were signature pages
- kept cumulatively for Policy 5.1.2 in this form?
- 25 A Yes.

```
How do you know that the signature page for Exhibit 197,
 1
 2
    the VWP Policy 5.1.2, effective 4-18-2014 is the last page in
    the exhibit?
 3
        Because that's the way it was maintained, if I am
 4
    understanding your question correctly.
 5
        Is there any question in your mind the applicable
 6
 7
    signatures --
             THE COURT: Just a minute. Please don't lead the
    witness.
 9
    BY MS. MELL:
10
        All right. How do you know, then, that the last page
11
    belongs with Exhibit 197, the policy for the voluntary work
12
    program effective 4-18-2014?
13
        Let me try this again. Is Exhibit 197 a recognized
14
    exhibit?
15
             MS. CHIEN:
                        No.
16
17
             THE WITNESS: It is not yet?
             MS. MELL: It is a stipulated exhibit, Your Honor.
18
             THE WITNESS:
                           It is stipulated? Okay.
19
             THE COURT: Wait a minute. Has 197 been offered?
20
             MS. MELL: 197 is offered, and it is stipulated, Your
21
22
    Honor.
             MS. CHIEN: No objection.
23
             THE COURT: All right. 197 may be admitted.
24
25
                      (Exhibit 197 was admitted.)
```

THE WITNESS: Okay. If you look at that exhibit, there are, according to information at the bottom right-hand corner, it says it is Page 1 of 8, so therefore, there are eight pages that constitute this document. The last page is the signature page, the page that, in effect, makes this a living, working document for the one we are looking at for the year 2014 until it changes again, if it does change.

Can you look at the last page and have that up on the screen, please?

BY MS. MELL:

Q Yes.

A Please. The last page is the signature page. It is blank in 197 because this is a document that was printed from a computer. The actual signature page is maintained by the compliance manager. There you go. The subject, then, is Exhibit A-278, which, as I understand, has not been approved yet. It has four pages to it. It goes all the way back to the -- well, what I am looking at goes back to 2010. It is the history of the document, 5.1.2, from April 2010 each year through the current year, April 2021. The document, as I previously stated, is signed by the highest ranking official in ICE at the facility and the highest ranking official for GEO at the facility.

The terminology, going back to Page 1, is identified as the warden, which would be the GEO person, and the next line

would be the ICE assistant field office director. In each and every year, each policy has to be reviewed and approved, not only by the warden but by ICE in accordance with the contract.

So the first page is consistent, the warden, ICE assistant field office director, throughout the entire page. Given that we are looking at 1.2, the eighth page, bottom right for the year 2014, you can see once again that the signatures are the warden and the ICE assistant field office director. In A-278, Page 2, it remains consistent. So from 2015 through 2019, it is staying consistent with those terms, warden and ICE field office director.

In 2019, which has been pointed out is after I retired, ICE, because we don't change anything, like I said, without ICE's involvement and approval --

MS. CHIEN: Objection.

THE WITNESS: -- they came up with the idea they wanted the warden to sign as a facility office administrator --

MS. CHIEN: Objection, Your Honor. The witness is testifying to things that he doesn't have foundation for. He retired in 2018. What happened in 2019 is not his to know.

THE COURT: The objection is sustained. Let's go by question and answer and not narrative.

MS. MELL: I believe the foundation has been laid to

admit this as a business record. These are the signature 1 2 pages for 5.1.2. MS. CHIEN: Your Honor, Exhibit 278 are inconsistent 3 signature pages. One says "warden," one says "facility 4 administrator." The only thing that the witness has pointed 5 out is there are eight pages. This is the eighth page of a 6 document that apparently was eight pages. Exhibit 197 is 7 eight pages. We don't know which signature this applies to. 9 MS. MELL: The witness testified the applicable signatures on the last page apply to the 2014 policy, which 10 you testified are ascribed by date, 4-14-14. Effective date 11 is 4-18-2014. 12 MS. CHIEN: Your Honor, GEO's counsel is asking him 13 to admit a document for signatures that were past his 14 15 retirement. THE COURT: I think the objection is well taken 16 17 and --MS. MELL: Your Honor --18 THE COURT: Wait a minute. Among other things, you 19 have me confused about how many pages and the page numbering. 20 My copy of A-278 has four pages and on each page it says 21 "Page 8 of 8." So the exhibit should not be admitted in its 22 23 present form. MS. MELL: All right. I would mark as Exhibit A-279, 24 Page 4 of Exhibit A-278, and have the witness mark as Exhibit 25

MS. MELL: Okay. Last page is A-279.

It is Page 8 of 8 of the GEO Northwest Detention Center

Policy 5.1.2, stating that Policy 5.1.2 was approved by the

page for Exhibit 197, the policy effective 4-18-2014?

have A-279. The A-279 I have is a photo. I want to make

highest ranking officials in GEO and in ICE in April of 2014.

How do you know A-279 is, in fact, the correct signature

MS. CHIEN: Your Honor, I am confused because I don't

MR. WHITEHEAD: That's what I have as well, a photo

```
McHatton - Cross-Examination
   A-279 the last page.
1
2
   BY MS. MELL:
       Mr. McHatton, what is Exhibit A-279?
3
   Q
                         Is this an exhibit that was just marked?
            THE COURT:
4
            MS. MELL: Yes, Your Honor.
5
            THE COURT: I don't have a copy of it.
6
7
            MS. MELL: It is the last page of Exhibit A-278, just
   the one page.
8
            THE COURT: I have the last page of A-278. If you
```

mark another exhibit, why --

Mr. McHatton, do you have A-279?

BY MS. MELL:

Yes.

What is A-279?

sure I am tracking.

for Exhibit 279.

10

11

12

13

14

15

16

17

18

19

20

2.1

22

23

2.4

25

Α

Q

```
MS. MELL: What is the last exhibit number?
 1
 2
        Your Honor, for the record, we have renamed the Exhibit
    A-281.
 3
             MS. CHIEN: I haven't gotten Exhibit 281.
 4
             MS. MELL: It's the last page of Exhibit A-278.
 5
    BY MS. MELL:
 6
        Mr. McHatton, have you designated the last page of -- the
 7
    signature page as Exhibit 281?
        I have.
        How do you know Exhibit A-281 is the proper signature page
10
    for the policy effective 4-18-2014 set forth in Exhibit 197?
11
             MS. CHIEN: Can we just get a moment where -- I don't
12
    believe the Court, and I don't believe plaintiffs, have
13
    Exhibit 281. I would like to confirm what I am looking at.
14
15
             MR. WHITEHEAD:
                             I agree, Your Honor.
             MS. MELL: I believe, Your Honor, it should be in the
16
17
    Box.
        May I proceed?
18
    BY MS. MELL:
19
        Mr. McHatton, how do you know Exhibit A-281 is the proper
20
    signature page for Exhibit 197, the voluntary work program
21
    GEO policy effective 4-18-2014?
22
23
             MR. WHITEHEAD: Objection, leading.
             MS. MELL: How?
24
25
             THE COURT: Overruled.
```

- THE WITNESS: I recognize it as part of the original document, 5.1.2, Page 8 -
 BY MS. MELL:
- 4 Q What are the indicators --

17

18

19

20

21

22

23

- 5 A -- in the year 2014. The document is signed by the then
- 6 | Warden Lowell Clark, and the ICE highest ranking official,
- Sylvie Lobato, on a date that precedes the effective date of the policy.
- 9 Q Is the date that it is signed in the appropriate proximity
 10 to the effective date?
- 11 A Absolutely. It is dated -- let me rephrase. It is signed
 12 by both Mr. Clark and Ms. Lobato on April 14th, and the
 13 effective date for the policy is April 18th.
- MS. MELL: I believe the foundation exists to admit
 A-281 into evidence.
 - MR. WHITEHEAD: Objection, Your Honor. I think the difficulty with Exhibit A-278 illustrates the problems with Exhibit 281. It is uncertain what this goes to. We have a mismatch of documents with just signature pages. I don't know where the rest of this document is, and for that reason, Your Honor, the proper foundation hasn't been laid. This exhibit should be excluded.
 - MS. MELL: The document is kept in this manner in the ordinary course of business.
- THE COURT: Exhibit A-281 may be admitted.

```
(Exhibit A-281 was admitted.)
 1
    BY MS. MELL:
 2
        Mr. McHatton, why does GEO have ICE sign its policies like
 3
    the 5.1.2? Excuse me. I missed a step here. I forgot where
 4
 5
    we are.
           MS. MELL: Now that it has been admitted, can we
 6
 7
    publish it, please, and have the jury finally get to see the
    signature page, what we have all been talking about?
 9
             THE COURT: Just a minute. We have a numbers problem
10
           I have, in your regular proposed exhibit file, A-281
    that is a picture with the word "northwest" on it.
11
             MS. MELL: I think that is 279.
12
             THE COURT: We have two Exhibit A-281s marked.
13
             MS. MELL: Are you sure the photos aren't 279 and
14
          You have a 281 in that?
15
    280?
             THE COURT: There is a 281 in there.
16
17
             MS. MELL: All right. We have a numbering problem.
    For purposes of the record, may I amend 281 to 282?
18
        May we publish A-282 to the jury?
19
             THE COURT: Are there any other objections to this
20
    exhibit?
2.1
22
        A-282 may be admitted.
                     (Exhibit A-282 was admitted.)
23
             MS. MELL: All right. Can we publish it?
24
25
             MS. CHIEN: To clarify, this needs to be marked as
```

```
A-282.
 1
 2
             THE COURT:
                         I'm sorry, I didn't get your objection.
                         My objection is counsel showing A-281
 3
             MS. CHIEN:
    when we should be showing A-282 for the record to make it
 4
    clear what signature page we are looking at.
 5
             MS. MELL: We got it. It has my numbers chicken
 6
    scratched on it, but it is 282.
 7
             MS. CHIEN:
                         I mean -- Your Honor, I want to --
    BY MS. MELL:
10
    Q
        Mr. McHatton --
        Yes.
11
    Α
        Why does GEO have ICE sign its policies like 5.1.2?
12
        The simple answer is that all business conducted has to be
13
    approved by ICE, therefore, as stated in the contract,
14
15
    policies and procedures have to be signed by both the highest
    ranking official in GEO as well as the highest ranking
16
17
    official at the facility by ICE.
        So with regard to the contract itself, does the
18
    contract -- does the contract ask you to make sure that every
19
20
    policy is signed by an official or is there -- strike that.
           What language do you rely on in the contract to get
2.1
22
    your policies and procedures signed by ICE?
23
        What language within the contract did I rely on? Is that
    your question?
24
```

I was trying to follow up with your answer. I thought you

- said -- what did you say in terms of why you have ICE sign
- 2 the policies and procedures that GEO prepares?
- 3 A Simple answer is because I was told that's the way it has
- 4 to be, and I believe it is required in the contract.
- 5 Q So let's take a look at the contract, Exhibit 129. Turn
- 6 to Page 43.
- 7 A I am there.
- 8 **Q Sub D**.
- 9 A Sub D, I am there.
- Q What does that tell you in terms of GEO's relationship
- 11 with ICE relative to policies and procedures?
- MS. CHIEN: Objection, he shouldn't be just reading
- 13 | the contract.
- 14 THE COURT: Sustained.
- MS. MELL: Your Honor, I didn't read the contract.
- 16 My question was: What does it tell us?
- THE WITNESS: It talks about the relationship that is
- 18 to exist between the contractor and the government, the
- 19 State, ICE -- excuse me -- not -- it is very specifically
- 20 | spelled out. And then in the very last sentence in that
- 21 says, "The contractor is expected to become familiar with all
- 22 constraints affecting the work -- onto the next page -- to be
- performed." Then there is a listing of A through Y on Page
- 24 | 44 of all of the expectations.

- 1 BY MS. MELL:
- 2 | Q How did you, in your position of developing the policies,
- ensure that GEO, at the time of an audit, could show that
- 4 your policies and procedures fulfilled the intent of what ICE
- 5 | wanted you to do?
- 6 A Somewhere in this it says that everything has to flow from
- 7 the Performance-Based National Detention Standards. If our
- 8 policies did not mimic that, the content of the specific
- 9 | standard, and include the procedural activity for how we were
- 10 going to follow it, then it would not be approved by ICE,
- 11 and we would fail on audit.
- 12 Q So can you take a look at Page 45, under "performance,"
- 13 | Sub E?
- 14 A Yes.
- 15 Q Do you see the first sentence there starts with "the
- 16 | contractor"?
- 17 A Oh, I apologize. I was trying to go deeper into the
- 18 contract -- the paragraph to find the opening sentence, the
- 19 | first sentence, which is possibly what you asked, "shall
- 20 perform all services in accordance with ICE 2011
- 21 Performance-Based National Detention Standards."
- 22 | Q Is that the language you are talking about?
- 23 A Yes. Needless to say, there is additional statements
- 24 after that, all of which are applicable to how we are to --
- 25 how we are to create our policies and conduct our business.

- 1 Q Those standards included correctional standards, correct?
- 2 | Excuse me, sorry.
- 3 A Yes.
- 4 Q All right. Let's go to another thick document. Let's go
- 5 to the PBNDS standards, Exhibit 127.
- 6 A I don't have 127 in front of me.
- 7 | Q Why don't you take a look at the screen. We have it
- 8 published.
- 9 A Thank you.
- 10 | Q Let me ask you this: What do you recall from your prior
- 11 | testimony with, I believe it was Ms. Chien was asking you
- about the meaning of "facility administrator," and whether
- 13 | that was GEO or ICE when you were looking at or interpreting
- 14 | the PBNDS standards?
- 15 A My response at that point in time was based upon my
- 16 reality of working there. I believe Ms. Chien pointed out
- 17 | differences to me.
- 18 | Q What does PBNDS standards say about chain of command for
- 19 ICE at the facility? Can you take a look at Page 465, in the
- 20 definition section 7.5?
- 21 A Page 475 is 7.5, the definition section.
- 22 Q What term does ICE -- oh, 465. Excuse me. There we go.
- 23 A There, okay. Chain of command is on Page 465 of that
- 24 standard. In that section, it is talking about the ICE chain
- 25 of command. It says, "Similarly --

- 1 Q Stop for just a second here. What term under PBNDS does
- 2 ICE use in its standard for the top ICE official in the chain
- 3 of command?
- 4 A The officer in charge.
- 5 Q So officer in charge?
- 6 A It says, "ICE chain of command at a detention facility
- ascends from the officer in charge," and then two other
- 8 positions.
- 9 Q Let's flip over to the definitions referenced earlier in
- 10 your testimony, 467. We are still in 7.5, the definitions.
- 11 How does PBNDS or ICE define "facility administrator"?
- 12 A I am being shown --
- 13 Q Sorry. Page 467, definition of "facility administrator."
- 14 A I'm sorry.
- 15 Q You see this there? I've got dueling screens. Sorry.
- 16 This is painful for us, too. You need to get down to here.
- 17 A You have to rotate that the other direction. Go left 90
- degrees.
- 19 Q Can you read that? That looks sideways on my screen.
- 20 | Isn't that sideways?
- 21 A It is sideways. Go the other direction. We still have to
- go right 90 degrees, I'm sorry. There you go.
- 23 | Q Painful, painful, painful. I need a facility
- 24 administrator right here. This is going to be tricky. Be
- $25\ |\$ patient. I have to change the page over. The question

- 1 before you is: How does PBNDS or ICE define "facility
- 2 | administrator"?
- 3 A It is the generic term for the chief, and it says,
- 4 | "Executive officer of a detention facility." On the next
- 5 page it has, my recollection is --
- 6 Q Just a second. Let me get it. I'll flip. Hold on.
- 7 | There we go.
- 8 A Okay. It has examples of titles that could be applicable.
- 9 Warden. There it is. Officer in charge. GEO could -- go
- 10 down, please. You are up too high.
- 11 Q I am not moving it. I don't know why it is doing this.
- 12 A There you go. Stop.
- 13 | Q I am trying. Okay. Examples are warden, officer in
- 14 charge, sheriff, jail administrator, et cetera. Who is the
- warden at the ICE Northwest Processing Center?
- 16 A Currently or back then? The position is warden.
- 17 | Q Who did the warden work for?
- 18 **A GEO**.
- 19 Q Who did the officer in charge work for?
- 20 A GEO, in this context.
- 21 Q Officer in charge was GEO?
- 22 A In this context, since these are examples, it is saying
- 23 the warden could be called the officer in charge or -- it
- 24 says "et cetera," so you could call him the chief honcho.
- 25 What is confusing is that in this section it is saying it is

```
the same thing as the ICE person in charge, officer in
 1
 2
    charge.
        The definition uses a term that you understand pertains to
 3
     the ICE official, OIC?
 4
        OIC.
 5
    Α
             MS. CHIEN: Objection, that's not what he testified.
 6
    BY MS. MELL:
 7
        Let's look at --
             THE COURT: Wait a minute. I heard an objection.
10
             MS. CHIEN:
                         Objection, that is not what he testified
    to.
11
             THE COURT: The objection is well taken and is
12
    sustained.
13
        What is the next question?
14
    BY MS. MELL:
15
        What do you think about -- how does the definition of
16
17
     "facility administrator" and the definition of "chain of
    command" work for you in terms of how you apply the PBNDS
18
     standards to the Northwest Detention Center?
19
20
        Can I hear that question again, please?
        How did the definition of "chain of command" and the
21
    reference to "officer in charge" as an ICE official apply to
22
23
    you when you were interpreting the PBNDS standards as it
    relates to the other definition of "facility administrator"
24
    that uses the term "warden" and "officer in charge"?
25
```

- 1 A I understand. The officer in charge in this content of
- the applicable Performance-Based National Standards, ICE is
- 3 the head entity for the officer in charge. The warden is the
- 4 | highest ranking official in GEO at the Northwest Detention
- 5 | Center.
- 6 Q So what did you understand when applying PBNDS standards
- 7 when the standards refer to "facility administrator"? Who
- 8 | did they mean?
- 9 A Time and experience said the facility administrator was
- going to be the warden, the GEO highest ranking authority.
- 11 | Q Who else was at the facility relative to the highest
- 12 ranking authority for ICE?
- 13 A I'm sorry?
- 14 Q Was there an officer in charge at the Northwest Detention
- 15 | Center?
- 16 A Yes, there was.
- 17 | Q That was an ICE official?
- 18 A Yes, that is the case.
- 19 Q And did you have any history and experience of applying
- 20 the PBNDS standards to include both the officer in charge and
- 21 the warden as the facility administrator role under the
- 22 standards?
- 23 A Absolutely.
- 24 Q Why was that your experience?
- A As the compliance manager, policies had to be signed by

- both of those authorities before the policy itself would be recognized and become official.
- Q So with regard to implementation of any policies and procedures at the Northwest ICE Processing Center, was there ever a scenario where you developed a policy or implemented a policy without checking with the officer in charge, the ICE official?
- 8 A Absolutely not.

12

13

14

15

16

17

18

19

- 9 Q Mr. McHatton, how did you -- let me say that a different 10 way.
 - What was your feeling about your job relative to implementing the voluntary work program? What were your goals? What did you feel your duties were?
 - A To meet all expectations of the standard, to put out a program that ICE would be glad to represent, that we would be glad to represent; to provide as many opportunities to the detainee population to make it work.
 - Q How do you feel about the idea that during your tenure you might have been exploiting those volunteers who were part of the VWP?
- MS. CHIEN: Objection.
- THE COURT: The objection is sustained.
- 23 BY MS. MELL:
- Q Did you ever talk to the detainees about the voluntary work program and their participation in it?

- 1 A Yes, I did.
- Q What did they share with you about that?
- 3 MS. CHIEN: Objection, hearsay.
- 4 THE COURT: Sustained.
- 5 BY MS. MELL:
- Q What did you observe about their participation that gave you a sense of how they felt about it?
- 8 A I talked to the detainees personally in their housing --
- 9 MS. CHIEN: Objection to the extent he's going to talk about what they told him. It is hearsay.
- MS. MELL: They are party opponents.
- MR. WHITEHEAD: No, Your Honor, not in this context.
- 13 Mr. Nwauzor perhaps.
- THE COURT: The objection is sustained.
- 15 BY MS. MELL:
- 16 Q Did you have any observations, during your tenure, of the
- participants in the voluntary work program that left you with
- an impression of what their feelings or thoughts were about
- 19 | the program?
- 20 A My opinion was, and is now, that they enjoyed
- 21 participation in the program. It got them out of the housing
- 22 unit for periods of time, or even in the housing unit it
- 23 provided them with an opportunity to feel good about
- 24 | themselves and put a little money in their canteen for
- 25 | telephone and personal items. They appreciated the fact that

```
McHatton - Redirect Examination
     it existed.
 1
        Did you appreciate them?
 2
 3
    Α
        Absolutely.
    Q
        All right.
 4
             MS. MELL: Nothing further. Thank you, Mr. McHatton.
 5
             MS. CHIEN: I'll hopefully be relatively brief.
 6
                          REDIRECT EXAMINATION
 7
    BY MS. CHIEN:
        Ms. Mell discussed -- talked with you about "facility
    administrator, " "officer in charge" and all the definitions
10
    that relate to that; is that right?
11
        Yes.
12
    Α
        I think your testimony is that the top person at GEO and
13
    the top person at ICE have to sign policies that apply to the
14
15
    Northwest Detention Center; is that right?
        That is correct.
16
17
        You testified there was -- the top person was an officer
     in charge, or was the warden of GEO, GEO was the warden --
18
    was the top officer at the Northwest Detention Center; is
19
    that right?
20
        Yes.
2.1
    Α
```

- 22 I would like to show you Exhibit A-282, the infamous 23 signature page.
- MS. MELL: I object to characterizing the exhibit as 24 "infamous." 25

- MS. CHIEN: I am referring to the amount of time we talked about it. Apologies. I'll withdraw. I'll withdraw.
- 3 THE COURT: All right.
- 4 BY MS. CHIEN:
- 5 Q Looking at A-282, looks like the warden signed; is that
- 6 right, at the top of A-282?
- 7 A Yes.
- 8 Q The ICE official is listed as the ICE assistant field
- 9 officer director; is that right?
- 10 A That was the terminology at the time.
- 11 | Q It wasn't officer in charge, was it?
- 12 A That was the terminology at the time.
- 13 | Q Moving on. I think yesterday we were discussing, I
- 14 believe, the GEO staff lockers and public areas and the admin
- buildings. Are those referred to as the non-secured areas of
- 16 the facility?
- 17 A Yes, they are.
- 18 Q Who cleaned those non-secured areas of the facility?
- 19 A Janitors.
- 20 Q Were those janitors detainee workers?
- 21 A No.
- 22 Q Where were those janitors hired from?
- 23 A I don't remember if we started with a contract and then
- 24 | they became GEO employees, so I don't know what the situation
- 25 is today.

- Q Were the janitors that cleaned the non-secured areas of
- 2 the facility Tacoma-area workers?
- 3 A Are you asking if they lived in Tacoma?
- 4 Q Yeah.
- 5 A I don't know.
- 6 Q In the Tacoma area?
- 7 A I don't know where they lived.
- 8 Q Presumably, they came into work each day to clean the
- 9 | non-secured side of the facility; is that right?
- 10 A That's correct.
- 11 | Q They are within a day's drive of the Tacoma facility; is
- 12 | that right?
- 13 A Yes.
- 14 Q So the janitors that cleaned the non-secured areas of the
- 15 | facility likely came from within a day's drive of the Tacoma
- 16 area; is that right?
- 17 | A Yes.
- 18 Q Were those Tacoma janitors paid a dollar per day?
- 19 A No, they were contracted employees and later became GEO
- 20 employees. They were employees, not voluntary work program
- 21 participants.
- MS. CHIEN: Thank you. No further questions.
- THE COURT: Mr. Whitehead, anything?
- MR. WHITEHEAD: Just on one thing.

1 RECROSS-EXAMINATION

- 2 BY MR. WHITEHEAD:
- 3 | Q You said you thought the workers enjoyed participating in
- 4 | the program. Do I have that right?
- 5 A Based upon my knowledge and experience, yes.
- 6 Q This is something people enjoyed doing, a welcome
- 7 | distraction?
- 8 A Those who participated shared those thoughts.
- 9 Q A feel-good exercise?
- 10 A I'm sorry?
- 11 | Q A feel-good exercise; is that right?
- 12 A I don't know that I would use that phrase. I don't know.
- No one ever said those words to me, that I can recall.
- 14 Q Cleaning toilets after dozens of people used them, is that
- 15 a feel-good exercise?
- MS. MELL: Objection, Your Honor. That
- mischaracterizes his testimony, as if that's what he
- 18 affirmed. He did not.
- THE COURT: The objection is sustained.
- 20 BY MR. WHITEHEAD:
- 21 | Q Is that a welcome distraction, cleaning toilets after
- 22 dozens of people use them?
- MS. MELL: I am not sure how that was different.
- MR. WHITEHEAD: It was the witness's testimony, "a
- 25 | welcome distraction."

```
THE COURT:
                         The objection is overruled to this
 1
 2
    question. You may answer.
             THE WITNESS: Can I understand the question again,
 3
    please?
 4
    BY MR. WHITEHEAD:
 5
        My question to you, sir, if I understood you, you said
 6
    participating in the program was a welcome distraction.
 7
    question was and is: Is cleaning toilets after dozens of men
    use them a welcome distraction?
10
        I have never heard anybody answer -- I have never asked
    anybody that question, and I have never heard anybody, you
11
    know, give me those words.
12
        Same goes for showers, cleaning showers after dozens of
13
    people use them, that's not a welcome distraction, is it?
14
15
        The people I spoke with said they enjoyed the opportunity
    to participate in the voluntary work program. They did not
16
17
    specify, other than the guys that -- and women that worked
    laundry were very proud of those activities, food service,
18
    barbershop, the mundane, if you will, working in the housing
19
    units --
20
        It is true, sir, people did those jobs --
21
22
    Α
        I don't recall any --
23
    Q
        It is true that people did those jobs for money, correct?
```

MR. WHITEHEAD: No further questions. Thank you.

24

Α

They received a dollar a day for what they did.

```
THE COURT:
                         Thank you, Mr. McHatton. You may be
 1
 2
    excused.
 3
             THE WITNESS: Thank you.
             MS. CHIEN: May we take a break so we can get our
 4
    next witness lined up?
 5
             THE COURT: Okay. We will take our morning break.
 6
    We are a little early for that, really, but we will take our
 7
    morning break now and reconvene in about ten minutes.
 9
                              (Recessed.)
10
             THE CLERK: All the jurors are present and the
    witness is on his way.
11
             THE COURT: Who is your next witness?
12
             MS. CHIEN: The State of Washington would like to
13
    call John Patrick Griffin.
14
             THE COURT: Last name?
15
             MS. CHIEN: Griffin is his last name.
16
17
             THE CLERK: Mr. Griffin, are you able to get your
    video turned on?
18
             THE WITNESS: Yep.
19
             THE COURT: Yeah, there he is. Mr. Griffin, if you
20
    will raise your right hand and be sworn.
21
                       JOHN PATRICK GRIFFIN,
22
23
        having been sworn under oath, testified as follows:
             THE COURT: Thank you. You may inquire, Ms. Chien.
24
25
```

DIRECT EXAMINATION

2 BY MS. CHIEN:

- 3 | Q Good morning. Thank you for being here today. Can you
- 4 please introduce yourself and spell your name for the record?
- 5 A John Patrick Griffin, J-O-H-N, P-A-T-R-I-C-K, Griffin,
- 6 G-R-I-F-F-I-N.
- 7 | Q Where do you live, Mr. Griffin?
- 8 A I live in Tacoma, Washington.
- 9 Q Are you currently employed?
- 10 A Yes, I am.
- 11 Q Where do you work?
- 12 A Bridgeport Place Assisted Living Community.
- 13 | Q How long have you worked there?
- 14 A Approximately three and a half years.
- 15 Q What is your job at the Bridgeport Assistant Living? Is
- 16 that what you said?
- 17 A Yes, I'm a culinary director of food service.
- 18 Q Where were you employed before that?
- 19 A I was employed at Cedar Ridge Retirement Community in
- 20 Bonney Lake, Washington.
- 21 Q What was your job at Cedar Ridge Retirement Community?
- 22 A Same position. Running the kitchen.
- 23 | Q How long have you been running kitchens or working in
- 24 kitchens?
- A Approximately -- I have been in food service all my life.

- 1 So I would say, in management, probably 30 years or so.
- 2 Q Have you ever been employed by the GEO Group?
- 3 A Yes.
- 4 Q When were you employed by GEO?
- 5 A Oh, my goodness gracious. I am trying to think. Was it
- 6 around 2008 or '9. Something around there.
- 7 Q How long were you employed by GEO?
- 8 A Approximately three years.
- 9 Q Where did you work when you worked for GEO?
- 10 A I worked in the kitchen department.
- 11 | Q Sorry. Let me go bigger. Where is the building?
- 12 A The building is in downtown Tacoma, the Tideflats, the
- 13 industrial area.
- 14 Q What was the building called when you worked there?
- 15 A GEO -- or Northwest Detention Center GEO.
- 16 Q What job did you hold at the Northwest Detention Center?
- 17 A I was the supervisor in the kitchen.
- 18 Q Why did you work for GEO?
- 19 A One good reason is they pay well.
- 20 Q How much were you paid?
- 21 A Approximately, I believe, 32 bucks an hour.
- 22 Q What did your job -- what did your duties as food service
- 23 supervisor entail?
- 24 A My job was to supervise six cooks and also supervise the
- 25 | detainees.

- 1 Q The six GEO cooks, is that what you mean?
- 2 A Yes.
- 3 Q The detainee workers?
- 4 A Yes.
- 5 Q What were the GEO cooks and the detainee workers doing?
- 6 A The GEO cooks were the ones that cooked the meals. The
- 7 detainees were the ones that did prep and serving and
- 8 cleanup.
- 9 Q Who was your supervisor?
- 10 A Bert Henderson.
- 11 | Q What was Bert Henderson's job title?
- 12 A Director of Food Service.
- 13 Q What was your typical work schedule when you worked as the
- 14 | food service supervisor at the Northwest Detention Center?
- 15 A I played two roles. I cooked four days a week, plus
- supervising the cooks and detainees, and one day of
- 17 paperwork.
- 18 | Q What was the paperwork?
- 19 A Getting files ready, the detainees' diet orders, getting
- 20 | it in the system, making sure that all the cooks completed
- 21 their production sheets with temperatures.
- 22 Q Did you also do inventory?
- 23 A Did inventory every week, yes.
- 24 Q Just generally, what did inventory involve?
- 25 A Well, you have between dry ingredients and the frozen and

- 1 refrigerated ingredients. I shared the responsibility with
- another cook, either I do all the dry and he does the frozen
- 3 and refrigerator or vice versa.
- 4 Q I think you testified -- what did detainee workers do in
- 5 the kitchen again?
- 6 A The detainees were supposed to just do cleanup in the
- 7 kitchen and serve on what we call the production line,
- 8 putting the trays together for the pods. They also did deep
- 9 cleaning.
- 10 Q Did they also prep the food?
- 11 A They prepped food, they chopped, they cut, they mixed
- 12 stuff together in the kettles.
- 13 Q Who decided where the detainee workers would work in these
- 14 different areas? I hear serving line, I hear prep, and I
- 15 hear cleaning.
- 16 A It would be either myself or another cook. Two cooks were
- 17 | working at the same time, so one was in the back area doing
- 18 the prep and the other one was on the line. Mostly, I spent
- 19 the time supervising the line and getting the detainees set
- 20 | up to -- you know, what scoop to use, where to put it on the
- 21 tray.
- 22 Q Both you and the other cooks are all GEO staff?
- 23 A Yes.
- 24 | Q Let's actually start in the prep area. I am trying to go
- 25 | in order. Can you tell me what detainees did in the prep

1 | area?

A In the prep area, for an example, if they made potato salad, they would boil, you know, I don't know, two, 300 pounds of potatoes in those big kettles, hundred-gallon kettles, and then they would take them out and chop them up with a dough cutter that was tethered to the table. They would mix salad together with dressing. They would make the

9 Q Who supervised the detainees while they did this prep work?

sack lunches for all the other detainees.

- 11 A The cooks.
- Q What equipment would detainees use to work within the prepared area?
- A Like I said, the dough cutter, which is tethered to the table. That was their knife to chop everything up. Pretty much that is it. If there was anything in the kettles, they had big oars they would stir things with.
 - Q Let me actually make this easier. I am going to show you Exhibit 442 and ask if you recognize it. I forgot, we provided you the hard copies. There is something in your packet of information on the table. There should be an exhibit for you, a binder of documents. Do you see that on your table?
- 24 A Yes.

18

19

20

21

22

23

Q Can you turn to Exhibit 442? Tell me if you recognize it,

```
and then I'll move to admit it. Do you see it?
 1
    Α
        Yes, I see it.
 2
 3
    Q
        Do you recognize it?
        Yes, that's the prep area of the kitchen.
 4
             MS. CHIEN: I would like to move to admit Exhibit
 5
    442.
 6
 7
             MS. MELL: GEO has no objection.
             THE COURT: 442 may be admitted.
 8
                       (Exhibit 442 was admitted.)
 9
    BY MS. CHIEN:
10
        So you testified this is the prep area; is that right?
11
        Yes.
12
    Α
        Can you describe some of the equipment in this prep area?
13
        So, as you can see, one of the detainees has a tilt
14
15
    skillet for sauces and some gravies and other dishes are made
    out of, yes. That's one that is used. There is three
16
17
    kettles that is most of the cooking. There is a lot of beans
    on the menu. So they'll open up tin cans of beans and put
18
    them in the kettles.
19
20
        Sorry, go ahead.
21
        In the back area where you see the sink, that's where they
22
    do all the prep, cutting and chopping.
        Who are those people in white? Can you tell?
23
```

Those are detainees. 24 Α

25

Q How can you tell that those are detainees?

- 1 A Based on the uniforms they are wearing.
- 2 Q So you mentioned -- are these called steam kettles, is
- 3 | that what you said, the three big tanks?
- 4 A Steam kettles, hot kettles, yes.
- 5 Q What is made in those?
- 6 A The potatoes are boiled in them, beans are cooked in them.
- 7 If you are making bread pudding, since you are feeding nearly
- 8 | 1500 detainees, you are using them up every day.
- 9 Q Is this equipment typical of industrial kitchens you have
- 10 used at other jobs?
- 11 A It is very typical. I just never worked in a capacity
- 12 this large.
- 13 Q Who trained the detainee workers on how to use all this
- 14 | equipment?
- 15 A It would be the cooks, myself and the other cooks.
- 16 Q Is that GEO staff?
- 17 A Yes, GEO staff.
- 18 | Q I am going to ask you to turn in your binder to Exhibit
- 19 445, and ask if you recognize it?
- 20 A I do.
- MS. CHIEN: I would like to move to admit Exhibit
- 22 **445**.
- MS. MELL: GEO has no objection.
- THE COURT: 445 may be admitted.
- (Exhibit 445 was admitted.)

- 1 BY MS. CHIEN:
- 2 | Q Can you tell me what this picture is taken of?
- 3 A This is the opposite end of the other picture. You can
- 4 | see the tilt skillets, the steam kettles, and straight back
- 5 | you can see the walk-in oven.
- 6 Q What is the walk-in oven used for?
- 7 A That is to cook cakes, cornbread, bread pudding. It is
- 8 called a speed rack that you load sheet pans on and you put
- 9 hotel pans of whatever you are cooking on it. It goes inside
- 10 that walk-in and it attaches to the ceiling and spins.
- 11 | Q Did detainee workers work with this walk-in oven?
- 12 | A Yes.
- 13 Q How many GEO cooks would supervise this area, this prep
- 14 | area during any given shift?
- 15 A One.
- 16 Q If there were not detainee workers in the prep area, could
- 17 | that one GEO cook do all the prep alone?
- 18 A Not at all, no.
- 19 Q I would like to move from the prep area. You also
- 20 testified detainee workers worked in the serving area; is
- 21 | that right?
- 22 **A Yes**.
- 23 Q Who supervised the detainee workers in the serving area?
- 24 A That would be another GEO cook or myself.
- 25 | Q I am going to hand you Exhibit 430 and ask if you

```
recognize it. I think it has actually been admitted.
 1
 2
    think I can move to admit as long as GEO has no objections.
             THE COURT: What number now?
 3
             MS. CHIEN:
                         Exhibit 430. I think it has already been
 4
    admitted.
 5
             THE COURT: Okav.
 6
    BY MS. CHIEN:
 7
        Can you tell me what this area is of?
        This is what I call the production area. This is the line
    setup to dish up the trays.
10
        What do you mean by "line"? Can you -- for people who are
11
    not culinary directors, can you tell me what "the line"
12
    means?
13
        If you see those steam tables, there are two of them with
14
15
    three wells in them. Those were the -- hot food would go
    into. The other ones on the opposite side are refrigerated
16
17
    ones that the cold stuff would go into -- salads, rolls,
            There would be somebody at the beginning of the line
    bread.
18
    where the tray rack is and would be -- I call the production
19
    caller would call out -- you do all the diets first for each
20
    tray, call out which diets do what.
21
        So we would have to show every day -- pick detainees to go
22
23
    over there and work a section. If we use a four-ounce scoop
    for potato salad, you know, show them how to do it. The
24
```

language was always an issue, if you show them physically,

- 1 they learned pretty quick.
- 2 Q Detainee workers would work on this line --
- 3 A Yes.
- 4 | Q -- distributing the food; is that right?
- 5 A Yes.

- 6 Q Would they stand next to the steamer and this refrigerator
- 7 | that you mentioned?
- 8 A Correct, yes.
- 9 Q How many detainees would you need to work the line in
- order to distribute the number of meals for each meal?
- 11 A Minimum of nine, I believe.
- 12 Q I am going to hand you -- actually, I am going to ask you
- 13 to look at Exhibit 433.
- MS. MELL: Your Honor, Your Honor?
- THE COURT: Yes.
- MS. MELL: We have an issue with regard to the
 exhibit as it has been depicted to the jury. There were
 arrows shown, and I do need to have a capture screen shot and
 marking of the exhibit as it has been marked. I am not sure
 the witness is doing that. I think the attorney is. I need
 clarification and the record to be clear as to the form that
- MS. CHIEN: Your Honor, it's no different from a

 callout. We don't plan to submit this exhibit with arrows.

it has been marked up and make it available for any cross-X.

We are trying to direct the attention to what the witness is

talking about. 1 2 MS. MELL: I think that equates to the attorney testifying. This witness wasn't marking it. 3 THE COURT: Well, you marked a bunch of stuff with 4 5 the yellow highlighter yesterday. MS. MELL: Unfortunately, we didn't get time to get 6 7 that in, but I think that is an important part of this process. THE COURT: Well, wait a minute. MR. WHITEHEAD: Your Honor, if we were in open court, 10 and I was standing at the lectern, we could illustrate a 11 document and we could clear that document. I don't see what 12 the difference is with what is happening now. 13 MS. MELL: If we were in court and you illustrated a 14 15 document, I would ask the document be marked. THE COURT: What needs to be clarified is who is 16 17 making what mark and pointing something out is different than making a mark. And we're wasting time on this minor issue 18 here. If you want to have something marked, mark it, I 19 guess, although exhibits are already supposed to be all 20 marked, and we will go from there. 21 What is the next question of the witness? 22

BY MS. CHIEN:

23

24

25

I would like to show you Exhibit 433 and ask if you recognize it.

```
A Yes.
 1
             MS. CHIEN:
                         I would like to move into evidence
 2
 3
    Exhibit 433.
             MS. MELL: GEO has no objection, Your Honor.
 4
             THE COURT: 433 may be admitted. Was 430 offered?
 5
                      (Exhibit 433 was admitted.)
 6
             MS. CHIEN: That was previously admitted, Your Honor.
 7
    It was already an admitted exhibit.
 8
             THE COURT: Oh, all right. Go ahead.
 9
    BY MS. CHIEN:
10
        Can you tell me what this photo is taken of?
11
        Again, we are on the production line and you see one of
12
    the -- two of the detainees, but one of them is stacking
13
    trays for the diet orders. They put stickers on the front of
14
15
    the travs.
16
        Yep.
17
        Yeah, you see? Yeah. They are putting the stickers on
    for each pod, and then the other one is organizing them.
18
        What do you mean by "stickers"?
19
        These are the diet stickers. That was one of my jobs when
20
    a detainee came in. Sometimes they would either have a
2.1
    lactose diet or sort of like -- not a cardiac diet, a
22
    vegetarian diet or diabetic tray, things of that nature.
23
    From what the menu has, you would have to make sure you
24
    fulfilled their diets.
25
```

- 1 Q So each one of these things that are stacked in this
- 2 photo, is that a meal, one meal would go on each of those
- 3 stacked trays?
- 4 A Yes.
- 5 Q Those are detainee workers doing the stickers; is that
- 6 right?
- 7 A Yes.
- 8 Q I am handing you Exhibit 447. I am asking you to look at
- 9 Exhibit 447 and ask if you recognize it.
- MS. CHIEN: I would like to move to admit Exhibit
- 11 447.
- MS. MELL: GEO has no objection, Your Honor.
- THE COURT: It may be admitted.
- 14 (Exhibit 447 was admitted.)
- 15 BY MS. CHIEN:
- 16 Q Can you tell me what is happening in this photo?
- 17 A On the left side where you see the detainee with the
- bucket of water filling the steam wells for the hot food.
- 19 Q What are the carts behind the trays. So on the right side
- 20 of the photo.
- 21 A Those are the carts that go in each pod. You see all the
- 22 locks on it, so they lock them all together before they leave
- 23 the kitchen.
- 24 Q Do all the trays go on those carts?
- 25 A For each pod, yes. So it could be -- one pod could have

- 1 | 127 trays; the other one could have 80 trays.
- 2 Q They are all stacked on those carts to be delivered to the
- 3 | living units; is that right?
- 4 A Yes.
- 5 Q I am going to show you what has been marked as 527 and ask
- 6 | if you recognize it.
- 7 A Yes.
- 8 Q Can you tell me --
- 9 MS. CHIEN: Can I move to admit Exhibit 527?
- MS. MELL: I don't think the foundation was there,
- 11 but I have no objection.
- THE COURT: 527 may be admitted.
- (Exhibit 527 was admitted.)
- 14 BY MS. CHIEN:
- 15 Q Can you tell me what this photo is of?
- 16 A Oh, it looks like a tray that came back from the pod.
- 17 | Q This is how the food is served; is that right?
- 18 A Correct, yes.
- 19 Q You mentioned that there was -- that you worked on the
- 20 production line; is that right?
- 21 A Yes.
- 22 Q I would like to hand you Exhibit 49, which I actually
- 23 believe is a series of photos, and ask if you recognize these
- 24 photos.
- 25 | A Yes.

```
MS. CHIEN:
                         I would like to move to admit Exhibit 49.
 1
             THE COURT: Pardon me? I didn't hear your response,
 2
    Ms. Mell.
 3
             MS. MELL: I apologize, Your Honor. GEO has no
 4
 5
    objection.
             THE COURT: All right. 49 may be admitted.
 6
                       (Exhibit 49 was admitted.)
 7
    BY MS. CHIEN:
        Looking at this first photo, can you see what the picture
    is of?
10
    A The production line. You see the GEO cook, we're
11
    supervising the detainees. They are at their station dishing
12
    up each part of the food. You can see that -- you know, I
13
    call it the production caller. There is one detainee at the
14
15
    very top starting the order and kind of tells what needs to
    go in each tray.
16
17
        From -- let's move to Page 3 of Exhibit 49.
             THE COURT: These are not numbered, so I assume you
18
    are going by the Bates number?
19
             MS. CHIEN: I can read the Bates number into the
20
    record, Your Honor. GEO-State 48487.
21
    BY MS. CHIEN:
22
23
        Looking at GEO-State 48487, go ahead and tell me what is
    going on.
24
```

A This is the opposite side of the other picture. You can

- see the GEO cook over there and detainees doing the very same
- 2 | thing, dishing up the trays.
- 3 | Q How many detainees worked the serving line?
- 4 A You need a minimum of at least nine to be successful and
- 5 | get fed in time.
- 6 Q Let's turn to the next page, which is Bates stamp
- 7 | GEO-State 48488. Can you tell me what the person to the left
- 8 is doing?
- 9 A I would call that person the shock collar. So the GEO
- 10 cook would say, get another hotel pan of beans out of the
- 11 warmer, which is behind that cart right there, on the right
- 12 side.
- 13 | Q You can -- how can you tell that's what he's doing?
- 14 A He has the hot pads on. He's standing next to the cook
- 15 | waiting for the next direction.
- 16 Q Do you see the GEO cook supervising the line?
- 17 | A Yes.
- 18 Q If there were no detainee workers, could that GEO cook
- 19 distribute the meals themselves?
- 20 A Absolutely not. I have been in situations like that
- 21 before. It is a little hard.
- 22 | Q You mentioned detainee workers also worked in cleaning; is
- 23 | that right?
- 24 A Correct.
- 25 | Q Where did detainees work washing dishes?

- 1 A I call that the dish pit area. It is that huge dish
- 2 machine. That is what you call it. It is a big dish machine
- 3 you put the dishes in and it rolls right through.
- 4 Q I'll help you out. Can you look at Exhibit 439? I am
- 5 going to ask if you recognize this.
- 6 A Yes.
- 7 Q What is it?
- 8 A Dish pit room.
- 9 MS. CHIEN: I would like to move to admit Exhibit
- 10 439.
- MS. MELL: No objection.
- 12 THE COURT: It may be admitted.
- (Exhibit 439 was admitted.)
- 14 BY MS. CHIEN:
- 15 | Q Can you tell me what happens, what is going on in this
- 16 photo?
- 17 A Looks like something might have gotten jammed in there.
- 18 That's where you see -- I don't know. I don't believe that
- is a GEO cook that is sticking his head in the machine. You
- 20 can see three compartment areas where they are deep cleaning,
- 21 deep scrubbing all the pans and getting ready to run through
- 22 the machine.
- 23 | Q Is that to the right with the detainee workers working in
- 24 | the sink area?
- 25 A Yeah. Yeah.

- 1 Q Is that the dishwasher that they are working on?
- 2 A Yes.
- 3 | Q How many detainee workers are usually assigned to the dish
- 4 | pit area?
- 5 A Let's see. That varies. That could be -- based on how
- 6 many detainees you had working that day, approximately five,
- 7 six, seven.
- 8 Q So now we have discussed the three main work areas of the
- 9 kitchen, can you tell me if there were any other jobs
- 10 detainee workers would do in the kitchen?
- 11 A There were detainees that did deep cleaning. On average,
- 12 | probably twice a week all the ovens had to be deep cleaned,
- 13 scrubbed out, all the racks had to come out. The ones that
- 14 did deep cleaning did not work on the line, on the production
- 15 line or work in the dish pit. They just did that their
- 16 entire shift.
- 17 | Q That is like a kitchen night shift; is that right?
- 18 A It is any of the shifts. If the ovens get really bad --
- 19 you had a set schedule to get everything cleaned up.
- 20 Q When you say "deep cleaning," are you talking about all
- 21 the equipment we saw in those photos?
- 22 A Yes, all the equipment.
- 23 | Q You mentioned the ovens and things like that, were you
- 24 talking about the walk-in ovens?
- 25 A Yes. That's probably one of the worst. That would get

- 1 | pretty filthy.
- 2 Q How long would it take to clean the walk-in oven?
- 3 A I would give it a couple of hours. You have to spray oven
- 4 cleaner, let it set, scrub it out, spray it again and let it
- 5 | **sit**.
- 6 Q How many people would be assigned to deep clean the
- 7 kitchen?
- 8 A It varies on still how many detainees you have. It could
- 9 be up to four, five.
- 10 Q What are some other jobs that detainee workers did?
- 11 A Well, you had deliveries. Groceries come in, I think,
- twice a week at least. So you would have pallets of food,
- 13 you know, frozen and dry. The pallets were huge. In one
- 14 day, you can have six to seven pallets of food come in. So
- 15 the detainees would support the cook on putting them away.
- 16 So we would give them a marker, they would mark the dates,
- 17 the cost of the product and which vendor it came from on the
- 18 | boxes for inventory count.
- 19 Q And physically move the boxes; is that right?
- 20 A Yes.
- 21 Q I would like to show you Exhibit 434 and ask if you
- 22 recognize that photo in your binder.
- 23 A Yes.
- 24 MS. CHIEN: I would like to move to admit Exhibit
- 25 **434**.

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```
MS. MELL: No objection.
 1
 2
             THE COURT: 434 may be admitted.
                      (Exhibit 434 was admitted.)
 3
    BY MS. CHIEN:
 4
        You talked about loading and unloading deliveries of food.
 5
    Are these the pallets you are talking about?
 6
    A Yes, that's the sally port from the kitchen to the loading
 7
    dock area. If you see on the right, the right side, that's
    where the door is. You can't see it in the photo.
10
    where dry storage is.
        So the detainees would be unloading these pallets; is that
11
    right?
12
        Yes.
13
        We have mentioned unloading pallets, deep cleaning
14
15
    equipment. Was there also just general cleaning that
    detainee workers did?
16
17
        General cleaning for the kitchen, yes, because they swept
    and mopped everything. The kitchen was pretty well organized
18
    in that way. It was very clean. Cleaning the sally port
19
    that leads out to the Grey Mile, that area, the janitorial
20
    closets over there, the GEO cooks, including myself, would
21
22
    get the mop water ready for them and bring it into the
    kitchen.
23
        I am going to show you Exhibit 352 and ask if you
24
    recognize it?
25
```

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1 A Yes.
```

2 MS. CHIEN: I would like to move to admit Exhibit

3 **352**.

- 4 THE COURT: 352 may be admitted.
- 5 (Exhibit 352 was admitted.)
- 6 BY MS. CHIEN:
- $7 \mid Q$ Can you tell me what this is of?
- 8 A That's the janitorial closet. They have the sanitizer
- 9 dispenser and the floor cleaner dispenser.
- 10 Q This is who -- this is equipment that detainee workers
- 11 | would use to clean the kitchen?
- 12 A Yes.
- 13 Q Handing you Exhibit 353 and ask if you recognize it?
- 14 A Yes.
- MS. CHIEN: I would like to move to admit Exhibit
- 16 353.
- MS. MELL: No objection.
- THE COURT: 353 may be admitted.
- 19 BY MS. CHIEN:
- 20 Q Can you tell me what this is a photo of?
- 21 A Sally port between the Grey Mile and a detainee worker
- 22 mopping it.
- 23 Q How often does a detainee worker mop this sally port?
- 24 A All three shifts, breakfast shift, lunch shift and dinner
- 25 shift.

- Q Shifting from the job detainee workers did, I would like to turn to what they wear. What were detainee workers
- A As you can see, they had the white uniforms which was
- laundered in the room next door, and all those rubber boots,
- 6 so that was always available. I would say the only issue is
- sometimes the uniforms didn't fit everybody. They would use
- 8 Saran Wrap to hold up the pants and use garbage bags or clear
- 9 little bags to put in the boots to prevent their feet from
- 10 getting wet.

- ${\tt ll}$ ${\tt Q}$ Who provided the uniforms and all of these boots and
- 12 | things like that?
- 13 A GEO did.
- 14 Q I am going to hand you 438 and ask if you recognize it?
- MS. CHIEN: Move to admit 438.

required to wear in the kitchen?

- MS. MELL: No objection.
- THE COURT: 438 may be admitted.
- 18 (Exhibit 438 was admitted.)
- 19 BY MS. CHIEN:
- 20 Q Can you tell me what this photo is taken of?
- 21 A The dish pit area. You see the detainees sitting by the
- lockers. I don't know if they are getting ready to put stuff
- on or taking stuff off.
- 24 | Q You mean the uniform?
- 25 A To me it looks like there is -- the kitchen is not done

- 1 yet. And as you can see, some of them are prematurely
- 2 changing.
- 3 Q The area to the right is where detainees would put on
- 4 | their uniforms?
- 5 A Yes, they would put the uniforms that GEO gives them, the
- 6 regular uniforms in the lockers.
- 7 | Q To the left is the dish pit area we saw earlier?
- 8 A Yes.
- 9 Q I am showing you Exhibit 459 and ask if you recognize it?
- MS. CHIEN: I would like to move to admit Exhibit
- 11 459.
- MS. MELL: No objection, Your Honor.
- THE COURT: 459 may be admitted.
- (Exhibit 459 was admitted.)
- 15 BY MS. CHIEN:
- 16 Q Can you tell me what this picture is taken of?
- 17 A You see there the white uniforms and the rubber boots with
- 18 | the garbage bags inside keeping their feet dry.
- 19 Q Would detainee workers -- did detainee workers in the
- 20 kitchen, when they worked in the kitchen, would they
- 21 | sometimes take food?
- 22 A It was pretty common, yes.
- 23 Q What is your understanding of why they would take food?
- 24 A My understanding is that they seemed to be pretty hungry.
- 25 | I would say one of the reasons they work in the kitchen is

- you get to eat as much as you want from the leftovers, then
 they would use those bags in their boots to put the food in
- 3 | there and try to get it out.
- Q Are you aware of how much GEO budgeted for the meals for detainee workers?
- 6 MS. MELL: Objection, Your Honor, foundation.
- 7 THE COURT: You may answer.
- THE WITNESS: I am not one hundred percent. Do you mean for all the budget for all the detainees or just the
- 10 kitchen worker detainees?
- 11 | BY MS. CHIEN:
- 12 Q Let me rephrase my question. You did inventory for the
- 13 | kitchen; is that right?
- 14 A Correct, yes.
- 15 Q Are you aware of how much was budgeted for detainees each
- 16 | meal?
- 17 | A Yes.
- 18 Q How much was budgeted for each meal?
- 19 A Approximately 97 cents per detainee.
- Q Do you think GEO was able to prepare and serve adequate
- 21 meals for 97 cents?
- 22 A It is difficult. I would say, in my experience, no.
- MS. MELL: Your Honor, I objected to that question,
- 24 foundation. The nutritional value is not known to this
- 25 particular witness, and he has not been qualified as a

1 | nutritionist.

2

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2.1

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25

MS. CHIEN: I didn't ask if it was nutritious. I asked if it was adequate.

THE COURT: The objection is overruled. Just one second.

MS. MELL: I am concerned you are not hearing my objections. That was the second one I had asked twice.

THE COURT: We are talking to the court reporter, You don't know what all goes on here. We have realtime, which means that the court reporter prints out the questions and answers and objections and everything that goes on in the courtroom. I have a little monitor here so I can read things that are said after they are said. Pretty fancy We lost the realtime part of the court reporter's deal. work. That is what we are talking about here. She didn't miss the testimony. She makes a record whether or not there is realtime or not. Let us proceed. They will try and hook up realtime, but we will do it. That is something we probably for the first -- for the first 45 years I was a judge, we didn't have such a thing as realtime. We can go ahead and go without it for the time being. Anyway, I'm sorry to interrupt and for that aside.

I overruled the last objection. I am ready for another question.

We got it. Thank you.

- 1 BY MS. CHIEN:
- 2 Q So we talked about the meals and the food. Let's turn to
- 3 the work schedules if we can. How long was a typical shift
- 4 | for detainee workers?
- 5 A Approximately four hours.
- 6 Q Were there ever shifts that lasted less than four hours?
- 7 A No.
- 8 Q How many shifts were there?
- 9 A Three shifts.
- 10 | Q Could detainees choose when they showed up for their
- 11 | shifts?
- 12 A Yes, they could.
- 13 | Q Breakfast, lunch, or dinner; is that right?
- 14 A Yes.
- 15 | Q How many detainee workers were necessary to work a
- 16 breakfast, lunch, or dinner shift?
- 17 A I would say approximately 20 or so to be adequate and
- 18 successful.
- 19 Q That is 20 to do both the prep, serving, dishwashing and
- 20 cleaning?
- 21 A Yes.
- 22 Q That's the bare minimum; is that right?
- 23 A In my opinion, yes.
- 24 Q Was there ever a time when you didn't have enough detainee
- 25 workers in the kitchen?

- 1 A Yes.
- 2 Q What did you do?
- 3 A We would ask officers to help. That's when the meals
- 4 | would go out late as well because we would have to do it
- 5 | ourselves.
- 6 Q GEO staff would have to do it themselves?
- 7 A GEO staff, yes.
- 8 Q Would you have to work longer hours to do it yourself?
- 9 A Yes.
- 10 Q Would you ever ask for more detainee workers?
- 11 A Yes, we would, but we wouldn't get them that day because
- 12 there is a process of getting them into the kitchen.
- 13 | Q Who would you request more detainee workers from?
- 14 A From the kitchen officer. He had a desk in there, he or
- 15 she.
- 16 Q So GEO staff?
- 17 | A Yes.
- 18 | Q You said -- GEO staff would work longer. Would detainee
- 19 workers who were there work longer as well?
- 20 A Absolutely.
- 21 | Q So both you and the detainee workers might work longer
- 22 than the four hours -- well, your shift was longer than four
- 23 | hours, but the detainee workers might work longer than the
- 24 | four hours?
- 25 | A Yes.

- 1 Q So how much were you paid when you had to work overtime?
- 2 A Time and a half.
- 3 Q Did detainee workers get overtime?
- 4 A No.
- 5 Q How often did detainee workers in the kitchen have shifts
- 6 that lasted more than four hours?
- 7 A I would say at least a couple of times a week for sure
- 8 | just because of the deliveries that would come in. You never
- 9 knew when the delivery was going to happen. If it happened
- 10 later and you have a bunch of frozen products on pallets, you
- 11 can't leave them in the sally port. Detainees would stay and
- 12 help.
- 13 | Q You mentioned you also worked overtime?
- 14 A Yes.
- 15 Q How many overtime hours did you typically work in a week?
- 16 A Typically, my work schedule was six days a week. It could
- be 10, 12, 15 hours of overtime, approximately.
- 18 \mid Q So you testified that you would ask for more detainee
- workers from the GEO staffer in the kitchen; is that right?
- 20 | A Yes.
- 21 Q Did you ever have to ask ICE to get more detainee workers?
- 22 A No. not ICE, but classification. It was between
- Bert Henderson and classification on getting detainees into
- 24 the kitchen.
- 25 | Q Classification, do you mean Alisha Singleton?

- 1 A Yes, Alisha Singleton.
- 2 | Q Alisha Singleton is a GEO staffer?
- 3 A Yes.
- 4 Q How much were detainee workers paid for working in the
- 5 prep area, serving area, the dishwashing area, deep cleaning?
- 6 A When I first started there, the detainees had an option,
- 7 they could work two shifts for five dollars or a dollar a
- 8 shift. Then I think less than a year, the rules have changed
- 9 and no detainees could work two shifts. Some of them worked
- 10 three shifts. It was too much work for them. They weren't
- 11 | very productive working all three shifts, so it turned into
- 12 | just working one shift for a dollar.
- 13 | Q The practice, when you left, was that they would be paid a
- 14 dollar a day?
- 15 A Correct.
- 16 Q At times, they were paid five dollars per day?
- 17 | A Yes.
- 18 | Q Did detainee workers get paid anything in addition to the
- 19 dollar?
- 20 A No. They would get, you know, a sack lunch to take back
- 21 to their pod with them.
- 22 | Q They might get paid in extra food; is that right?
- 23 A Food was a reward for staying, putting groceries away.
- 24 | Q I want to turn back to an issue we discussed today, which
- 25 is supervision. Who supervised the detainee workers while

- 1 | they worked in the kitchen?
- 2 A The GEO cook.
- 3 | Q So you would make sure they knew what they were doing in
- 4 the prep, serving, or dish pit area?
- 5 A Correct, yes.
- 6 Q Did anyone else supervise the detainee workers?
- 7 A You had the kitchen officer that kept an eye on the dish
- 8 pit area. You had the cook, GEO cook, myself on one part of
- 9 the -- on the production line supervising, and then you had
- 10 the GEO cook in the back area supervising on prep.
- 11 | Q So it would all be GEO employees; is that right?
- 12 | A Yes.
- 13 | Q Would GEO employees or GEO staff have to supervise
- 14 detainee workers to ensure proper portion control in the
- meals?
- 16 A Yes.
- 17 Q They would have to supervise detainee workers cleaning the
- 18 cooking equipment in the kitchen areas?
- 19 | A Yes.
- 20 | Q Did ICE supervise the detainee workers in their day-to-day
- 21 performance of their work in the kitchen?
- 22 A No.
- 23 Q What sort of discipline did detainee workers receive while
- 24 | working in the kitchen?
- 25 A Well, if they stole food. At the end of the shift and

- when we did the pat-down search before they go back to their
- 2 pod, if they had food on them, they were banned from the
- 3 kitchen for a week. They can't work. If it was some fear,
- 4 as an example on my watch, one took tortilla shells and put
- 5 it on the stove to warm up, turned the gas stove on, you
- 6 know, it was a little bit on fire there, that detainee was
- 7 | expelled from the kitchen permanently.
- 8 Q So he was fired from the kitchen; is that right?
- 9 A Yes.
- 10 Q Let's turn to you. Why did your employment with GEO end?
- 11 A I was terminated.
- 12 **Q** Why were you terminated?
- 13 A Several things that happened on my watch with the Health
- 14 Department. I didn't discipline the staff when they had
- 15 violations, temperature violations. I had a lot of conflict
- of supervising in the kitchen and doing a cook shift at the
- 17 | very same time. That was too challenging for me, and I had
- 18 many complaints on that.
- 19 Q It was difficult to serve as a GEO cook and a GEO
- 20 | supervisor?
- 21 A Yes. Originally, I was hired to supervise, not to cook.
- 22 When I started, it changed to a cook/supervisor shift.
- 23 | Q Had you been written up before you were terminated?
- 24 A Yes.
- 25 | Q What were some of the reasons why you were written up?

- 1 A Let's see. I have to remember this. I know one was the
- 2 Health Department violation. I think another for a cook that
- 3 | didn't put the proper amount of tater tots on a tray or
- 4 chicken nuggets on a tray, something like that, because I was
- 5 supervising the cook on that. It was a Tuesday when this
- 6 | happened. I will never forget that part. So I was written
- 7 up for that. And then I was on an improvement plan, so
- 8 | weekly conversation with HR.
- 9 Q And then you were terminated; is that right?
- 10 A I was terminated.
- 11 | Q Did you try and sue GEO for your termination?
- 12 A No.
- 13 | Q Did you try and appeal the decision?
- 14 A I did try to appeal the decision because prior to that,
- working with Henderson was very challenging. I didn't like
- 16 the way she ran the kitchen. Her and I bumped heads a few
- 17 | times, so I put a request in to go into another department.
- 18 | Q You tried to work in another department of GEO; is that
- 19 right.
- 20 A Yes.
- 21 | Q The request was denied; is that right?
- 22 A No, it was accepted. Prior to that, I got terminated
- 23 before I could move.
- 24 | Q So you were terminated before you were transferred to
- 25 | another department?

- 1 A Yes.
- 2 Q Did you ever try and sue GEO --
- 3 A No.
- 4 MS. MELL: Objection, Your Honor.
- 5 BY MS. CHIEN:
- 6 Q -- for your termination? Sorry.
- 7 A No.
- Q Do you have any complaints about GEO as a company?
- 9 A Not at all.
- 10 Q Did you like working for -- you know, did you like GEO as

Griffin - Direct

- 11 a company?
- 12 A I did. I got paid very well. A lot of overtime. Yeah,
- 13 | it was good money.
- 14 Q How did the jobs that detainee workers did in the kitchen
- compare to your job as the culinary director in a retirement
- 16 home now and an assisted living facility?
- A Not much difference besides the volume. The type of work
- 18 | is pretty much the same. I would hire cooks, not
- dishwashers, just to do prep. I hire cooks to do prep and
- 20 perform the daily routines of serving our residents.
- MS. CHIEN: Thank you. No further questions.
- THE COURT: Mr. Whitehead, any questions?
- MR. BERGER: Your Honor, I have a few follow-up
- 24 questions for the witness.

CROSS-EXAMINATION

2 BY MR. BERGER:

1

- 3 Q Good morning, Mr. Griffin. Can you hear me okay?
- 4 A Yes, I can.
- 5 THE COURT: I'm sorry, Mr. Berger.
- 6 BY MR. BERGER:
- 7 Q My name is Adam Berger. I represent the detainee
- 8 | plaintiffs in this case. I think you testified as to how
- 9 many detainee workers were needed on the line and in the dish
- 10 pit to keep operations moving. How many would you need to
- 11 | have working in a prep area on a typical shift in order to
- get the meals prepared and out to the living units in time?
- 13 A I would say approximately five or six, at least, to be
- 14 adequate.
- 15 | Q Who would decide which of these areas, which positions in
- 16 the different areas a detainee worker would work?
- 17 A Well, the GEO cook, including myself, we would find out
- 18 what they know how to do. It is typically if they worked in
- 19 | food service somewhere before and they understand what needs
- to be done or how to do stuff. So, physically, you have to
- 21 show them each job, what to do, because of the language
- 22 barrier you would have.
- 23 Q But then the ultimate decision on who to assign where was
- 24 up to who?
- 25 A Myself and the GEO cooks.

- 1 Q Did any of the detainee workers ever cook food?
- 2 A Yes.
- 3 | Q Can you describe that for me?
- 4 A Now, my shift there was 11 to 8:30, so I considered myself
- 5 | very efficient. I would have everything prepared by the time
- 6 they would come in, so there was no cooking involved. There
- 7 was just prepping. On occasion, I would work breakfast
- 8 shift, come in at three in the morning, get set up, start
- 9 turning on all the equipment. Then I think around five is
- 10 when you got detainees coming in. They automatically started
- 11 cooking. They were doing the scrambled eggs, making the
- 12 oatmeal, doing all the stuff. I had questions why they were
- doing that because they are not supposed to. The cheek was
- 14 turned. The cooks couldn't do it themselves, and I
- 15 understand.
- 16 Q That leads to my next question, which is, for each of
- 17 | these shifts -- breakfast, lunch, and dinner -- there were
- 18 | scheduled start times for those shifts, correct?
- 19 A Yes.
- 20 Q Detainees could ask classification which shift they wanted
- 21 to work, correct?
- 22 A Yes.
- 23 Q But once they were assigned to a particular shift, were
- 24 they supposed to comply with the start time for that shift?
- 25 A Yes.

1 MR. BERGER: Thank you. That's all the questions I

Griffin - Cross

- 2 have.
- THE COURT: Okay. Ms. Mell.
- 4 CROSS-EXAMINATION
- 5 BY MS. MELL:
- 6 Q All right. So Mr. Griffin, your tenure with GEO was
- 7 | approximately three years, 2009 to 2012; is that correct?
- 8 A Yes.
- 9 Q So since 2012, I learned this morning that you worked at
- 10 Cedar Ridge and Bridgeport Place; is that correct?
- 11 A Yes.
- 12 Q How many other jobs have you had since leaving GEO?
- 13 A I think there is only two jobs that I have had.
- 14 Q So have you had a job longer than two or three years?
- 15 A Yes, I have.
- 16 Q Was that prior to working at GEO?
- 17 | A Yes.
- Q Okay. Were any of those jobs -- was that work in any kind
- of detention center or correctional facility at all?
- 20 A No.
- 21 | Q So with regard to Bridgeport Place, that's a pretty big
- 22 facility here in Tacoma, correct?
- 23 A No, it isn't.
- 24 Q It's tiny?
- 25 A It's small, yes.

- Q So they don't have the kind of kitchen equipment that you
- were looking at and showing to the jury in all of those
- 3 | photographs? They didn't have --
- 4 A It is smaller equipment. Same type, but smaller, yes.
- 5 | Q So same types, same quality?
- 6 A Yes, all professional.
- 7 Q Okay. The quality of kitchen equipment provided by GEO
- 8 was a good quality or comparable to other private businesses
- 9 | in the community?
- 10 A Yes.
- 11 Q Okay. With regard to Bridgeport Place, since it is small,
- 12 do they use volunteers there?
- 13 A No.
- 14 Q They don't have any --
- 15 A Well, they do in the activity department. They use the
- 16 high school kids that are required to do some type of
- volunteer to graduate.
- 18 Q So that's volunteer time, that's not paid work, right?
- 19 | A Yes.
- 20 | Q At Bridgeport, is that nursing care or assisted living?
- 21 A Assisted living.
- Q So don't you have interns there helping who are trying to
- get their credentials being a nursing assistant?
- MS. CHIEN: Objection.
- MR. BERGER: Objection.

MS. CHIEN: Assuming facts not in evidence.

- 2 MR. BERGER: Relevance.
- THE COURT: The objection is overruled.
- 4 BY MS. MELL:
- 5 Q That means you get to answer, Mr. Griffin. Do you need me
- 6 to ask again?
- 7 A No. The answer is no.
- 8 Q No internships for nursing assistants or others who are
- 9 | learning how to do that work?
- 10 A No.
- 11 Q Cedar Ridge, I am not as familiar with that. Is that in
- 12 | Pierce County?
- 13 A Bonney Lake, Pierce County, yes.
- 14 Q Assisted living, nursing home?
- 15 A That one was assisted living and independent living.
- 16 Q Were there State-paid individuals living there?
- 17 A No, private care.
- 18 | Q Pure private care?
- 19 **A Uh-huh**.
- Q With regard to the kinds of meals you worked -- strike
- 21 that.
- Did you actually prepare meals or did you have some
- relationship with the meals that were served there?
- 24 A Yes, I pulled shifts; yes, I prepared meals.
- 25 | Q Hot meals?

- 1 A Yes.
- 2 | Q Using the same and similar technologies available at GEO?
- 3 A Yes.
- 4 | Q Those are pretty high quality?
- 5 A Yes.
- 6 Q With regard to the meal preparations there, you were
- 7 | trying to serve anybody who needed assisted living support;
- 8 is that right?
- 9 A No. Restaurant-style service. Like a restaurant. We
- 10 | have two dining rooms. They come to the dining room. We
- 11 have a menu. They order off the menu, and we prepare, cook
- 12 | the order, mostly.
- 13 | Q With regard to volunteers at that location, did you rely
- 14 on volunteers there?
- 15 A No.
- 16 Q There was no -- in terms of the size of the kitchen, how
- 17 | many people did you work with?
- 18 A That facility had 147 residents living there, so slightly
- 19 bigger than where I am at right now. I had a staff of, I
- 20 think, 17, 18. I had a dining room manager as well that
- 21 | managed the servers.
- 22 | Q How did meal prep go through as compared to GEO in terms
- 23 of chaotic, not chaotic?
- 24 A I call it organized chaotic. It is the nature of the
- 25 kitchen.

- 1 Q Where -- sorry, I didn't mean to interrupt you.
- 2 A Go ahead.
- 3 | Q I just wanted to get a sense of organized chaos, both of
- 4 them, or were they distinct?
- 5 A Are you referring to the GEO and where I was working or --
- 6 ask the question again.
- 7 Q Sure. I just wanted to know with regard to both
- 8 | Bridgeport Place and Cedar Ridge, the meal preparation, how
- 9 did that compare in terms of meal preparation at GEO?
- 10 A Same. Just the volume is a little different. GEO is much
- 11 higher in volume because you have nearly 1500 people compared
- 12 to what I am going through now.
- 13 Q And in Bridgeport Place and Cedar Ridge, you didn't have
- 14 to oversee the volunteers, right?
- 15 A No volunteers.
- 16 Q Did that make it almost easier to get the job done?
- $17 \mid A \mid No$, it's a job that you hire people for to make a living.
- 18 A lot of high school kids, minimum wage to be a server.
- 19 | Cooks -- you know, experienced cooks would come in, so no
- 20 volunteers.
- 21 Q No volunteers at all?
- 22 A No.
- 23 | Q None of them were working under any kind of regulations
- 24 | that were required to have a volunteer work program for
- 25 anyone?

- A Not in the kitchen. Like I said, the only volunteer they
- 2 had was in activities because they can do that for hours and
- 3 | play cards with the residents or paint with them. Nothing in
- 4 the kitchen.
- 5 Q Okay. Have you -- do you understand that there are meal
- 6 preparation options out there for purchase, that meals don't
- 7 have to be made in the kitchen in house in an assisted living
- 8 | facility or in a facility like GEO?
- 9 A Yes, I am aware of that.
- 10 Q Have you ever shopped the value of purchasing from
- 11 Department of Corrections Enterprise Services?
- 12 A No, I haven't. I wasn't the person. I just ordered food
- 13 from the GEO contract. That was it.
- 14 Q Do you understand there is an option out there to buy from
- 15 Department of Enterprise Services meals?
- 16 A Not when I worked at GEO.
- 17 | Q You know that now?
- 18 A I think you need to elaborate a little bit more what you
- 19 mean by that.
- 20 Q Did you know the State of Washington has detainees, or
- 21 they are inmates, actually, preparing meals --
- MS. CHIEN: Objection, foundation.
- 23 BY MS. MELL:
- 24 **Q** -- for profit --
- MR. BERGER: Objection to foundation, assumes facts

1 | not in evidence.

THE COURT: The objection should be sustained.

BY MS. MELL:

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Q In terms of your role with Bridgeport, Cedar Ridge, or any other place you have worked in a kitchen, have you explored the value of purchasing from programs run by the State where the meals are prepared by inmates?

MR. BERGER: Objection.

THE COURT: He may answer.

THE WITNESS: GEO was the only company that I worked for that is in corrections. All my other jobs were contract by other food service companies. So, no, I didn't order anything else or convenience stuff. Everything that we did in our kitchen, we did a lot of scratch cooking.

- 15 BY MS. MELL:
- 16 **Q** At GEO?
- A Not at GEO. Where I am at right now. GEO, I wouldn't
 call it scratch cooking. I call it -- besides breakfast, GEO
 was heating up a lot of stuff. The detainees would heat up
 the food in the kettles. You open up 30 No. 10 cans of green
 beans, things like that.
- Q But they weren't shipping in meals frozen that you just put in a microwave and dished out?
- 24 A No.
- 25 **Q Okay**.

- 1 A Go ahead.
- 2 Q I didn't want to interrupt you.
- 3 A Oh, no, no, I am fine.
- 4 Q Did you have any experience to know what a dollar can
- 5 purchase in terms of an appropriate meal compared to, for
- 6 instance, what the State prepares and serves to people who
- 7 buy from Department of Enterprise Services?
- 8 MS. CHIEN: Objection, foundation.
- 9 THE COURT: Sustained.
- 10 BY MS. MELL:
- 11 Q Do you have experience with companies like Food Services
- 12 of America?
- 13 | A Yes.
- 14 Q What is your experience working with them?
- 15 A Ordering food and supplies with them.
- 16 Q Did they do work in terms of feeding people in
- 17 | correctional facilities or institutional settings?
- 18 A I would assume so. They do deliver food to other
- 19 | correctional facilities.
- 20 Q Did you ever price out whether or not the food could have
- 21 been provided to the detention center through Food Services
- 22 of America at a price that was cheaper than the dollar you
- 23 | were trying to utilize per meal?
- 24 A Not in GEO. In my current jobs that I have worked in food
- service, yes. In GEO, there was a lot of other companies.

- For example, one, I don't know the name of it, came from 1 2 These were low-grade products. So, of course, they were really cheap products. A lot of soy-based beef 3 granules, soy-based Salisbury steak, soy-based burger 4 Those things are inexpensive and Food Services of 5 patties. America and U.S. Foods, those are higher grade products. 6 So GEO did not order everything through them. 7 I think it was Food Services of America. I don't know if it was Sysco or Food Services of America. They would order from other
- For example, if you got green beans, sometimes they have a grasshopper in it, which is weird. Things like that.

companies that had lower grade products.

- Q I am assuming you didn't feed grasshoppers to the
 detainees. It was your job to make sure they didn't get one
 of those?
- 16 A Right. Right.

10

- Q How about with regard to -- I think you are highlighting
 the issue of soy products. GEO didn't serve just soy
 products?
- 20 A Absolutely.
- 21 Q Absolutely?
- 22 A Soy products with maybe ten percent meat in it, yes.
- 23 Q The soy products served at GEO was the exclusive food item
- 24 on the menu?
- 25 A It wouldn't say soy. Say, the menu said taco salad. So

- the type of product they would use is these beef crumbles
- 2 that were soy-based with beef in it.
- 3 Q The kind that vegetarians eat?
- 4 A I wouldn't say it is something a vegetarian would eat
- 5 because there is a little bit of beef in it.
- 6 Q How about -- I think you were often involved in making
- 7 | sure that detainees had the opportunity to eat real meat like
- 8 chicken, right?
- 9 A Yes.
- 10 Q So chicken was very popular down there?
- 11 A Chicken, very, very popular.
- 12 | Q They didn't eat just soy; they ate real meat?
- 13 A I would say at the holidays they got turkey, real turkey.
- 14 When there was a contest in the pod, who can keep the
- 15 cleanest, whatever the winning pod is, as a reward, they got
- 16 a chicken thigh meal. That was golden to all the detainees.
- 17 | Q Are you telling me that your testimony is that the only
- 18 | time anybody got any real meat down at GEOs is when they got
- 19 a chicken thigh at Christmas or a turkey thigh at
- 20 | Thanksgiving?
- 21 | A No, I am saying, in my opinion, 80 percent of the products
- 22 that were served either was beans and soy-based meats. There
- 23 was this stuff, it is chicken, but it is chicken parts and
- 24 pieces. It is a 40-pound case of ground up chicken that you
- 25 don't know what was in it, it was just pieces. That was on

- 1 the label itself.
- Q You were honestly ordering that and serving it to detainees as if you had some question about its content?
- A I didn't question the content because that was above my
- 5 pay grade, and I am not the director of food service.
- Q Did you ever make a complaint about the nutritional value
 of the food that GEO was providing to the State or anybody
- 9 A No, they had a set menu. They controlled the menu.

else who could have done something about it?

- 10 $\,$ Q $\,$ If you were concerned about the content or adequacy of the
- 11 nutritional level, why would you be purchasing those things
- 12 and just feeding it to people?
- 13 A I wasn't concerned about the nutritional value of what
- 14 they were getting. I was just -- you know, they are getting
- a lot of soy-based products. Soy is not bad for you. GEO
- was -- tried to be most inexpensive in ordering spongy meats.
- Q Why didn't you not order spongy meats? Did you say, "I don't want to serve them spongy meats"?
- MS. CHIEN: Objection, this is getting argumentative.
- THE COURT: Sustained.
- 21 BY MS. MELL:
- Q Showing you what has been marked as Exhibit 285. Can you see that in your email?
- MS. CHIEN: You'll have to be more specific. We didn't get -- what number are you at?

```
MS. MELL: A-285.
 1
             MS. CHIEN: You'll have to -- I haven't seen -- okay.
 2
    I have pulled it up. Did you want me to email this to
 3
    Mr. Griffin?
 4
             MS. MELL: It is my understanding you provided the
 5
    email to my office so we could do that. Is that incorrect?
 6
             MS. CHIEN: That was for a different witness,
 7
    Ms. Mell. How are you proposing this witness access your
 8
    exhibit?
 9
             MS. MELL: I was proposing that you responded to my
10
    email inquiry asking to provide that email to us so that we
11
    could get it to him. I understood that it happened.
12
             MS. CHIEN: Sorry, I have been in court. Is this
13
    uploaded in Box?
14
             MS. MELL: Yes.
15
             MS. CHIEN: The witness is by himself. We can help
16
17
    him access the Box if you don't mind our support staff
    entering the room.
18
             MS. MELL: I would authorize the Court to share
19
20
    Exhibit A-285 with the witness through Box.
             MS. CHIEN: Do you mind if we allow our support staff
21
22
    to help access the exhibit you have added?
             MS. MELL: For that limited purpose, no.
23
             THE COURT: We are waiting to get this one potential
24
    exhibit in the hands of the witness. Is that what we are
25
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Griffin - Cross
    doing here now?
 1
 2
             MS. CHIEN: Yes, Your Honor. I think GEO counsel --
    I think we have now gotten it in front of Mr. Griffin.
 3
             THE WITNESS: Which exhibit are we looking at?
 4
             MS. CHIEN: A-285.
 5
             THE COURT: Ms. Mell.
 6
    BY MS. MELL:
 7
        Mr. Griffin, can you review the menu items depicted on
    Exhibit A-285? I think it is a multipage exhibit. Just kind
    of scroll through that and take a look at those meals.
10
        Hang on a second. It is not loading up. The computer is
11
    thinking.
12
             MS. CHIEN: I am going to try and email it.
13
             THE COURT: Question, Ms. Mell.
    BY MS. MELL:
```

- 14
- 15
- Mr. Griffin, having reviewed Exhibit A-285, do -- strike 16 17 that.
- Do you know what Exhibit A-285 is? 18
- It looks like a week's menu. 19
- 20 Q Is it just a week or is it weekly?
- It is a weekly menu, yes. 2.1 Α
- So how did the meals described on Exhibit A-285 compare 22
- 23 with the food you were preparing and serving to the detainees
- at Northwest Detention Center? 2.4
- It looks different than what I had. 25 Α

- 1 Q How is it different?
- 2 A Because we had beans on it twice a day.
- 3 **Q** Okay.
- 4 A Any kind of bean -- black bean, red bean, navy bean -- on
- 5 the menu for lunch and dinner as part of their nutrition.
- Q Do you think turkey baloney -- how does turkey baloney relate to beans? Better or worse?
- MS. CHIEN: Objection.
- MR. BERGER: Objection.
- MS. CHIEN: This document -- I object.
- THE COURT: The objection is sustained.
- THE WITNESS: I am not questioning the nutritional
- 13 value of this menu --
- MR. BERGER: Excuse me.
- THE COURT: Wait for a question, Mr. Griffin.
- 16 BY MS. MELL:
- 17 | Q How does the -- strike that.
- Your prior testimony was that you didn't believe that
 meals were adequate --
- THE COURT: Excuse me. Don't paraphrase the
- 21 witness's testimony. What is the question to the witness?
- 22 BY MS. MELL:
- 23 | Q Are the meals listed on here more -- any more or less
- 24 nutritional than the meals that you were serving at the
- 25 detention center?

```
I wouldn't --
 1
             MR. BERGER: Objection, foundation.
 2
                         Objection.
 3
             MS. CHIEN:
             THE COURT:
                         Sustained.
 4
             MS. MELL: The testimony from this witness was that
 5
     somehow he knew he had an adequacy opinion.
 6
             THE COURT: The objection is sustained to the last
 7
    question. What is the next question?
    BY MS. MELL:
        Can you form an opinion about the nutritional value of the
10
    meals depicted on this exhibit based on what is described
11
    here?
12
        I can --
13
                         Objection, foundation.
14
             MS. CHIEN:
15
             THE COURT:
                         I'm sorry. You answered the question,
    Mr. Griffin, I believe? What did you say?
16
17
             THE WITNESS: I cannot make an assumption because I
    don't know the ingredients, what they are using in the menu.
18
    BY MS. MELL:
19
        Can you tell from --
20
             THE COURT: Go ahead.
2.1
    BY MS. MELL:
22
23
        Can you tell from Exhibit A-285 that none of these meals
    are hot meals?
2.4
             MR. BERGER: Objection, foundation.
25
```

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MS. CHIEN:
                         Objection. She's testifying --
 1
 2
             THE COURT:
                         Sustained.
 3
             THE WITNESS:
                           Repeat the question.
    BY MS. MELL:
 4
        With regard --
 5
             THE COURT: There is no question. Go ahead.
 6
    BY MS. MELL:
 7
        When you were at the Northwest Detention Center, the
    Northwest Detention Center was preparing hot meals, not cold
    meals, correct?
10
        Yes.
    Α
11
        When you look at Exhibit A-285, do any of those meals
12
    compare with the hot meals that you were serving at the
13
    Northwest Detention Center?
14
             MR. BERGER: Objection, compound, foundation.
15
             THE COURT: The objection is sustained. This is a
16
17
    multipage exhibit with many menus on it.
             MS. MELL: I know what to do. I know what to do.
18
    BY MS. MELL:
19
        Did you serve turkey baloney sandwiches at the Northwest
20
    Detention Center?
2.1
22
             MR. BERGER: Objection.
23
             THE COURT:
                         I'm sorry?
             MS. MELL: Do you need the question --
24
                         I thought I heard an objection. I didn't
25
             THE COURT:
```

- 1 hear what you said.
- 2 MR. BERGER: I will withdraw the objection.
- THE COURT: All right. What's the next question?
- 4 BY MS. MELL:
- 5 Q Did you serve detainees at the Northwest Detention Center
- 6 turkey salami sandwiches?
- 7 A Turkey baloney sandwiches in sack lunches only.
- 8 | Q No turkey salami sandwiches?
- 9 A No.
- 10 Q Did you serve grilled ham and cheese with soup?
- 11 A No.
- 12 **Q** Beans and franks?
- 13 A No.
- 14 Q Creamy chicken casseroles?
- 15 A Probably so.
- 16 Q Did you give them jelly packets?
- 17 A Yes.
- 18 Q Pumpkin breakfast bars?
- 19 A No.
- 20 | Q Non-fat dry milk?
- 21 A Nope.
- 22 Q What did you give them to drink? Real milk?
- 23 A Yes.
- 24 Q Whole and skim?
- 25 | A Skim.

- 1 Q With each meal?
- 2 A Breakfast.
- 3 | Q Breakfast. Did you feed them peanut butter packets --
- 4 MS. CHIEN: Objection, relevance.
- 5 THE COURT: We are far afield here, counsel, I'm
- 6 afraid. Objection is sustained.
- 7 THE WITNESS: No.
- 8 BY MS. MELL:
- 9 Q Do you know whether or not in your experience with Food
- 10 | Services of America whether or not they purchased soy
- 11 products for the meals they purchased for sale?
- 12 A They do have some soy products. I believe GEO did not
- order through Food Services of America soy products. They
- 14 ordered through other companies soy products.
- 15 Q There is a photograph at 438. Can we take a look at that
- 16 for a minute, please? Mr. Griffin, do you see Exhibit 438,
- 17 | that photograph?
- 18 | A Yes.
- 19 Q In that room, when they are in that location, what do you
- 20 call that room?
- 21 A I call it the dish pit. When they are done serving on the
- 22 line, they set up tables to eat.
- 23 Q Okay. There are benches and lockers in there for them to
- 24 hang out at during the workday?
- 25 A No benches. They don't hang out there. There is lockers,

- 1 yes.
- 2 | Q Don't they hang out there before you need them on the
- 3 | line?
- 4 A As soon as they come in and they change into their white
- 5 uniforms, they go right to where we direct them.
- 6 Q Who picks the music that you play in that area?
- 7 A What do you mean by "music"?
- 8 Q Do you let them pick the radio station or music they can
- 9 listen to in that location?
- 10 A We had no radio when I worked there. No music.
- 11 | Q Did you allow them to -- I don't know what the right word
- 12 is. Hang out isn't the right word. Did they talk and relax
- there during the times when they weren't needed on the line?
- 14 A No, I call it organized chaotic. Everybody got a job to
- 15 do. They would come in singing sometimes. You know, it is
- 16 very loud in there. The kitchen is extremely loud. They are
- 17 | all talking, you know, getting ready.
- 18 | Q Did you get the sense they were enjoying the collegiality
- 19 with their colleagues there in that room?
- 20 A I believe so. They were happy to get out of their pod and
- 21 do something.
- 22 | Q It is not your testimony that for the whole four hours
- 23 | they were on task, right? They got to eat, and they got to
- 24 | take breaks during down times, right?
- 25 A No, no breaks. They got to eat after they were done

- 1 | serving on the production line.
- Q Okay. They could eat for as long as it took them to eat
- 3 before the roll call, is that what you did?
- 4 A You had a timetable to get everything done before the next
- 5 shift.
- 6 Q You gave them at least 30 minutes?
- 7 A Yes.
- 8 Q Okay. In a four-hour period?
- 9 A Yes.
- 10 Q Then they could also take with them when they left select
- 11 | items in the lunch bags?
- 12 A No.
- 13 | Q I thought you said they were rewarded and one of the
- incentives was to give them bag lunches?
- 15 A That was either the lieutenants that directed that. We
- 16 did not -- the kitchen -- GEO cooks did not direct that. It
- was either the kitchen officer where you see the desk there
- where that person sits, or it was lieutenants that gave the
- sack lunches as a reward for working later.
- 20 Q Okay. So it was an additional incentive to the activities
- 21 | there in the kitchen?
- 22 A Yes.
- 23 | Q Okay. Why do you say it was a reward if you weren't
- 24 giving it to them? How do you even know why they were
- 25 getting the sack lunch?

- 1 A That's what the lieutenants called.
- 2 | Q They called it what?
- A They want to give us ten sack lunches as a reward for the detainees buffing the Grey Mile.
- Q So you are talking about sack lunches to lieutenants that have nothing to do with the kitchen?
- A Yes. The sack lunches were given out for any extra duties that happened throughout that building.
 - Q Do you actually know whether or not they were given for extra duty or whether or not they were used by corrections officers to facilitate a positive working relationship with the detainees?
- MS. CHIEN: Objection. Referring to "corrections officers," they are not corrections officer.
- MS. MELL: I will fix that. You are right. That is wrong. You are right.
- 17 | BY MS. MELL:

10

11

12

- Q Do you know whether or not the bags with food in them, bag
 lunches, sack lunches I guess you call them, do you know
 whether or not the lieutenants were actually using that as a
- 21 tool to facilitate cooperation within the housing units and
- 22 elsewhere in the facility?
- A Yeah, they did. In my opinion, it was all extra work that they performed they got these sack lunches.
- 25 Q You didn't know what the activity was or what the quid pro

- quo was between the delivery of the sack lunch and what anybody did, right?
- 3 A Some, I did know, not all of it because I am in the
- 4 kitchen mostly, so some of it I did. If it was near the
- 5 kitchen, like the Grey Mile and they are painting, or they
- 6 are doing the floors, the lieutenants would come right in
- and, "Give me five sack lunches for the detainees that did
- 8 the extra work."
- 9 Q Isn't it correct there are a lot more detainees than
- 10 employees?
- 11 A Yes.
- 12 | Q Isn't one thing you do in detention is facilitate
- cooperation and a positive relationship, incentivize people
- 14 to do the right thing, as opposed to chaos and doing the
- wrong thing and not following the law, the law of the land?
- 16 | A Yes.
- 17 | Q Food is valuable in that kind of an exchange, correct?
- 18 | A Yes.
- 19 Q With regard to your position at GEO, you were an employee?
- 20 A Yes.
- 21 | Q Your training as an employee was far more extensive than
- 22 the training you are talking about when you were working with
- 23 the detainees, correct?
- 24 A Yes.
- 25 | Q So there are differences in training that spanned both the

- scope of knowledge you are required to have, as well as the
- scope of skills you are supposed to have when employed by
- 3 **GEO?**
- 4 A When I was employed by GEO, we went through academy
- 5 training as well to understand where we were working and what
- 6 we have to do. On the food service part, I didn't need the
- 7 | training because that's what I had done all my life. That
- 8 part -- and cooking. We are not training cooks. GEO doesn't
- 9 train cooks how to cook. We are training them how to
- 10 | supervise the work in that environment.
- 11 | Q Because there was a voluntary work program there, right?
- 12 | A Yes.
- 13 | Q When you said "sometimes you need to have detainees stick
- 14 around a little bit longer," you had food pallets that come
- in late, and you had to unload the food pallets?
- 16 A Yes.
- 17 | Q Did you ever really have a problem getting detainees to
- want to stick around and not go back to their housing units?
- 19 A Not all the time, no. Some were tired. The majority of
- 20 the time we didn't have an issue with them staying.
- 21 | Q And you certainly didn't make them stay; if they were
- 22 | tired, they left?
- 23 A We asked, because on occasion we would have to do it
- 24 ourselves.
- 25 | Q And you did. Whatever needed to get done, you did it,

```
1 right?
```

- 2 A Yes.
- Q There was no exclusivity among the activities; what needed
- 4 to get done got done?
- 5 A The only issue was, you know, on supervising detainees at
- 6 the same time trying to put groceries away or near the end,
- 7 | like I said, frozen stuff got to be put away. You can't let
- 8 | it sit out. If you didn't have enough detainees, we don't
- 9 have enough cooks to watch the detainees. There is times I
- am just the only person in the kitchen and I have the kitchen
- officer and I don't have a cook because he called out sick,
- 12 so no prep is being done. That's the challenging part. If
- 13 you don't have the detainees' help to put these groceries
- away, yeah, you're in a tough situation.
- 15 Q Wasn't it a little bit more complicated than it is like in
- an assisted living facility in that the task you had to
- perform, like putting frozen food away in a timely manner, if
- 18 you had detainees doing that, you had to make sure the
- detainees weren't putting the frozen food in their boots and
- 20 going back to their dorms, right?
- 21 A Yes.
- 22 Q How did you balance -- did you have to balance the number
- of detainees that you could actually supervise and make sure
- they weren't stealing things and the number of detainees that
- would actually make your work -- the work get done timely?

```
Griffin - Cross
        You did.
                  The only issue about the stealing is where it
 1
 2
    was in the dish pit area where they would take either
    leftover food and put it in their little bags and put it
 3
    lockers and put it in their shoes. It wasn't the groceries
 4
 5
    we had to worry about them trying to take. It is too big.
    Everything is closed up.
 6
 7
        So when you said that you asked for detainee workers at
    times, didn't you always have in the back of your mind, "I
    want enough to get the job done effectively, but I don't want
    too many that I can't supervise because part of this is a
10
    voluntary work program. That's what I've got to balance"?
11
             MS. CHIEN:
                         Objection.
12
             THE COURT:
                         What is your objection?
13
             MS. CHIEN:
14
                         Relevance.
             THE COURT: He may answer.
15
             THE WITNESS:
                           The more detainees we had, the better
16
17
    we can get done and be more efficient.
    BY MS. MELL:
18
        I didn't mean to stop you. Sorry.
19
```

- 20 The amount of detainees coming in, if we had 25 detainees,
- that's even better. More stuff can get done, compared to 21
- 22 having 12 or 9 or 15.
- The kitchen was a perfect place to use as many people as 23
- possible in the detention facility? 24
- 25 Α Right.

- 1 Q You talked about a detainee that put something on the
- grill. What did he put on it?
- 3 A A tortilla shell.
- 4 Q Do you know if he was able to go volunteer in the rec
- 5 program or paint murals or work in the pod?
- 6 A No, I don't.
- 7 | Q You mentioned your connection to getting detainees in the
- 8 program was Alisha Singleton from classification, didn't you
- 9 work with Michael Heye, too?
- 10 A No, I did not. That was Bert Henderson. She would work
- 11 with Singleton on getting detainees in.
- 12 Q I have a few more things. I think we can get you done and
- out of here before lunch. Let me just do a quick review
- 14 here.
- I think you said that -- with regard to fresh food, the
- detainees got fresh apples and carrots and things like that,
- 17 | didn't they?
- 18 | A Yes.
- 19 Q There was fresh fruits and vegetables available to eat?
- 20 | A Yes.
- 21 | Q With regard to the dollar a day, you never advocated for
- 22 the detainees to be treated like employees, did you?
- 23 A No.
- 24 | Q You never advocated for them to make minimum wage?
- 25 A No.

```
MS. MELL: I have nothing further.
 1
             THE COURT: Ms. Chien.
 2
             MS. CHIEN: No further questions from the State.
 3
             THE COURT: Mr. Whitehead?
 4
             MR. BERGER: Mr. Berger, Your Honor. No further
 5
    questions.
 6
             THE COURT: I'm sorry, Mr. Berger.
 7
             MR. BERGER: I know you haven't heard from me much so
 8
    far, but in this instance, it is me.
             THE COURT:
                          Thank you.
10
             THE WITNESS: Thank you.
11
             THE COURT: We'll take our noon break, folks, and
12
    reconvene at 1:00.
13
                                             (Recessed.)
14
15
16
17
18
19
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21
22
23
24
25
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AFTERNOON SESSION
 1
 2
                                                 JUNE 3, 2021
      (The following occurred outside the presence of the jury.)
 3
             THE COURT: Are we ready to proceed?
 4
             MS. SCHEFFEY: Yes, Your Honor.
 5
             THE COURT: Bring the jury in, I guess.
 6
 7
             THE CLERK: We have all nine jurors, and I will go
     ahead and admit the witness as well.
 8
             THE COURT: Yes, please.
10
         (The following occurred in the presence of the jury.)
             THE COURT: Mr. Medina-Lara, will you raise your
11
     right hand and be sworn.
12
             THE WITNESS: Yes, sir.
13
                           JOSE MEDINA-LARA,
14
15
        having been sworn under oath, testified as follows:
             THE COURT: You may inquire, counsel.
16
17
             MR. WHITEHEAD:
                             Thank you, Your Honor.
                          DIRECT EXAMINATION
18
    BY MR. WHITEHEAD:
19
        Good afternoon, sir. Can you introduce yourself to the
20
    jury?
21
22
        My name is Jose Medina-Lara.
23
        Were you detained at the Northwest Detention Center?
        Yes, indeed.
2.4
    Α
        Can you tell us from when to when?
25
    Q
```

- 1 A I don't recall the date, 2011 to August 26, 2014.
- 2 | Q While you were the there, did you take part in the
- 3 voluntary work program?
- 4 A Yes, sir.
- 5 Q Well, that gives you firsthand insight into how the
- 6 program works. Will you answer my questions today about the
- 7 voluntary work program?
- 8 A Sure.
- 9 Q Well, I want folks to get a sense of who you are. How old
- 10 are you?
- 11 A 40 years old.
- 12 Q Where were you born?
- 13 A I was born in Michoacan, Mexico.
- 14 Q At some point, did you come to the United States?
- 15 A Yes, sir. I was seven years old.
- 16 Q Tell me more about the circumstances, how you came to the
- 17 United States when you were seven.
- 18 A My father was already working in the United States. He
- would go back and forth. My father was here since he was 18.
- 20 My father is in his late 70s now. Came with my mother at the
- 21 age of seven to search for a better life.
- 22 Q It is a story of family reunification then?
- 23 | **A** Yes, sir.
- 24 Q Where did you grow up?
- 25 A I grew up in Salinas, California.

- 1 | Q We are in Washington. Tell us about Salinas.
- 2 A Rural farming community. It is also plagued with a lot of
- gang violence, a lot of violence. Overall, it is a pretty
- 4 | nice community, but plagued by a lot of gang violence.
- 5 Q Tell me, how far did you go in school?
- 6 A I graduated from high school and attended Hartnell College
- 7 | here in Salinas, California. I was close to getting my
- 8 associate's degree, but I stopped because I had to work.
- 9 Q You worked, what were you doing when you stopped college?
- 10 A I was working as a production manager at a copy shop,
- 11 | similar to Kinkos or FedEx. I was running the night
- 12 production shift. I would go in at five p.m. and I had no
- 13 | time to get out. I worked five to five, five to six. It was
- 14 really difficult to keep up with school and work at the same
- 15 | time, working those hours.
- 16 Q Have you heard the phrase "lawful permanent resident"?
- 17 A Yes, sir, LPR.
- 18 Q What does that mean to you?
- 19 A Means permanent -- excuse me -- lawful permanent
- residence, means you are lawfully here, permanently here.
- 21 | Q Did you have LPR status?
- 22 A Yes, sir.
- 23 Q When did you obtain LPR status, permanent resident status?
- 24 A 2020 got my work permit. 2021 I got my LPR.
- 25 Q When you were at the copy shop, were you authorized to

- 1 | work in the United States?
- 2 A Yes, sir.
- 3 | Q I understand at some point you were arrested; is that
- 4 right?
- 5 A Yes, sir.
- 6 Q We don't need to delve too deeply into it, but give us
- 7 | some understanding of what happened.
- 8 A I grew up in the wrong neighborhood. I am not going to
- 9 | blame that. I was charged with possession of controlled
- 10 substance with intent to sell and a firearm.
- 11 Q Were you sentenced to prison?
- 12 A I was sentenced to five years in state prison. I
- completed my sentence, and for good behavior I was let out
- 14 after two and a half months.
- 15 Q In serving your prison sentence, do you think you paid
- 16 your debt to society?
- 17 A I did. I still continue to pay it because it is kind of
- 18 difficult to get certain jobs with a criminal record.
- 19 Q Well, you told us earlier that you were at the Northwest
- 20 Detention Center. How is it you ended up at the Northwest
- 21 Detention Center?
- 22 A Prior to -- it was about two weeks before I was released
- 23 | from state prison. I was happy I was going home. I didn't
- 24 know anything. Two weeks before I am supposed to be released
- 25 | from state prison, you know, ICE agents came to see me. They

- said I was going to have a detainer, and I was going to go to
- 2 Immigration and two weeks before my release from prison.
- $3 \mid Q$ I want to make sure I have the sequencing correct. Is it
- 4 | that you completed your criminal sentence and then you were
- 5 | sent to the Northwest Detention Center?
- 6 A I completed my criminal sentence from the State of
- 7 | California. From there, I went to El Centro Processing
- 8 | Center in Imperial County, Southern California. From there,
- 9 I went to numerous places. I ended up in Yuma City, and then
- 10 years later I ended up in the Northwest Detention Center.
- 11 Q These other places, you rattled off some names for us.
- 12 Are these other immigration detention facilities?
- 13 A El Centro Processing Center in Imperial County, yes, that
- one is strictly immigration. I also went to county jails,
- 15 which you are housed with criminals -- murderers, rapists --
- 16 right alongside normal people that are just being detained.
- 17 Yeah.
- 18 Q Any of these other facilities that you went to, did they
- 19 have a worker program on par with what you experienced at the
- 20 Northwest Detention Center?
- 21 A No, not that I am aware of. No, not like Northwest
- 22 Detention Center.
- 23 Q Let's talk about that. Let's get to the Northwest
- 24 Detention Center. When did you get to the Northwest
- 25 Detention Center?

- 1 A 2011. I don't recall the date.
- 2 | Q In this case, it is about the voluntary work program.
- 3 | Tell me this: When did you first learn about the voluntary
- 4 | work program?
- 5 A As soon as I got there. I actually met up with a couple
- of detainees I had been with in other facilities over the
- 7 | years. They told me there is this program, you sign up, they
- 8 pay you a dollar a day, you get money on your books. Every
- 9 30 days you get \$30. I'm like, why not. So I signed up.
- 10 Q Why did you sign up to work?
- 11 A Well, because \$30 is better than zero dollars. I don't
- want to be a burden on my family. By then, I had already
- been incarcerated in the state and detained for about four
- 14 years. I don't want to rely on my family to send me money.
- 15 | That money went towards different things -- hygiene, extra
- 16 | food, phone calls, and so on and so forth.
- 17 | Q You mentioned phone calls. Were there pay phones then at
- 18 | the Northwest Detention Center?
- 19 A Yeah, pay phone. You had to pay to use the phone. You
- 20 know, sometimes you couldn't have your family put money on
- 21 your phone. I would maybe trade a bag of coffee for a phone
- 22 call with one of the detainees. That's how I contacted my
- 23 | family. If I had the \$30, I wouldn't be able to do that.
- 24 | Q Do you remember how much a phone call cost while you were
- 25 there?

- 1 A I don't recall, but I want to say around four to five
- 2 dollars. I don't recall the exact figure.
- 3 Q You mentioned food. What was the food like at the
- 4 Northwest Detention Center?
- 5 A Sometimes it was okay. Sometimes, for lack of a better
- 6 word, it is something I wouldn't feed my dog. That's where
- 7 the commissary items came in and, you know, like the food,
- 8 you could some get ramen.
- 9 Q You mentioned ramen, how much did ramen cost at the
- 10 | commissary?
- 11 A It was like around 50 cents, if I'm not mistaken.
- 12 Q At a buck a day you can get two packs of ramen?
- 13 A Two meals, why not.
- 14 Q You signed up to work at the worker program. Did you
- 15 start right away or did you have to wait?
- 16 A I had to wait. It is a waiting list. Basically, it is
- 17 | first come, first serve, and there is right of first refusal.
- 18 If one person leaves, gets bailed out, gets deported, the
- 19 next person on the list, they ask you, "There is a job open,
- 20 | 'yes' or 'no?'" If they say no, they go down the list to the
- 21 next person in line on the waiting list.
- 22 | Q I hope this doesn't sound like a silly question, but could
- 23 you just start working, or did you have to wait for your name
- 24 to get called off the list?
- 25 A You have to wait. You can work, but you have to work for

- 1 free. No, it is a wait -- a waiting list.
- Q Give us a list of the jobs that you worked while you were
- 3 there at the Northwest Detention Center.
- 4 A You would have what they call top tier, first floor,
- 5 second floor. Porters, you would sweep and mop either the
- 6 top tier or bottom tier. There was day room cleaners, yard
- 7 cleaners, shower cleaners, food porters. Then the guys that
- 8 were sweeping and mop at night after everybody was already in
- 9 their bunk areas.
- 10 Q Is it the case you found yourself in one job more than
- 11 others?
- 12 | A Yes.
- 13 Q What was the main job you did while at the Northwest
- 14 Detention Center?
- 15 A For about two years, I was a food porter. I would assist
- 16 | with passing out the food items for breakfast, lunch and
- 17 dinner. Breakfast would be, like, the milk, juice, apple,
- 18 give them the spoon and fork. After they were done eating,
- 19 we would pick up the trays and have to sweep and mop all the
- 20 tables and all areas around the unit. Take us about an hour
- 21 and a half each time.
- 22 | Q We were talking about jobs that you did. Were there any
- 23 | jobs you didn't want to do?
- 24 A Oh, definitely, yeah. I would never want to be the shower
- 25 cleaner. No. No. No.

- 1 Q Why is that?
- 2 A I don't want to go into too much detail, but you would
- 3 | find underwear soiled with feces, all sorts of mess. No,
- 4 | that's something I would not want to do. Not for a dollar,
- 5 | **no**.
- 6 Q Hard work for a buck a day?
- 7 A Yeah, definitely is. Brave men.
- 8 Q So your name comes up on the wait list. Who tells you you
- 9 have the job?
- 10 A The unit officer. Whoever the unit officer of the day is,
- 11 they would have shifts, the three shifts for officers, they
- 12 | would just -- let's say a guy got released or bailed out,
- 13 then the next -- Mr. Medina, you are next on the list, would
- 14 you like to take this job, and you would take the job. The
- 15 unit officer would call your name.
- 16 Q You get your name called, was there any kind of new-hire
- paperwork or anything you needed to sign?
- 18 A There was paperwork. Honestly, I was excited to get my
- 19 job. I just -- I honestly didn't read -- I read the first
- 20 | three lines and signed it, signed it and dated it. I
- 21 | honestly didn't read it, to be completely honest.
- Q Going into the job, you knew it was a dollar a day; is
- 23 | that right?
- 24 A I knew that. I definitely knew that.
- Q Knowing it is a dollar a day, why did you sign up for so

1 | little money?

A Like I say, better to have \$30 on your books than to have no dollars on your books.

Q Your job, the main job you did, you gave us a little bit of a thumbnail sketch of it. You told us you were a food porter; is that right?

A Yes. Along with another worker, you go to the kitchen area and pick up the food cart, and it would have all the trays. Me, I grab the milk carton, juice, apple, orange, whatever you give them. I set them on the table, everybody would line in line, put their ID on the officer's desk that they ate. They come by me and I give them, in the morning, you know, their milk, spoon, fork, whatever it was. I would pass out the juice, whatever.

This was three times a day. After they were done eating, most people were pretty good about it, they put the trays back in the cart, some people just leave them and not care. We picked up everybody's tray. We get the trash can, take out the leftovers from all the tables. While he was taking the food cart back, I would sweep and mop. I would sweep, then mop was as needed. Depending on the meals, it would get messy. We would do that every day for three shifts.

Q You are working. What is the GEO officer doing during this time?

A Sometimes -- depends. Every officer is different. Every

```
officer has their own little routine they would do.
 1
 2
    would collect the IDs and make sure everybody ate.
    would sit there. Some would do their round to see if anybody
 3
    refused to eat, going around the cells to make sure the
 4
    people ate or not. Some would sit there at the desk.
 5
        Was there ever -- did the GEO officers help you clean up?
 6
    How about that?
 7
                  I'm sorry, but no, never.
        Did you ever see a GEO janitor cleaning up inside your
 9
10
    pod?
        I never seen a janitor at GEO. We were the janitors.
11
        On that front, you are cleaning up, sweeping and mopping,
12
    again, you know, some of this stuff sounds like common sense.
13
    I want the jury to understand. Break it down for me in terms
14
15
    of cleaning supplies, the equipment you would use to clean
16
    up?
17
        Okay. So there was an officer's desk, right across from
    them was a supply room. The officer would unlock it. We
18
    would go in there and there was solution already there
19
    premixed. We would get the mop bucket, brooms to sweep, so
20
    on and so forth. Put the bucket in, and the solution was
21
    right there labeled, you know, shower clean solution, floor
22
```

do whatever you have to do. After we come back, we rinse the mop because we have to use it again. Go back, we rinse the

mop, et cetera. We would fill the bucket up. Go sweep, mop,

23

- 1 mop, rinse the bucket, clean it up, put everything back in
- order, tell officers we are finished, and he would close the
- 3 | supply closet.
- 4 Q You did this three times a day?
- 5 A Three times a day, seven days a week.
- 6 MS. SCHEFFEY: Objection.
- 7 BY MR. WHITEHEAD:
- 8 Q The supplies you used, seems obvious, who provided the
- 9 | supplies?
- 10 A GEO. I am assuming GEO did.
- 11 Q Did you have to sign any paperwork when you completed your
- 12 **job?**
- 13 A Yes, there was a sheet on the officer's desk. You signed
- 14 you did your job, finished your assignment, whatever it was.
- Everybody that worked that shift, everybody had to sign and
- put their date, sign and date, and the officer would initial
- it. That's how you got paid.
- 18 Q I want to bring up an exhibit for you. This is Exhibit
- 19 80. It has already been admitted. Let's see if we can pull
- 20 that up on the screen. I just pulled up Exhibit 80. Can you
- 21 | see it?
- 22 A Yes.
- 23 | Q Is this the form you are talking about?
- 24 A It is pretty close, yes. It is pretty close, yeah.
- 25 Q It was your understanding you had to sign this form to get

- 1 paid; is that right?
- 2 A Yes, that is correct.
- Q Would the officers let you sign the form if you didn't
- 4 | complete the work?
- 5 A No, negative.

12

13

14

15

16

- Q Can you tell us about a time when a detention officer refused to let you or somebody else sign this form?
- A It didn't happen to me because I was always there. I seen times where there was a guy, he was having an argument with a family member, I don't know, I assume it was his girlfriend because the way they were talking. Trying to clean after --
 - MS. SCHEFFEY: Objection, Your Honor, hearsay. He is describing a conversation of another unknown witness.
 - MR. WHITEHEAD: My next question is going to be what did the GEO officer say to this employee. That would be a party statement, 801(d)(2)(D).
- 17 THE WITNESS: He said --
- MR. WHITEHEAD: Hold on, Mr. Medina-Lara.
- MS. SCHEFFEY: He's describing another detainee arguing with a girlfriend or something. That's what the discussion is right now.
- THE COURT: You may answer that question.
- MS. SCHEFFEY: That wasn't very clear.
- MR. WHITEHEAD: I'm sorry, Your Honor. Your voice did not come through.

```
(Audio interruption.)
 1
 2
             THE CLERK:
                         Your Honor, is your phone underneath your
    binders?
 3
             THE COURT:
                         No.
 4
             THE CLERK: We are definitely having trouble
 5
    understanding. We might need to switch to the computer audio
 6
                       Just a moment.
 7
    with the headset.
                                     (Pause in proceedings.)
             THE COURT: Raise your hands if you can hear me.
 9
    Okay. I am not sure you got my last ruling.
10
        I overruled the objection.
11
        What is the next question?
12
             MR. WHITEHEAD: Your Honor, my question to
13
    Mr. Medina-Lara was what the GEO officer said and refusing to
14
15
    let the worker sign the form.
             MS. SCHEFFEY: Your Honor, I would object. That's
16
17
    hearsay. The GEO officer is not -- it has not been
    established they are a party opponent or that he can speak
18
    and bind the company.
19
             THE COURT: Ms. Scheffey, you are echoing all over
20
    the place. I did not make out your objection.
21
22
             MS. SCHEFFEY: I would object that the officer is
23
    unnamed, and it has not been established and the foundation
    has not been laid that he can speak for the company. He is
24
    not classified as a party opponent at this point for the
25
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1 hearsay exception.
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23

MR. WHITEHEAD: Your Honor, it is black letter law, 801(d)(2)(D), as an employee acting within the course and scope of his employment.

THE COURT: Mr. Whitehead, I am not hearing you very well either.

MR. WHITEHEAD: It is not hearsay, Your Honor.

THE COURT: I think he may answer this question.

MR. WHITEHEAD: Thank you.

10 BY MR. WHITEHEAD:

- Q Mr. Medina-Lara, my question to you is: What the GEO officer said in refusing to let the other worker sign the
- worker pay sheet we saw at Exhibit 80?
- 14 A He said, "You didn't work today, so you don't get paid.
- 15 You can't sign the form."
- Q A refusal to work form, have you ever heard of something like that?
- A Oh, yeah. Let's say that there was a few people that I
 have seen, they would be going through some emotional
 stuff -- maybe they got denied bond, lost their case, going
 to get deported -- and they didn't want to work. If you
 didn't want to work, are you -- the officer would ask if you
- didn't want to work, are you -- the officer would ask if you

are refusing to work. You say, yeah, then they would have

- you sign the form saying you refused the job or your work
- assigned, and you are basically terminated and fired and the

- 1 | next person on the list comes up.
- 2 | Q You mentioned that you were a food porter in your pod,
- 3 which pod were you in?
- $4 \mid A \mid I$ was in the -- I want to say it was B-1.
- 5 Q Do you remember how many people were in your pod?
- 6 A There was a space for 114 people.
- 7 | Q At some point, you were released from the Northwest
- 8 Detention Center. When was that?
- 9 A It was August 26th, 2014.
- 10 Q Do you remember the day?
- 11 A Oh, yeah. It was the day after my birthday, best day of
- 12 my life. Freedom.
- 13 | Q What happened with your immigration case that you were
- 14 able to get released?
- 15 A It was dismissed. Went to the Ninth Circuit. After
- 16 almost five years, I was released.
- 17 Q Once you were released, where did you go?
- 18 A My attorney, Devin -- thank you, Devin. I love you,
- man -- he picked me up from the detention center and took me
- to the SeaTac Airport in Seattle. He had already spoken to
- 21 my sister. Got me a plane ticket. I went to San Jose. My
- 22 family picked me up, and I am in Salinas.
- 23 Q Are you working now?
- 24 A Yes, sir. Shop supervisor for an agriculture company.
- Q Well, this case is about work in the voluntary work

- program. We heard opposing counsel during the opening saying
- 2 that the work that people performed was like house chores.
- 3 My question to you is: What would you say to someone that
- 4 said the work you did in the worker program was like chores
- 5 you do around your house?
- 6 A Well, I mean, yes, technically, but no because there is --
- 7 | 100 -- I don't know what family has 114 people in one house.
- 8 That's not a chore. No, I'm sorry. You clean up for your
- 9 husband, wife, kid, maybe five people, but not 114. That is
- 10 just insane. That is not chores.
- 11 | Q Did you donate your time to GEO?
- 12 A No. No. No. I would donate it to my own bunk area.
- 13 | Q Would you work for free?
- 14 A Negative.
- 15 | Q Would you have worked for free cleaning up the toilets
- 16 after 115 men in your pod?
- 17 | A No. No. No.
- 18 | Q Would you have worked for free cleaning up the showers
- 19 | after 115 men?
- 20 A Oh, no. No.
- 21 | Q The job you did, the sweeping and mopping, would you have
- 22 done that for free?
- 23 A No.
- 24 | Q Would you have done any of these jobs for free no matter
- 25 | how bored you were?

- 1 A No, I'll read a book.
- 2 Q While you were there at the detention center, was working
- 3 | in the worker program the only job you could get while you
- 4 | were detained?
- 5 A I couldn't hear you.
- 6 Q While you were at the Northwest Detention Center working
- 7 | in the worker program, that was the only job you could get,
- 8 right?
- 9 A Yes.
- 10 Q You couldn't go down the street and work at Starbucks or
- 11 | something like that?
- 12 A Negative, no.
- MR. WHITEHEAD: Thank you. Opposing counsel may have
- 14 | some questions for you.
- MS. SCHEFFEY: Before I begin, I want to make sure
- 16 the jury can hear me. If everyone can wave.
- THE COURT: Are you having trouble hearing?
- MS. SCHEFFEY: I was making sure the jury can hear
- 19 me. Can you hear me as well, Your Honor?
- THE COURT: Okay.
- 21 MS. SCHEFFEY: I would like to state for the record
- 22 and request an instruction from Your Honor, the witness just
- testified that he was released on August 26th, April 2014
- 24 (sic), which means he is not a class member of the class. We
- 25 | just request an instruction addressing the limitation of the

- 1 evidence as a non-plaintiff.
- 2 MR. WHITEHEAD: I am not quite sure I follow that.
- THE COURT: The request for an instruction is denied.
- 4 CROSS-EXAMINATION
- 5 BY MS. SCHEFFEY:
- 6 Q How are you doing, Mr. Medina-Lara? Can you hear me?
- 7 A Yes. Yes, ma'am, I can hear you. I am doing good.
- 8 Q I want to take a step back. You started talking about
- 9 earlier how you got to the facility. You went through it
- 10 | quickly, so I want to make sure I have it right.
- 11 A Okay.
- 12 Q You were transferred to the Northwest ICE Processing
- Center from another facility; is that right?
- 14 A From another facility, yes.
- 15 Q What was the name of that facility?
- 16 A The last facility I was in was California City. Actually,
- a federal detention center. Has immigration and federal
- 18 inmates.
- 19 Q Okay. So when you were in California City, were you in
- 20 the custody of ICE or were you serving a prison sentence
- 21 related to your --
- 22 A No, no, I was done with my prison sentence. That was
- 23 custody of ICE.
- 24 Q So ICE housed you in what was otherwise a jail?
- 25 A Correct, federal prison.

- 1 Q While you were there, was there a work program?
- 2 A Not that I know of. They didn't allow the ICE people to
- 3 work, only federal inmates, to my knowledge at least.
- 4 Q What kind of housing unit did you have, a cell, a common
- 5 | area?
- 6 A Yeah, cell.
- 7 | Q Were you allowed into a common area while you were there?
- 8 A Yes, ma'am.
- 9 | Q Were you expected to help clean up the common area?
- 10 A No.
- 11 Q Who cleaned up the common area?
- 12 A The workers.
- 13 | Q Who were the workers? Were they outside prison workers or
- 14 | were they detained workers?
- 15 A I am assuming federal inmates, ma'am.
- 16 Q So inmates cleaned up the common areas?
- 17 | A Yes.
- 18 Q What about your cell, were you expected to clean your
- 19 cell?
- 20 A Yeah, I would do it anyways, but yes, you are supposed to
- 21 maintain it orderly.
- Q Were you paid to clean up your cell?
- 23 A Negative, ma'am.
- 24 Q What about in Tacoma? If I refer to it as Tacoma, will
- you know I am talking about the Northwest ICE Processing --

- 1 A Yes.
- Q What about in Tacoma, were you required to clean up after
- 3 yourself?
- 4 A Your bunk area because there was cells and bunks. If you
- 5 are in a bunk area, you are supposed to maintain your bunk
- 6 area neat. If you are in a cell, it is kind of up to you if
- 7 | you want to do it or not. I did. That's just the type of
- 8 person I am.
- 9 Q If you were to use the shower and you made a huge mess,
- 10 there was no expectation you clean up after yourself?
- 11 A No.
- 12 Q No. Okay. Did people leave the showers pretty messy?
- 13 A Yeah. Some. Not all.
- 14 Q Did you leave the showers messy and say, "Not my job"?
- 15 A No, because I came from the state prison. We already knew
- 16 how to clean up after yourself.
- 17 Q If you saw someone making a mess, would you ask them to
- 18 clean up after themselves?
- 19 A No, ma'am. None of my business.
- 20 Q Do you think that people tried to keep the areas clean at
- 21 | all for the voluntary workers saying, hey, that person is
- someone I live with, I'll try and keep it nice?
- 23 A No.
- 24 Q So before you were at central California, I think you said
- you were at Yuba County?

- 1 A Yeah, amongst others, yeah.
- 2 Q Is that when you were in the custody of ICE?
- 3 A Yes, that is correct.
- 4 Q Was that also a jail-type cell?
- 5 A Yuba was a -- it was a cell, but it had bunks inside. It
- 6 was like maybe 30 people. It was one big cell. There was
- 7 bunks inside.
- 8 Q Were you expected to clean up after yourself there?
- 9 **A No**.
- 10 Q Were there jobs in the Yuba County facility?
- 11 A Yes, but to my knowledge their preference was to the
- 12 county inmates because there was county inmates fighting
- cases, county inmates doing time, and along with immigration.
- 14 Q Okay. So there was a work program available at Yuba
- 15 County?
- 16 A I don't know if it was a work program, what kind of
- program it was. It was a county jail, similar to the county
- 18 | jails, whatever they had.
- 19 Q You were detained under ICE's authority?
- 20 A Yes.
- Q Did you get a handbook at Yuba County from ICE saying your
- 22 rights and responsibilities as a detainee?
- 23 A Just the handbook from the jail.
- 24 Q You didn't get an ICE handbook?
- 25 A No.

- 1 | Q Did the handbook from the jail say anything about the
- 2 ability to volunteer for work?
- 3 A No.
- 4 Q No. Okay. Do we have a way of getting you exhibits to
- 5 l look at?
- 6 A I believe so. Jamal has done it before.
- 7 Q Do you have access to Box?
- 8 A I don't. I don't, ma'am. I came straight from work.
- 9 MR. WHITEHEAD: Ms. Scheffey, I believe your office
- 10 has Mr. Medina-Lara's email.
- MS. SCHEFFEY: Perfect. I will have someone email
- 12 you a document, and we'll keep going so we don't hold up the
- 13 | jury.
- 14 BY MS. SCHEFFEY:
- 15 | Q It sounds like the reason you ended up in a legal battle
- with ICE is because of the criminal conviction you faced; is
- 17 | that correct?
- 18 A Yes, ma'am; that is correct.
- 19 Q Prior to your conviction, were you a lawful permanent
- 20 resident?
- 21 A Yes.
- 22 Q And after your conviction, ICE determined you might be
- 23 removable; is that correct?
- 24 A Yes, right before I got released from prison.
- Q While you fought your case, but after you were released

- from prison, ICE mandated you be detained; is that correct?
- 2 A Yes.
- 3 | Q It wasn't GEO who decided whether to hold or release you;
- 4 is that right?
- 5 A No, ma'am.
- 6 Q It wasn't GEO who decided whether you got bond or not; is
- 7 | that correct?
- 8 A That's correct.
- 9 Q Other than the two facilities we just went over, were you
- 10 at any other facility under ICE custody before coming to the
- 11 Northwest ICE Processing Center?
- 12 A Yeah, went to also Arizona.
- 13 | Q What facility was that?
- 14 A Eloy. I was only there for like three days. Eloy
- 15 Arizona.
- 16 Q Did that facility have a work program?
- 17 A I was only there for the weekend. I don't know.
- 18 | Q I think you mentioned at least two of the facilities you
- 19 were held at which held ICE detainees had work programs; is
- 20 | that correct?
- 21 A One, the GEO in Tacoma.
- 22 | Q You mentioned at Yuba County there was a work program?
- 23 A There was a work program, but I thought it was like -- I
- seen mostly county -- because we wear different clothing or
- 25 | bracelets, if you will. I seen only county people working

- 1 | there, to my knowledge at least.
- 2 Q Do you know if they got paid minimum wage at that
- 3 | facility?
- 4 A I don't know, ma'am. I don't know.
- 5 Q What about at the other facility, did they get paid
- 6 | minimum wage?
- 7 A I don't know.
- 8 Q If ICE had kept you at one of those facilities, you
- 9 | wouldn't have any opportunity to volunteer in the work
- 10 program?
- 11 | A I don't know if I would have or not. I didn't really
- inquire into that at the moment, ma'am.
- 13 Q How long were you at Yuba County?
- 14 A I was there maybe almost a year, and then if you lose your
- case through the regular court and you go to the Board of
- 16 | Immigration Appeals you are considered a long-term detainee.
- I got transferred to the facility, and then I got sent back
- to Yuba County again, but I don't recall the dates, to be
- 19 honest.
- 20 | Q You said -- I think you said just now you were there about
- 21 a year?
- 22 A Yeah, about a year.
- 23 | Q For the whole year, you didn't participate in the
- 24 | voluntary work program?
- 25 A No.

- 1 Q Was there a commissary at Yuba County?
- 2 A Yeah.
- 3 | Q How did you buy things from the commissary?
- 4 A I mean if your family, you know, friends send money to
- 5 your account, that's how you would buy commissary.
- 6 Q Did your family and friends send money to your account?
- 7 A Yeah, occasionally, yes.
- 8 Q What about when you were in Tacoma, did your family and
- 9 | friends send money to your account?
- 10 A On occasion, yes.
- 11 Q Who is Monica Medina?
- 12 A My sister.
- 13 | Q Did she send you like \$100 every month while you were
- 14 detained?
- 15 A Yeah.
- 16 Q So what did you do to pass the time in Yuba County?
- 17 A Oh, I tried to occupy my time -- exercise, go to the law
- 18 library every day. I actually taught myself a little bit of
- 19 law filing my own appeals, briefs. I learned about habeas
- 20 corpus, the work program, reading, watching TV. I just tried
- 21 to keep myself occupied.
- 22 Q You said the work program. Did you do the work program at
- 23 Yuba County?
- 24 A Yuba County was a cell. You are stuck in a cell the whole
- 25 | time. I would read and go to the law library as much as I

- could. I was actually representing myself on the case on my
- 2 immigration case at that time. I would go to the law library
- 3 | all the time, look at case law, go through LexisNexis and
- 4 look at cases, and I got consumed with studying law.
- 5 | Q You did a pretty good job, right, helped get yourself out?
- 6 A Thank you, ma'am.
- Q Would you have liked more time out of your cell while you were at Yuba County?
- 9 A Oh, yeah, no doubt. Anybody would.
- MS. SCHEFFEY: Did someone say something? I'm sorry.
- THE WITNESS: I thought I heard something.
- 12 BY MS. SCHEFFEY:
- 13 Q If you could have gotten out of your cell and what you had
- 14 to do was wipe down the tables after a meal but you could
- 15 | hang out more and watch more TV, would you have done that at
- 16 Yuba County?
- 17 A The tables were actually inside the unit. How to describe
- 18 it? It was a square unit. You had bunks on both sides. In
- the middle was a table, one long table, and it had the TV at
- 20 the end.
- Q How is that different than the dorm or pod you were in at
- the Northwest ICE Processing Center?
- A For one, the amount of people. This was like 25, 30
- 24 people versus 100 and something people. Where I was at, they
- 25 | had cell living, and they had bunks outside.

- Q While you were in Tacoma, you had the option to watch TV
- 2 all day if you wanted to; is that right?
- 3 A If you wanted to, yeah.
- 4 Q You could have just not participated at all in the
- 5 voluntary work program, right?
- 6 A Could have sat there and done whatever you wanted.
- 7 Q You did watch TV at Tacoma, right?
- 8 A Yeah, I would watch TV occasionally in the afternoons.
- 9 Q What about board games, could you play board games at
- 10 Tacoma?
- 11 A Chess.
- 12 Q Did you have board games in Yuba County?
- 13 A No, they had just cards.
- 14 Q You had more games and more things to do at Tacoma than
- 15 | you did at Yuba County?
- 16 A Yeah, you did.
- 17 Q Both were under ICE authority; is that correct?
- 18 A Yeah, but Yuba County was weird because it was actually a
- county jail so it was ran by actual sheriff deputies versus
- 20 Tacoma where the guards were officers, if you will. It is
- 21 completely different.
- Q When you say "completely different," is one better than
- 23 the other?
- 24 A Well, no. You are still in jail. Jail is jail. You have
- a bigger unit, you know. The conditions are different

- because it is a smaller unit. Yuba County, it was a small
- 2 unit, very cramped. Tacoma was a bigger unit, a lot of
- 3 people but it was a bigger unit.
- 4 Q A bigger unit, does that mean more TVs?
- 5 A Yeah, three TVs -- Spanish TV, sports TV and movie TV.
- 6 You had a small rec area where you can go outside and get
- 7 | some sun.
- 8 Q Did you have an area to go outside and get sun at Yuba
- 9 County?
- 10 A No, we would go outside, I want to say, three times a
- 11 week, if I recall correctly, for an hour.
- 12 | Q In Tacoma, you could go out and exercise when you wanted?
- 13 A It was about a 20-by-20 unit outside with a metal rack at
- 14 the top and you could go outside when you wanted.
- 15 Q Did you have soccer fields when you wanted or were they
- 16 | not there yet?
- 17 A No, little cement, 20-by-20 yard.
- 18 Q Did you and the other detainees organize games or sports
- 19 out there?
- 20 A Oh, yeah, occasionally, basketball -- basketball or we
- 21 would just workout outside.
- 22 Q In Tacoma -- I know in Yuba you used the law library.
- 23 Were you able to use the law library in Tacoma?
- 24 A I would go to the law library.
- Q In addition to all those things, you chose to volunteer to

- 1 | clean the housing unit?
- 2 A For my room, yes. Yes, I did that. I keep my area clean.
- 3 Q Because of your criminal history, were you classified as a
- 4 | high or medium level detainee at Tacoma?
- 5 A It was medium high. There was blue, which is like low
- 6 level, and there was orange, and then there was red, which is
- 7 more dangerous, higher criminal. I was orange.
- 8 Q Did that limit your ability to participate in certain
- 9 positions in the voluntary work program?
- 10 A No, all those jobs were within the unit.
- 11 Q One of the jobs in the unit was to help collect the dirty
- 12 | laundry and give it to the laundry officer; is that right?
- 13 A No, they were outside guys. There was three units, B-1,
- 14 B-2 and B-3. If I recall correctly, those workers were from
- 15 the other units. They come to the cell -- sorry, to the
- unit, to the door, and they would switch out clothes and put
- clothes in there. There was no detainees from my unit that
- were in the laundry. The lower, minimum risk inmates that
- was wearing blue or the classification.
- 20 | Q How did you decide which position to pick?
- 21 A You don't. It is whatever is open. You go down the list.
- 22 | Somebody leaves, someone gets bailed out, deported, then you
- go down the list. They say, hey, there is a position open.
- 24 Let's say there is a pod cleaner, shower cleaner, which is
- 25 the least desirable one, you could move up from the shower

- 1 cleaner, and the shower one would open up.
- 2 Q I want to make sure I am understanding. When you talk
- 3 | about the list, are you talking about a waiting list?
- 4 A No, no, no, the work list. You have your pod workers,
- 5 a.m., p.m., your shower cleaners a.m., p.m., top shower,
- 6 bottom shower, those cleaners a.m., p.m. There would be a
- 7 list of positions of the work available and whatever opened,
- 8 | you had a chance. If you were already working, if you are
- 9 already hired, you could move up. If not, you could stay
- 10 there and that position would open up. The least desirable
- one would open up, the next one in line will get the job if
- 12 you want it.
- 13 | Q I think you testified earlier, correct me if I am wrong,
- 14 there was a waiting list; is that right?
- 15 A That's correct, ma'am.
- 16 Q When you first got there, you were put on the waiting
- 17 | list?
- 18 A Yeah, yeah.
- 19 Q And so you didn't have to go do the least desirable; once
- 20 you started working, you started in the position you wanted,
- 21 | right?
- 22 A No, not the one I wanted. Not the one I wanted, but it
- 23 was sweeping and mopping the tiers at night.
- Q You didn't have to go clean the showers first to get into
- sweeping and mopping the showers?

- 1 A No. Actually, the guys that were there, they didn't know,
- they were asleep, they didn't care. I went in there. I got
- 3 lucky.
- 4 Q While you were on the waiting list, did that mean there
- 5 were more detainees interested in participating than there
- 6 were positions available?
- 7 A No, just means that there was -- the first -- when I first
- 8 got to Tacoma, it was a different unit. There was about 80
- 9 | inmates. There was about, I don't know, maybe 10, 12 jobs.
- 10 There was probably like five people on the waiting list.
- 11 | Q At one point, you were one of those five people on the
- 12 | waiting list, right?
- 13 A Yeah.
- 14 | Q Did you apply for unemployment while you were waiting to
- 15 | get a job?
- 16 A No, ma'am; that wasn't available.
- 17 | Q Why isn't it available?
- 18 | A Because we were being detained.
- 19 Q It wasn't employment, right?
- 20 A Well -- well, to me, it was a job because you are actually
- 21 working.
- 22 Q Okay. So if it was a job and you couldn't get a job, why
- 23 | didn't you apply for unemployment?
- MR. WHITEHEAD: Objection, Your Honor, argumentative.
- THE COURT: Sustained.

- 1 BY MS. SCHEFFEY:
- ${f Q}$ ${f Q}$ ${f I}$ think you testified there were people that stayed in the
- 3 | shower cleaner position; is that correct?
- 4 A They stayed there for about two weeks, I think.
- 5 Q Why was it two weeks? Did they leave the facility or --
- 6 A We actually got moved to a different unit, which is B-1,
- 7 that was a bigger unit.
- 8 Q Did your whole pod get moved?
- 9 A Yes. They moved the whole unit, either convert it to a
- 10 higher security unit so they moved us to the bottom floor.
- Some people went to B-3 and B-2, some went to B-1.
- 12 Q Did those detainees choose not to clean the showers in the
- 13 | bigger unit?
- 14 A Two guys that were shower cleaners, they went to another
- 15 unit. I don't know if it was B-2 or B-3.
- 16 Q Did new people sign up to take their place?
- 17 A When we came back to the unit, they let you keep whatever
- 18 | job you had. Then the other jobs that were open, they asked
- 19 who wanted to work. You get in line and sign up for the job.
- 20 | Q Even though you didn't want to do it, someone else did?
- 21 A There was always people willing to do it because, you
- 22 know, some needed the money.
- Q Do you think some people just wanted to pass the time;
- 24 | they were bored?
- MR. WHITEHEAD: Objection, calls for speculation.

- Also, Your Honor, I think we are outside the scope of direct.
- 2 | Wondering about relevance.
- THE COURT: Sustained. Rephrase the question.
- 4 BY MS. SCHEFFEY:
- Q Do you have an opinion about whether people were bored waiting for their cases to resolve?
- 7 MR. WHITEHEAD: Same objection, Your Honor.
- 8 MS. SCHEFFEY: He can give opinion testimony.
- THE WITNESS: Everybody is bored, sad, depressed. I

 don't know one person that is not going to be sad being

 without their family, you know. Sad.
- THE COURT: He answered the question. The answer may stand.
- 14 BY MS. SCHEFFEY:
- 15 Q Did you enjoy having something to do to keep yourself
- 16 busy?
- 17 A I would keep myself busy. Law library, read, working out.
- 18 I tried to occupy my time.
- 19 Q Could you request magazines while you were in the
- 20 facility?
- 21 A No, the only thing we got in the unit was a newspaper.
- 22 Oh, you know what, newspaper, but you could request them.
- They would come in, and they would have like Sports
- 24 Illustrated or People. They would have the newspaper.
- Q What about TV channels, could you request TV channels if

- 1 you wanted them?
- 2 A To change it or new channels?
- 3 Q Either.
- 4 A To change it, yes, you could request to change it. If
- 5 there was already a group of people watching TV, then you
- 6 couldn't. If somebody was watching, you couldn't change it.
- 7 Q When you requested to volunteer cleaning the pod, did
- 8 anyone interview you to see if you would be a good fit for
- 9 that position?
- 10 A No, they just ask if you want to work. I said yes.
- 11 | Q Did anyone ask you if you had any prior skill in that
- 12 position?
- 13 A No.
- 14 Q I think you testified earlier that it can be hard to get a
- 15 | job with a criminal history; is that correct?
- 16 A That is correct.
- 17 Q Did anyone say your -- run a criminal background check or
- say your criminal history precluded you from getting the
- position helping clean up?
- 20 A No.
- 21 | Q Did they ever ask you if you were work authorized?
- 22 A No. ma'am.
- 23 | Q Do you know if you were work authorized at that time?
- 24 A I was.
- 25 | Q You were?

- 1 A Yeah.
- 2 | Q Did you ever provide that paperwork to anyone?
- 3 **A** No.
- 4 Q So the place you were cleaning, is that where you lived at
- 5 | that time?
- 6 A Yes.
- 7 | Q That was the space you were using; is that correct?
- 8 A No, the space everybody used, all 114 inmates.
- 9 Q In your own home, do you clean up?
- 10 A Of course.
- 11 | Q Do you live with anyone else?
- 12 A Yeah, me and my wife and my daughter.
- 13 | Q Do you have space that you would say is not your space,
- 14 just your wife and your daughter's space?
- 15 A No. We have my little man cave. That's solely my space.
- 16 Q Do you clean up after your wife and daughter?
- 17 A Yeah, I help out any way I can.
- 18 Q Do you try and clean up after yourself?
- 19 A Yes, all the time.
- 20 Q So in the pods, when you saw someone not cleaning up after
- 21 themselves, did you ever ask them, "Hey, why are you leaving
- 22 the trash on the table?"
- 23 A I was trying to avoid problems. You don't know how people
- 24 are feeling that day, if they are having a bad day or
- whatever. It just gets you in problems.

- Q Were there any other incentives to clean up after yourself
- 2 in the facility?
- 3 A No.
- 4 Q Any Xboxes?
- 5 A No.
- 6 Q Were there chicken dinners to clean up after yourself in
- 7 the facility?
- 8 A They would have something if your area -- I don't recall
- 9 exactly. If the area was nice, the unit, they would give --
- 10 | I forgot what it was. I think it was chicken dinner, if I am
- 11 | not mistaken.
- 12 | Q What about movie nights, were there movie nights?
- 13 A Yeah, Tuesday and Thursday they would have movies,
- 14 standard for all units.
- 15 Q Regardless of whether it was clean, you always had movie
- 16 night?
- 17 A Tuesday and Thursday they would have movies.
- 18 Q Chicken dinner, was that tied to whether it was clean?
- 19 A I believe so. It was mainly your bunk area, mainly.
- 20 Q So did the chicken dinners encourage people to clean up
- 21 their areas and make it easier for the voluntary workers?
- 22 A Some didn't care. I mean it was just chicken.
- 23 Q Some people were then cleaner; is that right?
- 24 A Some, yeah. Some, yeah.
- 25 Q I know you talked about, you know, you had space for 114

- 1 | people. Was your dorm always full?
- 2 A No, it wasn't always full. It stayed at about 90,
- 3 | fluctuated between 90 and 100 to 110 all the time.
- 4 | Q Was it typical for people to come and go quickly, maybe
- one week, two weeks?
- 6 A Yeah, because a lot of people were just -- lets say you
- 7 | just got released from federal prison, signed your
- 8 deportation, not fighting your case. The ones that took
- 9 longer were the Central American people. Mexico, they went
- 10 | fast if you signed your deportation.
- 11 | Q Was the length of time you were detained pretty unusual?
- 12 A Yeah.
- 13 | Q If you had to guess, how long would you say most people
- 14 | are there?
- 15 A Few months. I say six months max.
- 16 Q When you signed up and volunteered to clean the area where
- 17 | you lived, did you know that you would only get a dollar a
- 18 day stipend?
- 19 | A I did.
- 20 Q Was that clearly written on the document you got?
- 21 A No. Other detainees let me know you would get a dollar a
- 22 day for working in the unit.
- 23 | Q It wasn't clearly written on the document you got?
- 24 A You know what, maybe it was, maybe it wasn't. I was just
- 25 | happy I was going to start working. I honestly didn't read

- 1 it. I just signed it.
- 2 Q If you hadn't been transferred from Yuba County to Tacoma,
- 3 | you wouldn't have had the opportunity to make the
- 4 dollar-a-day stipend but still would have been in ICE
- 5 custody?
- 6 A One more time.
- 7 Q If you hadn't been transferred from Yuba County to Tacoma,
- 8 you wouldn't have had the opportunity to make the dollar a
- 9 day?
- 10 A Not at Yuba County, no.
- 11 | Q But you were still in ICE custody in Yuba County?
- 12 A Right.
- 13 Q If ICE decided to keep you at Yuba County, you wouldn't
- 14 have had an opportunity to work in the voluntary work
- 15 program; is that right?
- 16 A Like I said, it was a county jail so probably not.
- 17 Q Did you prefer having the opportunity?
- 18 A Everybody likes the opportunity to make money.
- 19 Q Did you ever have taxes taken out of your stipend?
- 20 A No. No.
- 21 Q When you were in jail, did you have a job?
- 22 A In prison, yes. State prison, yes, I did.
- 23 Q What was your job in prison?
- 24 A I did small engine repair. It was a vocational program.
- 25 It was also called work. We did work on stuff. We worked on

- 1 | the prison lawnmowers, weed eaters, all that, so on and so
- 2 forth.
- 3 | Q How many hours a day would you spend on that?
- 4 A It would go from eight to three. I also made a dollar.
- 5 Q You also made a dollar?
- 6 A Yes, I would get a dollar a day for pay.
- 7 Q Did you spend from eight to three cleaning the dorms at
- 8 Tacoma?
- 9 A Three to four and a half hours, depended on the meal, how
- 10 messy it was. I worked three shifts. It was breakfast,
- 11 lunch and dinner. Some people only had one shift, a.m. and
- 12 p.m. Since I was a food porter, every time there was
- breakfast, lunch and dinner, I cleaned every time.
- 14 Q The people that had one shift, how long did that take?
- 15 A Half hour, hour.
- MR. WHITEHEAD: Objection, Your Honor.
- THE WITNESS: Half hour to an hour, depends on how
- 18 messy the unit was.
- 19 BY MS. SCHEFFEY:
- 20 Q You could have chosen to have one of those positions that
- 21 only had one shift, right?
- 22 A Yeah.
- 23 | Q Did they take anything out of your dollar at the prison
- 24 you were in when you fixed all those machines?
- 25 A State prison?

- 1 Q Yeah.
- 2 A Yeah, if you owed restitution, they would take restitution
- 3 out of that.
- 4 Q They don't take restitution out of your funds in Tacoma;
- 5 | is that right?
- 6 A No.
- 7 Q How does the food compare at Tacoma to Yuba County?
- 8 MR. WHITEHEAD: Objection, relevance.
- 9 MS. SCHEFFEY: He testified he didn't like the food
- 10 in Tacoma. I want to get a relative --
- THE WITNESS: Yuba County was better.
- MR. WHITEHEAD: Hold on one second, Mr. Medina-Lara.
- 13 | The Judge needs to rule.
- THE COURT: Mr. Medina-Lara, when there is an
- objection, you have to wait for me to rule rather than
- 16 answering the question.
- THE COURT: The objection is sustained.
- 18 BY MS. SCHEFFEY:
- 19 Q When you were at Tacoma, you got the dollar a day through
- 20 the work program. Let's talk about other things. Did you
- 21 | get three meals every day?
- 22 A Yes.
- 23 | Q Did you get clothing provided to you?
- 24 A Yes.
- 25 | Q Did you get medical care?

- 1 A Yes.
- 2 Q Did you pay for any of that?
- 3 A No.
- 4 Q Did you get a bill when you were released?
- 5 A No.
- 6 Q Did you make any friends while you were there?
- 7 A Yeah, a lot.
- 8 Q Did you make any friends while participating in the work
- 9 program?
- 10 A Same thing because we are in the unit, we are in the same
- 11 unit.
- 12 | Q Did you feel like -- were there other people who helped
- 13 with your position in the voluntary work program?
- 14 A No, it was just me and the other food porter. We kind of
- 15 helped each other out because that was our jobs. We had to
- 16 clean up after everybody ate.
- 17 Q There were two of you, right?
- 18 A Two of us.
- 19 Q You guys got to work together?
- 20 A We had to work together. He would pass out the food, and
- 21 I would pass out the other stuff and clean up after.
- 22 Q Did that help you get to know him?
- 23 A I knew him since before.
- 24 | Q How did you know him since before?
- A He was working there at the food porter job before me. He

- was in my unit. We would hang out, play card games, work
- 2 out, stuff like that.
- 3 | Q Did you ever feel like because you were handing out food,
- 4 people in your unit were more appreciative than if it had
- 5 just been an officer?
- 6 A No, not really. Unless we had extra food, we pass it out
- 7 to whoever, less needy, you know.
- 8 Q Would you have -- you said you kept your bunk pretty
- 9 clean; is that right?
- 10 A Oh, yeah.
- 11 | Q Would you have wanted an officer coming in and going
- 12 through your stuff and cleaning it up every day?
- 13 A That would be nice.
- 14 Q Yeah?
- 15 A That would have been nice.
- 16 Q Would you have been worried about them going through your
- 17 | stuff, or you would be okay with them touching --
- 18 A Not at all.
- 19 Q Would everyone else share your opinion?
- 20 A I can't speak for everybody else, just myself.
- 21 Q Were there any people that you remember who was particular
- 22 about only them touching their things?
- 23 A Nobody really likes anybody touching their stuff that I
- 24 know of from being incarcerated.
- 25 | Q Did you try to keep the shower clean so the shower porter

- 1 | didn't have to do as much?
- 2 MR. WHITEHEAD: Objection, asked and answered.
- THE COURT: He may answer.
- 4 Do you know the question?
- 5 BY MS. SCHEFFEY:
- Q Do you want the question again? Mr. Medina-Lara, do you
- 7 remember the question, or do you want me to say it again?
- 8 A If I kept the shower clean?
- 9 **I Q Yeah**.
- 10 A I tried to be respectful and clean up after myself.
- 11 Q What about at the tables, did you try to clean up after
- 12 yourself --
- 13 A I always try to clean up after myself anywhere I am at.
- 14 Q Were there other people in your dorm who also cleaned up
- 15 after themselves?
- 16 A There were some. Some cared, some didn't.
- 17 | Q Would it have been better, in your opinion, if there had
- 18 just been a rule that everyone had to clean up after
- 19 themselves rather than paying people a dollar a day to help
- 20 clean up after the messy people?
- 21 A It would be good if everybody did that. Everybody is
- 22 different, different backgrounds. Everybody is different.
- 23 Q You testified earlier you got about \$100 every month from
- 24 your sister.
- 25 **A Yeah**.

- 1 Q That's about three times more than you would have made in
- 2 | the voluntary work program, right?
- 3 A Yeah.
- 4 Q Fair to say most of your money you spent on commissary and
- 5 all of that other stuff you listed came from your sister,
- 6 right?
- 7 A Went for everything -- phone calls, to buy money on the
- 8 phone, stuff like that.
- 9 Q Did you ever get a performance review while participating
- 10 in the voluntary work program?
- 11 A I don't think so. I don't recall, but I don't think so.
- 12 Q Did the officer follow you around to make sure you didn't
- 13 miss a spot while you were participating in the voluntary
- 14 | work program?
- 15 A Some would. Some would. They didn't follow you around.
- 16 They would point stuff out like you missed a spot and this
- 17 and that. Yeah, some would.
- 18 | Q Others, you testified earlier, would be doing something
- 19 else. Observing --
- 20 A Yes, yes.
- 21 | Q They wouldn't be busy hovering over there?
- 22 A Varied by officer. Every officer had their own agenda the
- 23 way they did things. There was some that yes, and some that
- 24 | didn't.
- 25 | Q Any day you could just tell them, "I don't want to do this

- 1 | anymore; " is that right?
- 2 A Yeah. You refuse, you have to sign the form and get
- 3 fired.
- 4 Q So you talked about the refusal to work form. If a
- 5 detainee signs the refusal to work form on day one, can they
- 6 go sign up and get on the wait list again the next day?
- 7 A Yeah.
- 8 Q Nothing stops them?
- 9 A No.
- 10 Q Did you ever sign a refusal to work form?
- 11 A No.
- 12 **Q** Why not?
- 13 A I liked getting a dollar a day.
- MS. SCHEFFEY: No further questions.
- 15 REDIRECT EXAMINATION
- 16 BY MR. WHITEHEAD:
- 17 Q Mr. Medina-Lara, you were asked questions about whether or
- 18 not you made friends and had clothing provided to you. Do
- 19 you remember questions along those lines?
- 20 A Yeah.
- 21 | Q Was detention like an all-inclusive paid resort?
- 22 A Oh, no. No. No.
- 23 | Q How did you feel being in detention?
- 24 A Oh, man, like, I don't know. If an animal could speak in
- 25 the zoo like that, you are in a cage. You have no control

- over anything. All your actions are controlled by the rule
- book, by the officers. You can't do anything. You can't do
- 3 anything. Nothing. That's the only reason I kept my area
- 4 clean because that's the only control I had. I developed
- 5 psychological issues from being in there so long. I had
- 6 PTSD. My sink was so clean you could see yourself in it. I
- 7 | couldn't have a drop of water in it. I didn't have those
- 8 issues before. It was just issues. That was the only way to
- 9 control my environment was to control my own cell, my own
- 10 area. As far as everything else, oh, man, nightmares, people
- 11 | yelling and screaming. Oh, man, it is madness in there, man.
- 12 I don't wish that on nobody.
- 13 | Q The free room and board you get while you were there,
- would you have given that up to be on the outside of the
- 15 | Northwest Detention Center?
- 16 A I would give that up in a heartbeat.
- 17 | Q Even if it meant paying your own food?
- 18 | A Even if I had to pay premium rates, I would give it up in
- 19 a heartbeat.
- 20 Q You were asked another question about taxes. You work
- 21 | now, sir; is that right?
- 22 A Yes, sir.
- 23 Q Do they take payroll taxes out of your check?
- 24 A Yes.
- 25 | Q If you were at the Northwest Detention Center making

```
minimum wage in the worker program, would you have been
 1
 2
    willing to pay taxes?
        Sure.
 3
    Α
             MR. WHITEHEAD: Thank you, sir. I don't have any
 4
 5
    further questions for you.
             THE COURT: The witness may be excused.
 6
        Thank you, Mr. Medina-Lara.
 7
             THE WITNESS: You're welcome, Your Honor.
             MS. BRENNEKE: Your Honor, the plaintiffs would now
 9
    call Bertha Henderson.
10
             THE CLERK: It appears Bertha Henderson has joined.
11
    We need her to turn on her camera.
12
             THE COURT: Ms. Henderson, this is Judge Bryan
13
    speaking. There you go. Can you hear me all right,
14
    Ms. Henderson?
15
             THE WITNESS: Yes, I can.
16
17
                           BERTHA HENDERSON,
        having been sworn under oath, testified as follows:
18
                          DIRECT EXAMINATION
19
    BY MS. BRENNEKE:
20
        Good afternoon, Ms. Henderson. I am Andrea Brenneke in
21
22
    the corner up here, yes. Would you please state your name
23
    and spell it for the record?
        Bertha Henderson, B-E-R-T-H-A, H-E-N-D-E-R-S-O-N.
24
    Α
        Do you also go by a nickname?
25
    Q
```

- 1 A Bert, B-E-R-T.
- 2 Q Where do you work and what is your position?
- 3 A I work at Northwest ICE Processing Center. What was the
- 4 other question, I'm sorry?
- 5 Q Let's go with that for now. Is the Northwest ICE
- 6 Processing Center the new name for the Northwest Detention
- 7 | Center?
- 8 A Yes.
- 9 Q Are you okay if we go by both of those names
- 10 | interchangeably for this?
- 11 A Yes.
- 12 | Q So who is your employer?
- 13 A GEO Group.
- 14 Q So the Northwest Detention Center is owned and operated by
- 15 **GEO?**
- 16 A Yes, it is.
- 17 | Q GEO is a private, for-profit company; is that correct?
- 18 A Yes.
- 19 Q What is your position?
- 20 A My position is I am the food service administrator.
- 21 | Q You joined GEO some time ago. When was that?
- 22 A March of 2007.
- 23 Q How long total have you been in the food industry?
- 24 A Over 40 years.
- 25 | Q Is your college degree also in food service?

- 1 A Yes.
- 2 | Q It has been your lifelong passion?
- 3 A It has.
- 4 | Q Prior to coming to work for GEO, you worked in various
- 5 institutions, didn't you?
- 6 A Yes.
- 7 | Q Including nursing homes, military, behavioral health
- 8 facilities?
- 9 A That is correct.
- 10 Q When you started with GEO, what was the position you were
- 11 | first hired into?
- 12 A I was assistant food service manager.
- 13 | Q Was it just four months later GEO promoted you to food
- 14 | service manager?
- 15 A Approximately, yes.
- 16 Q You have been consistently the food service manager or
- food service administrator since about June of 2007 at the
- Northwest Detention Center; is that right?
- 19 | A Yes.
- 20 | Q And I have used both of those titles. I want to be clear.
- 21 Is the food service administrator and food service manager
- 22 basically all alternative ways to refer to what you do,
- 23 right?
- 24 A That is correct.
- 25 Q Now, you are also the department head of food services,

- 1 correct?
- 2 A Yes, I am.
- 3 | Q So are you involved in that regard in the overall
- 4 | management of Northwest Detention Center?
- 5 A Yes, in the food service department.
- 6 Q You attend monthly department head meetings, don't you?
- 7 A Yes.
- 8 \mid Q Now when you started with GEO, they hired you to undertake
- 9 | some really substantial changes to the way that food service
- was being done in that facility; isn't that correct?
- 11 A That is correct.
- 12 Q What was it that you were hired to do?
- 13 A To provide three meals a day for the detainees.
- 14 Q You were hired specifically to bring that meal preparation
- in-house so that all of that work was done inside the
- Northwest Detention Center facility, correct?
- 17 | A Correct.
- 18 | Q Prior to you being hired, GEO had outsourced the food
- preparation to a group called Canteen; is that right?
- 20 A That is correct.
- 21 | Q GEO would save money by doing the food preparation in
- 22 house; is that right?
- 23 A I can't answer that question. I assume that's probably --
- 24 | it was probably best to have their own food service staff
- 25 that was there instead of having a contract.

- 1 Q All right. Before you started work, GEO provided you with
- 2 a six-week academy training at the Northwest Detention
- 3 | Center; is that right?
- 4 A Yes.
- 5 | Q What was that academy training for?
- 6 A To actually become an officer. I have already had the
- 7 training in food service. It was becoming an officer to work
- 8 in a correctional facility. That was my training.
- 9 | Q There were how many of you in that training?
- 10 A There were six.
- 11 Q That included you and five people you would actually hire;
- 12 is that right?
- 13 A No, I wasn't in that hiring process. There was six of us
- 14 that was hired as GEO staff at that time.
- 15 | Q Were the other five people hired as GEO staff cooks?
- 16 A Yes.
- 17 | Q So through that academy training, you became GEO -- what
- they call detention officers; is that right?
- 19 A Cook officers.
- 20 Q Cook officers?
- 21 **A** Uh-huh.
- 22 Q You mentioned correctional facility. The Northwest
- 23 Detention Center is not a correctional facility, is it?
- 24 A No, it is not.
- 25 Q No one is there because they committed a crime?

- 1 A Correct. It is just that environment that I was referring
- 2 to.
- 3 Q It is a secure environment?
- 4 A Secure environment, correct.
- 5 Q You already had your training in food services, but you
- 6 have some, like, quarterly contact with the GEO corporate
- 7 | food service department, don't you, where you can get updates
- 8 on food policies and procedures, what they expect you to
- 9 | implement at the facility level?
- 10 A Yes.
- 11 Q Let's go through, a little bit, your responsibilities as
- 12 food service manager. You are -- basically, the buck stops
- 13 with you, right? You are responsible for the overall
- 14 operations of food services at the Northwest Detention
- 15 | Center?
- 16 A That is correct.
- 17 | Q So you oversee the day-to-day operations of the whole
- 18 | department?
- 19 | A Yes.
- 20 Q You make sure that nutritious food is being served in a
- 21 | safe and timely manner to all the detainees?
- 22 A Yes.
- 23 | Q That means you have to get good vendors and food to come
- 24 | in?
- 25 A (No response.)

- 1 | Q Vendors, like food vendors, and bring the food in,
- 2 | handling inventory, supplies?
- 3 A That is correct, yes.
- 4 Q You are also responsible for maintaining food
- 5 temperatures, sanitation and other safety rules related to
- 6 the preparation and serving of food?
- 7 A Yes.
- 8 Q You also are in charge of the training and supervision of
- 9 the GEO kitchen staff that is hired from the community; is
- 10 | that right?
- 11 A That is correct.
- MS. SCHEFFEY: Objection.
- 13 BY MS. BRENNEKE:
- 14 Q You are also responsible for training and supervising the
- detainee workers that work in the kitchen; is that right?
- 16 A I do supervise the detainees that do volunteer in the
- 17 kitchen, yes.
- 18 | Q In general, you are the highest level manager there?
- 19 A Yes.
- 20 Q It is GEO's -- GEO provides all detainees at the Northwest
- Detention Center with three meals a day; is that right?
- 22 A Yes, we do.
- 23 | Q Those are hot meals -- breakfast, lunch and dinner?
- 24 A That is correct.
- Q For each meal, I think you said the prepping and cooking

- of that food is done in-house in the facility kitchen?
- 2 A Yes.
- 3 Q Once the food is prepared, it is dished onto trays and
- 4 sent out into the pods or the living areas where people eat
- 5 | it, right?
- 6 A Yes.
- 7 | Q So in order to accomplish that work -- let's get an
- 8 overview of the kitchen staffing. First, let's talk about
- 9 the GEO staff. So you hire people from the community to work
- in the kitchen; is that right?
- 11 A Yes, I do.
- 12 Q You have a total of how many GEO staff in food services?
- 13 A Overall, my department has a total of 13.
- 14 Q That includes ten cook supervisors; is that right?
- 15 A Ten cook supervisors, a manager and a clerk.
- 16 Q Okay. And then one assistant manager; is that right?
- 17 A I just named him, yes.
- 18 Q So ten cooks supervisors, you as food services manager,
- 19 the assistant manager, and a cook?
- 20 A Clerk.
- 21 Q Clerk. Okay. What does the clerk do?
- 22 A Clerk is general paperwork, help out, assist with general
- 23 paperwork.
- 24 Q So that's like an administrative role for the kitchen?
- A Assisting with the administrative role, yes, that is.

- 1 Q So you would have 12 GEO staff who are involved in the
- 2 actual food handling, food production part, and the 13th
- 3 person in your staff is more of the administrative person?
- 4 A Yes.
- 5 Q When you started in 2007, it was you and only five cook
- 6 | supervisors; is that right?
- 7 MS. SCHEFFEY: Objection, assumes facts not in
- 8 evidence. Your Honor, can you hear my objection?
- 9 THE COURT: Overruled.
- 10 BY MS. BRENNEKE:
- 11 | Q Ms. Henderson, you can answer. I want to clarify. When
- 12 you were first hired in 2007, you only had five cook
- 13 | supervisors?
- 14 A That is correct. There was a total of seven in the
- 15 department. Six were hired, I was the assistant with five
- 16 cooks.
- 17 | Q Then it was with the increase of the detainee population
- and the demands on food production that you needed to
- 19 increase your GEO staffing; is that right?
- 20 A That staffing was not increased at that time.
- 21 Q When was it increased?
- 22 A Not until after 2014, somewhere around in there.
- 23 Q So because of the increased population and demands on the
- 24 | food service department, you added the five cooks and a clerk
- 25 | around 2014, 2015; is that right?

- 1 A That was due to the renovation and the increase of
- 2 population that was going to be added.
- 3 Q Okay. The renovation was that the Northwest Detention
- 4 Center expanded, the footprint expanded so they could house
- 5 more detainees?
- 6 A That is correct.
- 7 | Q That's when it became a facility that could handle about
- 8 | 1500 people; is that right?
- 9 A That's correct.
- 10 Q In terms of the schedules, you have three cook supervisors
- 11 who work each shift, is that right, the GEO staff cook
- 12 | supervisors?
- 13 A Total of six per day.
- 14 Q Okay. So you got, what, three in the morning, three in
- 15 the afternoon shift?
- 16 A That is correct.
- 17 | Q And then there is also an evening shift, and do you have
- any of your devoted kitchen staff working the evening shift
- 19 for the night cleaning people?
- 20 A Yes, we have one.
- 21 Q Is that a kitchen officer?
- 22 A Yes, it is.
- 23 Q So that's the GEO staff. In addition to that, you also
- 24 have detainee workers who work in the kitchen operation,
- 25 | correct?

- 1 A We have detainee volunteers that work in the kitchen, yes.
- $2 \mid Q$ They assist with preparing and serving the food as well as
- 3 dishwashing and cleaning; is that right?
- 4 A They help with that.
- 5 Q And the schedule for the detainee workers is different
- 6 than the GEO staff; isn't that true?
- 7 A Yes.
- Q The detainee worker shifts, they correspond with the meal
- 9 services -- breakfast, lunch and dinner; is that right?
- 10 A Yes, that's when they come.
- 11 Q And was it Ms. Singleton in the classification department
- 12 and you who determined what those worker shifts would be?
- 13 A Time-wise, yes.
- 14 Q In other words, what the times were that they would start
- 15 and end?
- 16 A Yes.
- 17 Q Okay. And then there is the fourth shift, which is a
- 18 | night cleaning shift for detainee workers who do a little
- deeper clean of the kitchen; is that right?
- 20 A Yes.
- $\mathbf{Q} = \mathbf{Q}$ I think we have had adequate testimony already from other
- 22 people about when the shifts were for the meal shifts, but
- 23 how many hours on average at night do the detainee workers
- work on the night cleaning shift?
- 25 | **A** Three.

- Q As food service administrator, it was your responsibility
- 2 to determine what the right number of detainee workers to
- 3 work in the kitchen would be under the supervision of GEO
- 4 staff; is that right?
- 5 A It was up to me to determine how many we needed. I mean,
- 6 my staff, we are there to actually get the job done.
- 7 | Q Right. So we'll talk a little bit about the mechanics of
- 8 that in a minute. I have some photos to show you and all
- 9 that.
- I want to go back to, like, just sort of the staffing.
- 11 | So you were responsible, as the head of the department, to
- determine the number of detainees that would be assigned to
- 13 the food service department based upon the actual needs of
- 14 | the department; isn't that true?
- 15 A Yes.
- 16 Q And you did that collectively in that you involved your
- 17 staff and your supervisor in considering the overall process
- of the food service department, is that right, from top the
- 19 bottom?
- 20 | A Yes.
- 21 | Q And you determined when you were doing that staffing
- 22 analysis that you needed 25 to 30 detainee workers for each
- food production shift -- breakfast, lunch and dinner; isn't
- 24 | that true?
- 25 A That was on average based off of if they showed up.

- 1 Again, it is all volunteer. I could have 25 on that shift
- 2 and none could show up, so that's why we went with that
- 3 number.
- 4 Q Yeah. So you were looking at -- when you went with that
- 5 number, you were looking at, well, what are the needs of the
- 6 kitchen from top to bottom? How many detainee workers in an
- 7 | ideal situation would I have? You decided it was 25 to 30;
- 8 is that right?
- 9 A Yes.
- 10 Q And then you went through a similar analysis, staffing
- analysis for the night cleaning shift, and you determined
- 12 that you needed 10 to 12 workers for that night shift, right?
- 13 A That is correct.
- 14 Q And your staffing plan for the 25 to 30 workers on meal
- shifts and the 10 to 12 on the night cleaning shifts has been
- consistent since about June of 2011 when you undertook this
- 17 analysis, correct?
- 18 A I wouldn't say it is consistent. It is going to vary
- because you never knew how many were going to come on a daily
- 20 basis.
- 21 | Q All right. So the actual number of people who show up
- 22 | varied on a shift by shift basis?
- 23 A Correct.
- Q = Q All right. But the staffing plan in your analysis of what
- your actual needs were for the department to be running

- operationally remained consistent from June of 2011; is that right?
- A My staffing plan stayed the same based on me asking for volunteers. That was something that was put out there with
- the 25. Again, if they came, they came. If they didn't,
- 6 they didn't, but that's what I did ask for.
- Q When they came -- let's talk a little bit more about the
- 8 technical pieces, then we will go on to how it worked. I
- 9 | just want to get the idea of the shifts. So detainee workers
- 10 who are assigned to a kitchen meal shift, they are scheduled
- 11 to work how many days a week?
- 12 A The voluntary work program, they could sign up for any --
- to work seven days if they wanted to, or they could have
- 14 signed up to work one day if they wanted to. It was all on a
- 15 | volunteer worker program.
- 16 Q Isn't it true that those who were assigned to a kitchen
- meal shift were scheduled to work seven days a week with the
- option to have two days off?
- 19 A That is correct. That was the idea of it, yes.
- 20 Q And in order to get those two days off, either you or the
- 21 classification officer, Ms. Singleton, had to approve a
- variance to the normal seven-day-a-week schedule; isn't that
- 23 right?
- 24 A That is correct.
- 25 Q And the night cleaning workers, their -- their shift was

- scheduled to work five days a week; is that true?
- 2 A That is correct.
- 3 | Q If there is a new detainee worker for the kitchen, you and
- 4 the classification officer would have the discretion to
- 5 decide which shift the workers should be assigned to with
- 6 the -- you know, considering the input of the worker; is that
- 7 true?
- 8 A No, the detainee decided which shift they wanted to work.
- 9 | Q If they said they wanted to work breakfast shift and your
- 10 breakfast shift was full, you would still let them work a
- 11 breakfast shift?
- 12 A If that's what they want. Being full, that is -- you
- 13 know, again, being full doesn't mean that if five show up,
- 14 that's five, and if there is 25 that was signed up for the
- breakfast shift, then 16 could work.
- 16 | Q So remember, Ms. Henderson, when I took your deposition in
- 17 | this case on January 30th of 2019?
- 18 **A** Uh-huh.
- 19 Q I asked you questions kind of like this?
- 20 A Yes.
- 21 | Q I think there is a deposition transcript that we sent to
- 22 you. Could you open that transcript, please, and look at
- 23 | Page 136?
- 24 | A Got it.
- 25 | Q At the beginning of that, you recall that I asked you who

- is it that determines which hours or shifts the detainee
- workers were working in the kitchen. You answered at that
- 3 | time, "That is determined by myself, Ms. Singleton and the
- 4 detainee." Do you recall that?
- 5 A Yes.
- 6 Q Right. And then I asked you, "If somebody preferred a
- 7 | morning shift, they could make that request, but it would be
- 8 your discretion?"
- 9 A That's correct.
- 10 Q You said, "That's correct"?
- 11 A Uh-huh.
- 12 Q Right. So ultimately you, as the GEO employee, decided
- when people would work, what shift they would be assigned to,
- 14 but you would try to do it in a way that would work for them
- 15 as well, right?
- 16 A If there was a need for more or less workers on a
- 17 | particular shift, then I would suggest that they work that
- 18 day. But if -- again, it is ultimately up to the detainee
- 19 because it is a volunteer work program. They would decide
- 20 that they can only work breakfast; they could start out
- 21 working another shift and then go to breakfast. It was -- it
- 22 was collaboratory with myself, Singleton, and the choice of
- 23 the detainee.
- 24 | Q Right, so you really wanted people to come to work for
- 25 **you?**

- 1 A Yes.
- Q And so if there was an opening, you would give them what
- 3 they wanted?
- THE COURT: Excuse me, counsel. It is time for an afternoon break. We will take about ten minutes, folks. You
- 6 can be excused.

7 (Recessed.)

- 8 THE CLERK: I believe there is only eight jurors.
- 9 | Just a moment. All right. There we go. Nine jurors.
- THE COURT: All right. Go ahead, Ms. Brenneke.
- 11 BY MS. BRENNEKE:
- 12 Q Ms. Henderson, let's talk about when detainee workers come
- 13 to their kitchen shift. GEO provides them with particular
- 14 uniforms that they are required to wear in the kitchen; is
- 15 that right?
- 16 A That is correct.
- Q We have gone through those a little bit, but can you
- 18 describe what they are?
- 19 A They are white uniforms.
- 20 **Q** They are also rubber boots?
- 21 A Yes.
- 22 Q Does GEO also provide any protective equipment they need,
- including goggles and gloves for the kind of cleaning work
- 24 they do?
- 25 A Yes, we do.

- 1 Q Before detainees work, did GEO staff ensure the detainee
- 2 workers are actually wearing the required uniforms and
- 3 equipment?
- 4 A Can you repeat that question?
- 5 Q Before they work, do the GEO staff actually verify that
- 6 the detainee workers are wearing the required uniforms and
- 7 | equipment?
- 8 A Yes, we do.
- 9 Q You have got a changing room where people come in and get
- 10 their uniforms and change out of their normal uniforms,
- 11 right?
- 12 A There is an area where they do change out, yes.
- 13 | Q It is my understanding that GEO doesn't assign a
- 14 particular uniform or pair of boots for each worker, but it
- 15 | is done by sizes?
- 16 A I order the uniforms by size, boots also by size.
- 17 | Q People share, then, the uniforms and they are cleaned
- 18 after they are used, right?
- 19 A There is enough uniforms to go for a whole shift before
- 20 they have -- they get laundered so, yes, there is enough.
- 21 When you said "share," they are not wearing the same uniform.
- 22 There are separate uniforms for them to wear.
- 23 | Q There is not like one uniform assigned to a particular
- 24 detainee worker who gets to use the same pair of boots every
- 25 | time he comes to work?

- 1 A No, I have several sizes.
- 2 Q Can you please take a look at Exhibit 440. You should
- 3 have that in your packet. Let me know when you find it.
- 4 A Which exhibit number?
- 5 **Q** 440, please.
- 6 A Yes.
- 7 | Q All right. Is the photo in 440 a true and accurate
- 8 representation of GEO's kitchen area, that place where they
- 9 change their clothes?
- 10 A That's part of the area. That is where I do keep the
- different sizes of uniforms. They do -- some of it is kind
- 12 of blocked out of the way.
- MS. BRENNEKE: Move to admit that exhibit, 440,
- 14 please.
- MS. SCHEFFEY: No objection from GEO.
- 16 BY MS. BRENNEKE:
- 17 | Q We can --
- THE COURT: Excuse me, just a second. It may be
- 19 admitted. Go ahead.
- (Exhibit 440 was admitted.)
- 21 BY MS. BRENNEKE:
- 22 Q Ms. Henderson, now we can show it to the jury and describe
- 23 it. Are the -- can you describe what the uniforms are on the
- 24 | far wall?
- A After they get washed, they get put back into the lockers,

- folded by size and get put back the lockers for the next
- 2 | shift to use.
- 3 | Q Those are all the clean, laundered uniforms?
- 4 A Yes.
- 5 Q So what we see here, the people in the white are the
- 6 detainee workers who are already in uniforms, looks like
- 7 perhaps they have already worked; is that right?
- 8 A It is possible, yes.
- 9 Q Then there is a person in an orange uniform. Is that also
- 10 a detainee, but one who has not yet changed into his kitchen
- 11 uniform?
- 12 A It is possible, or he was probably leaving, either coming
- 13 or going, so, yes.
- 14 Q Okay. There is a GEO officer on the right there with the
- 15 | "GEO" emblem on the shoulder?
- 16 | A Yes.
- 17 | Q So I wanted to ask you about the plastic bag that is in
- 18 the hands of the detainee worker in the orange uniform.
- 19 What -- is that part of the uniform that GEO provides to the
- 20 detainee workers?
- 21 A That is not part of the uniform. The detainee asked if
- 22 they changed their uniforms, they want to put their clothes
- 23 | in the bag instead of just throwing it all over the place.
- 24 They have asked for a bag for their uniforms or their shoes.
- 25 | They have also asked for one to put their boots on.

- Q So will you take a look at the detainee worker who is next
- 2 to the one in the orange? You can see his boot and there is
- 3 | a plastic bag underneath the boot there.
- 4 A Yes.
- 5 Q Is that a plastic bag that GEO provides detainee workers
- 6 to wear as part of their uniform?
- 7 A It is not part of their uniform. If they ask for a bag, I
- 8 do give them a bag.
- 9 Q Are you requiring people to wear the plastic bags?
- 10 A No, I am not.
- 11 | Q I see. What is the purpose of the plastic bags?
- 12 A For them, it is -- one, they may say they want to keep
- 13 their socks from getting wet. Various reasons, I guess.
- 14 That particular one is where they don't want their socks to
- 15 | get wet.
- 16 Q Was there also a practice of giving the detainee workers
- 17 | plastic bags to wear to prevent fungus and other diseases
- 18 | that could come from wearing the boots that are shared by
- 19 others, and in addition to sanitizing the boots, that was a
- 20 | protective measure?
- 21 A It was not a practice. One, we do sanitize the boots. It
- 22 was a choice of a detainee to put the plastic bag on. That
- 23 | never was our practice to make sure they have one. They have
- 24 just always asked for it.
- 25 | Q You have accommodated them?

- 1 A Yes.
- 2 Q Does GEO provide all of the other parts of the equipment
- 3 and the uniforms that they are required to wear?
- 4 A The PPEs? Yes.
- 5 | Q And the uniforms?
- 6 A And the uniforms, yes.
- 7 | Q Let's take a look at the food preparation and service
- 8 process. I would like you to pull up -- actually, this
- 9 | Exhibit 49 has already been admitted. We can just pull it up
- 10 onto the screen, please, Caiti. I would like us to go to
- 11 | Page 5 of that, which we haven't seen yet. All right. Will
- 12 you describe this Page 5 of Exhibit 49? What does that show?
- 13 A It shows two detainees and one cook, and the cook is at
- 14 the other end, and the detainee that is in the middle is
- 15 dishing up whatever was in that kettle.
- 16 Q All right. Those big kettles are used for cooking food;
- 17 | is that right?
- 18 A That is correct.
- 19 | Q When you say "he's dishing up," is he dishing it up into
- 20 the service platters that are in the middle there?
- 21 | A If you see, there is a cart there, correct. Right there,
- 22 there is the insert pans that go on the line. He is just
- 23 dishing that up out of that pile and putting it in the
- 24 serving pans and putting it in the warmer.
- 25 | Q What we are seeing here is the end of the cooking process

- and getting ready to plate or distribute the food; is that
- 2 right?
- 3 A In preparation for service, yes.
- 4 Q All right. All right. Let's go to the next -- let's go
- 5 to the first page of Exhibit 49, please. All right. What do
- 6 you see here in this picture?
- 7 A This is serving time.
- 8 Q Serving time? This is the plating line where the
- 9 detainees are dishing up food onto the trays as they come by
- on the conveyer belt in the middle?
- 11 A Yes.
- 12 Q The GEO officer -- the cook supervisor is standing and
- 13 | supervising the work, the one in the dark uniform?
- 14 A Yes.
- 15 | Q So that cook supervisor is really working side by side
- with the detainee workers ensuring they get it right?
- 17 A The cooks are ensuring. That is our responsibility to
- 18 make sure what goes out is correct.
- 19 Q If they notice that something is not correct in terms of
- 20 the food portions or the way it is being done, if it is not
- 21 sanitary, they would make corrections and retrain so that it
- does get done properly, correct?
- 23 A That is correct. That is our job to do.
- Q Let's look at Page 2, please. This is a little bit better
- picture. Does this show the detainees plating and serving

- 1 | meals on the trays?
- 2 A That's what they are in the process of doing, yes.
- 3 | Q Is that what you call the hot line?
- 4 A Serving line. What is in the middle is the serving line.
- 5 The two that is -- the hot boxes are the two that is on the
- 6 side.
- 7 | Q Side? On the right side?
- 8 A On the right side. On the left side, you have the cold
- 9 | serving line.
- 10 Q All right. So what kind of food is being served in the
- 11 | hot food serving line?
- 12 A A variety.
- 13 | Q Can you give some examples? I don't know if you can tell
- 14 what is on those plates.
- 15 A Yes, I can't tell what is in the containers right now. We
- do have a variety of food items on the menu; spaghetti, fried
- chicken -- excuse me, oven baked chicken, lasagna -- not
- 18 | lasagna, tacos, macaroni and cheese. There is just a variety
- 19 of different items that are on there.
- 20 | Q Is it the case that one detainee worker would dish out
- 21 servings of one of those things, like the spaghetti, and put
- 22 | it on the tray, and another detainee worker would dish out
- something else and put it on the tray so they are each doing
- the same thing like an assembly line?
- 25 A Serving different items, yes.

- 1 Q On the far side, is that the cold line?
- 2 A On the left side of it, yes.
- 3 | Q Let's go to the next page, please, Page 3. I think we get
- 4 a better shot of the cold line. Maybe not. Is this the back
- 5 | side of the cold line?
- 6 A Yes, it is.
- 7 | Q And what kind of foods are put on the trays by the
- 8 detainee workers who are working on that part of the service
- 9 | line?
- 10 A Anything ranging from bread, cornbread, dinner rolls,
- 11 cake, puddings.
- 12 Q That is like cake or dessert on the bottom there?
- 13 A That could be cake or cornbread.
- 14 Q I am done with that exhibit. Thank you.
- After all the food is served, the detainee workers have
- additional duties related to cleaning, don't they?
- 17 A They do. Once they finish serving, they do have breaks in
- between where they are able to sit down and have their meals,
- 19 **too**.
- 20 Q So they sit. Where do they eat in the kitchen?
- 21 A We actually pull out banquet tables and they will set it
- 22 | all up in one part of the kitchen area where they will eat
- 23 | their meals.
- 24 | Q They have a set period of time where they can eat their
- 25 | meal?

- 1 A Yes, they have breaks in between, yes.
- 2 Q When they are fed, they are also fed on a tray; is that
- 3 correct? They get a tray of food just like anyone else in
- 4 | the detention center would get?
- 5 A Yes.
- 6 Q If they work in the kitchen, they can also get two or
- 7 | three trays if they are hungry; is that right?
- 8 A Most of the time they will put extra on their one tray
- 9 that they do have. They will just pile it on. Yes, they
- 10 have the option of using one or two trays.
- 11 | Q That can be an incentive for working in the kitchen; is
- 12 | that true?
- 13 A Yes, it can be.
- 14 Q After they eat and all the food is away, the cleaning
- 15 | happens; is that right?
- 16 A Cleaning is an ongoing thing, but yes, this is generally
- 17 where we actually end the day and do our cleaning.
- 18 Q All right. You have developed cleaning schedules that you
- 19 require the staff and detainees for following -- to follow
- 20 | for cleaning in the kitchen; is that right?
- 21 A The cleaning schedule that I have posted is my staff that
- 22 are responsible for their areas to be cleaned. The detainees
- 23 do not have a cleaning schedule.
- 24 Q But the staff then assign detainee workers particular jobs
- to make sure all of the cleaning is done; is that right?

- 1 A No, my staff are assigned to the kitchen cleaning areas.
- 2 They sign off ensuring they get complete. The detainees
- 3 assist.
- 4 Q Okay. So let me just be really clear: The detainee
- workers assist in cleaning as directed by your GEO staff?
- 6 A They assist, yes.
- 7 | Q Would you please take a look at Exhibit 456?
- 8 A 456?
- 9 Q Uh-huh.
- 10 A I have a 446. Not a 56.
- MS. SCHEFFEY: Andrea, I could get staff to get it
- 12 over to her if you give me a second.
- MS. BRENNEKE: That would be nice. Thank you.
- THE COURT: A question for the witness?
- 15 THE WITNESS: I have it.
- 16 BY MS. BRENNEKE:
- 17 | Q Thank you for your patience. What is in Exhibit 456?
- 18 What does that depict?
- 19 A Cleaning schedule for my cooks, the cook officers.
- 20 Q Is that a cleaning schedule that is used in the Northwest
- 21 Detention Center food operations?
- 22 A This was -- this once was one, yes. I have revised them
- 23 | since then, but yes.
- 24 | Q Is it somewhat consistent with the kind of schedules you
- 25 | would have in the kitchen operations over time in your

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tenure?
 1
 2
        Yes, uh-huh.
 3
             MS. BRENNEKE: Move to admit 456.
             MS. SCHEFFEY: No objection from GEO.
 4
             THE COURT: 456 may be admitted.
 5
                       (Exhibit 456 was admitted.)
 6
    BY MS. BRENNEKE:
 7
        We can bring that up on the screen. This is the cleaning
    schedule that you are expecting your GEO staff to ensure gets
10
    done; is that correct?
        That is correct. There are four teams.
11
        Four teams. I was going to have you take a look on the
12
    right side of this. It says, "after each use." Is there a
13
    set of cleaning items and requirements that need to be done
14
15
    after each use of those items or equipment?
        Yes. For example, if you are using the mixer, you would
16
17
    want to clean that off and sanitize it before you slice
    anything else.
18
        Right. That makes sense. Separately, is there a list of
19
20
    things that need to be cleaned once a day?
        Daily cleaning is daily cleaning, yes, that is correct.
2.1
    Α
22
        Then you have a few other things that need to be done
    weekly or monthly; is that right?
23
```

That is correct. 2.4 Α

25

Q The job descriptions of the detainee workers include

- cleaning in both regards, both the cook, prep, servers, as
- well as the dishwasher, and pots and pan cleaners, right?
- 3 A Those items are on there, yes.
- $4 \mid Q$ Why don't we take a look, please, at Exhibit 83. That has
- 5 been admitted so we can bring it right up on the screen.
- 6 That will be easier. And we have seen this before earlier in
- 7 | the trial. I just want to ask you, have these -- are these
- 8 | job descriptions that you were involved in developing in the
- 9 kitchen?
- MS. SCHEFFEY: Objection.
- 11 BY MS. BRENNEKE:
- 12 Q It is on -- Ms. Henderson, it is on the screen if you want
- 13 to take a look at it there. It might be easier.
- 14 A Yes, I see it.
- 15 | Q You were involved in helping to define what the detainee
- 16 | jobs would be for work in the kitchen; is that right?
- 17 A This is an example of what they may be doing in the
- 18 kitchen. It has been revised to accommodate a lot of
- 19 different items that they may do.
- 20 Q Right. And so maybe we can also pull up Exhibit 84,
- 21 please. That is also admitted.
- So we have a cook, prep, server job description,
- 23 | Exhibit 83, and a dishwasher, pots and pans job description,
- 24 **84**; is that right?
- 25 A That's correct.

- Q These are the two that are used in the kitchen presently;
- 2 is that right?
- 3 A That is correct.
- 4 Q Before any detainee starts working, they have to sign on
- 5 to these so they understand what their requirements are and
- 6 understand what their potential job responsibilities will be,
- 7 | right?
- 8 A This isn't the only thing they sign in their training
- 9 | packet, but yes, these are the things they are volunteering
- 10 to do. It is not saying everything on here is what they are
- 11 doing.
- 12 Q Right, and so as I understand it, you have designed these
- descriptions to be general enough that during any single
- shift, a GEO staff person has the flexibility to direct
- detainee workers to perform tasks from one or both of these
- 16 descriptions; is that right?
- 17 A That's correct. There is nothing saying -- today they may
- 18 come and serve on the line. Tomorrow, they may wash dishes.
- 19 Q Right. So at the begin -- okay. So at the beginning, a
- 20 group of detainee workers may be assigned to prepare for the
- 21 | meal service, right?
- 22 A There is different aspects in there, so yes, they may come
- 23 | in and ask to pan up the bread for the day. So there is just
- 24 different tasks. That is why the description is a
- 25 generalized thing of what they may be doing on a daily basis.

- 1 Q The whole food service preparation process is somewhat
- 2 fluid. So the GEO cook supervisor might say to a group of
- 3 detainee workers, you over here are going to go help prepare
- 4 | the food; is that right?
- 5 A That's possible, yes.
- 6 Q When they are done with that, they may -- the GEO staff
- 7 may say, now you need to go over and help to assist in the
- 8 serving or the plating as we were seeing in the Exhibit 49?
- 9 A They may do that. The detainee may also say, can I come
- and do this, if it is something that seems interesting to
- 11 them and if they want to learn, then yes.
- 12 Q And then if somebody does express an interest, like if
- 13 they baked in the past, they want to do baking, they can ask
- 14 the GEO cook officers for that assignment?
- 15 A Yes.
- 16 Q Ultimately, it is up to the discretion of the GEO staff
- 17 who is in charge what that person will be allowed to do,
- 18 | correct?
- 19 A Yes, because it is our responsibility to make sure that it
- 20 gets done.
- 21 | Q All right. So you were mentioning the training of the
- 22 detainee workers, things they have to do and sign. This is
- 23 | just one of those things, right?
- 24 A That is correct.
- 25 | Q So I would like you to take a look, please, in your packet

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at Exhibit 5.
 1
        Got it.
 2
        Is that the kitchen orientation checklist and initial
 3
    packet GEO provides to detainee workers?
 4
 5
        I do provide this to them.
             MS. BRENNEKE: I move to have this admitted. Exhibit
 6
    5.
 7
             MS. SCHEFFEY:
                            No objection from GEO.
             THE COURT: 5 may be admitted.
                       (Exhibit 5 was admitted.)
10
        Ms. Henderson, this is a fairly long exhibit. I want to
11
    establish at the beginning, this includes, in general, the
12
    kitchen job duties and responsibilities as well as standards
13
    and procedures that GEO expects detainee workers to follow in
14
15
    the kitchen; is that right?
        Yes.
16
17
        Has your new kitchen detainee worker training been pretty
    consistent throughout the time you have run the kitchen at
18
    NWDC?
19
20
        It has been very consistent with the exception of
    sometimes I might have to go in and do some adjusting to it,
21
22
    ves.
23
        You conduct these new detainee worker trainings on a
    weekly basis; is that right?
24
```

25

Α

Weekly, daily, yes.

- 1 | Q At least weekly?
- 2 A Yes.
- 3 | Q All right. And so the training -- the training happens
- 4 before a detainee worker is allowed to work in the kitchen;
- 5 | is that true?
- 6 A It actually starts on the day they volunteer to work and
- 7 is ongoing.
- 8 Q When they come in for that first day of work, you are
- 9 covering some of the items in this packet before they start
- 10 doing anything; is that right?
- 11 A We kind of cover the whole packet to give them a general
- 12 | idea of what they may be doing. Again, it is going to be
- ongoing because they don't have the training that we have in
- 14 all these areas so we have to -- it is ongoing.
- 15 Q It is the GEO staff, the cook supervisors, assistant
- 16 manager and you who are responsible for making sure that
- 17 | training happens at the very beginning and then ongoing as
- 18 | they need it; is that right?
- 19 A That is correct.
- 20 | Q Let's -- and what I notice here on the very front page is
- 21 that there is a detainee signature and a cook supervisor
- 22 | signature, you see that?
- 23 A Yes.
- 24 | Q Are they required to sign off on that at the beginning
- 25 | that they have had that training before they start work?

- 1 A Yes.
- 2 | Q All right. Then you keep a file for each of the detainee
- 3 workers who work in the kitchen where you can update that
- 4 | training if they get more later; is that right?
- 5 A I do. I do keep it on file that they have been shown or
- 6 how to do some of the items that are there. May not get to
- 7 | all of them, but at least they acknowledge they have been
- 8 shown, especially some of things that they don't have any
- 9 knowledge of.
- 10 Q All right. We are not going to spend a ton of time on
- 11 this because it would get really boring. I want to go to
- 12 Page 2 of the training packet. We'll scroll down maybe. All
- 13 | right. Is this the initial hazardous safety training?
- 14 A Yes, it is.
- 15 Q And this particular safety training is done at the very
- 16 beginning because it points out hazards of the job assignment
- and ways to perform duties and how to operate equipment; is
- 18 | that right?
- 19 A Yes, it is. This one is on reporting any kind of injuries
- 20 or accidents on the job. That is why -- we are not going to
- 21 let them handle any chemicals. What if something happens?
- 22 Yes, this is a hazardous communication safety form we go over
- 23 | with them.
- 24 | Q You are showing them how to do their job in a way that
- 25 | would be safe, right, and protect them?

- 1 A That is correct.
- 2 Q And then there is the hazardous communication training
- 3 | section. That's important because it lets detainee workers
- 4 know there are hazardous chemicals used in the kitchen, and
- 5 there is personal protective equipment, PPEs, that they are
- 6 required to work with in those areas, right?
- 7 A We do go over that with them in the training. Every
- 8 chemical, even with the hand soap, is gone over with them.
- 9 It is all chemicals that we do have in the kitchen.
- 10 | Q All right. On Page 3 -- let's go to the next page. You
- 11 | have got here -- let's look. You have GEO's kitchen worker
- 12 rules and regulations. The detainee workers are required to
- 13 | follow these in the kitchen, correct?
- 14 A They are asked to follow these things, yes.
- 15 Q And it is the GEO staff that would enforce these rules if
- 16 there were a violation; is that right?
- 17 A We all can, yes.
- 18 Q All right. Let's go through -- unless you want to see any
- 19 of these, Ms. Henderson, exhibit -- we can skip maybe to Page
- 20 | 10. You can feel free to go back to any of these if you want
- 21 to reference them.
- This one is equipment training. Does this show the
- different tools and equipment that GEO provides in the
- 24 kitchen and that the detainee workers might be asked to use
- 25 | to perform their job duties?

```
Not all -- yes, it is going to be -- some things like the
1
2
   slicer, we are not going to allow them to operate that unless
3
   they had some form of training. We have had training on
   those items. Serving line, things like that. They may have
4
5
   used some of these things in the past, but a lot of them may
   not have used them. So we give them the opportunity to show
6
7
   them that these are some of the equipment that you may have
   in the kitchen that they may be around. It is a good
   training tool.
```

- Q So you actually train the detainee workers on the particular pieces of equipment before they are asked to use them; is that right?
- 13 A That is correct.

10

11

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- Q For the meat slicer there, there is a trainee initial next to "equipment." You would have to say, okay, let's go over this, we'll sign off on it, and then they can do it?
 - A We -- not necessarily saying they would do it, but yes, we would show them, look, this meat slicer has a safety device on it. You can't operate it without this on it. It is giving them a general idea. We are not going to want a detainee to go and just start slicing away at meat and not know how to operate it.
 - Q Let's look now at Pages 12 and 13. We have seen these before. These are --
- THE COURT: Ms. Brenneke, I don't know what page

- 1 | numbers you are looking at. Refer to the exhibit.
- 2 MS. BRENNEKE: Your Honor, you're right.
- THE COURT: Refer to the exhibit page numbers.
- MS. BRENNEKE: The one we were just looking at is 003547. That was the equipment training. And now we are moving toward 003549 and 003550. We've seen these before.
- 8 Q Ms. Henderson, they are part of the initial training
- 9 packet that detainee workers are given, like their little
- 10 kitchen handbook at the beginning, right?
- 11 A Yes, that's in their packet.

BY MS. BRENNEKE:

- 12 Q They are required to sign these before working, right?
- 13 A Yes, that's part of our policy that they are trained
- 14 before they are doing anything.
- 15 Q On the list there, they have got all the specific work
- duties that we have discussed. There is also some training
- requirements, and then there is something called
- 18 "termination." Do you see that?
- 19 | A Yes.
- 20 Q That provides them notice that if -- they could lose their
- 21 position if they failed to follow safety procedures, failed
- 22 to follow supervisor's instructions, there is unexcused
- 23 absenteeism, misconduct, horseplay, theft or unsatisfactory
- 24 work performance; is that right?
- 25 A Yes, that's there.

THE COURT: Excuse me a minute. We are going to have 1 2 to take a break for a minute to solve an issue that Tyler has raised. You are going to get an extra little short break 3 here, about five minutes, please. 4 5 MS. BRENNEKE: Thank you, Your Honor. (The following occurred outside the presence of the jury.) 6 THE CLERK: Tyler is in the jury room. We are having 7 8 some WiFi issues with a juror. We need to discuss that. 9 THE CLERK: I apologize for the delay. We are trying to get it figured out so Juror 3 can get a court-issued iPad 10 to continue or access to WiFi so she can continue serving on 11 the jury. We have it all figured out, we can go ahead and 12 continue. 13 Okay. Let's get everybody back in here 14 THE COURT: 15 and go to work. (The following occurred in the presence of the jury.) 16 17 THE COURT: We are ready to continue. We had an issue regarding getting some court equipment to one of the 18 Had to arrange for that before the end of the day 19 20 admitted it is arranged and we can continue. MS. BRENNEKE: Thank you, Your Honor. 21 BY MS. BRENNEKE: 22 23 For the sake of time, let's move past Exhibit 5 now. were just discussing the reasons for termination on the job 24 25 descriptions. As food service manager, you have the

```
authority to remove a detainee from their work assignment if
 1
 2
    their performance is not up to those standards. That would
    include poor attendance; is that correct?
 3
        I can. But attendance, that's something I can't control.
 4
    Again, it is a voluntary work program. If a detainee is sick
 5
    and can't come to work, there is no repercussions that he's
 6
    going to suffer if he doesn't come to work because he's sick.
 7
        Your cook officers actually take attendance of detainee
    workers every meal shift; isn't that true?
        The attendance is what they are -- to let us know that's
10
    what they are getting paid.
11
        Uh-huh. And they note whether or not they come to work on
12
    the work roster?
13
        That is correct.
14
    Α
15
    Q
        Can you take a look at Exhibit 51?
        Yes. Got it.
16
17
        Is that a Northwest Detention Center out-count sheet on
    which GEO staff takes attendance of detainee workers during a
18
    shift?
19
        Yes.
20
    Α
             MS. BRENNEKE: Move to admit.
21
22
             MS. SCHEFFEY:
                            No objection.
23
             THE COURT: 51 may be admitted.
                       (Exhibit 51 was admitted.)
24
```

- 1 BY MS. BRENNEKE:
- 2 | Q Admitted looking at this, this appears to be the lunch
- 3 | shift of May 31st, 2010; is that correct?
- 4 A Yes, it is.
- 5 Q All right. And the list of workers looks like there
- are -- is a series down the middle; is that correct? There
- 7 is the name, and there are A numbers?
- 8 A Yes.
- 9 Q Ms. Henderson, we have it projected on the screen. It may
- 10 be easier to look at it there. Then on the right there are
- 11 some notations regarding some people, Nos. 21 to 26 that
- 12 says, "refused," "booked out," "sick," "fired," and those are
- notes that the GEO cook supervisor who is taking attendance
- 14 | that day would have made; is that correct?
- 15 A Someone made that, yes. I don't see a signature there,
- 16 but yes, someone made those notations over there on the
- 17 right.
- 18 | Q One of your cook -- one of your cook officers is a desk
- 19 officer who takes the attendance and handles those things for
- 20 | payroll; isn't that true?
- 21 A Cook officer or kitchen officer.
- 22 Q One of your GEO staff assigned to the kitchen?
- 23 A This is in 2010 so it is possible that one of them did
- 24 this, yes.
- 25 | Q Okay. I think the distinction you are making is in the

- past you had detention officers who were assigned to the
- 2 kitchen; is that true?
- 3 A Yes.
- 4 Q At some point, all of the cook supervisors became
- 5 detention officers, and you have only hands-on people that do
- 6 | food service in the kitchen now?
- 7 A Exactly.
- 8 Q This may have been from an older period of time; is that
- 9 right?
- 10 | A Uh-huh.
- 11 | Q All right. Now, I think we are done with that exhibit.
- 12 You have been -- you have been in food service for 40 years;
- is that right?
- 14 A Yes.
- 15 Q The food service is a very highly regulated industry,
- 16 | isn't it?
- 17 A That is correct.
- 18 | Q Admitted all of the training that you do for the detainee
- 19 workers is important to ensure that there is safety in the
- food production and preparation and service system; is that
- 21 | right?
- 22 A That would be for anybody that wanted to come in and
- 23 volunteer to help out in food service. That's why I keep
- 24 saying it is not their responsibility, it is my cook staff
- 25 | that is being held accountable to make sure the food is being

- 1 served safe.
- Q Then they, in turn, supervise and retrain to make sure the
- 3 detainees are getting it right, correct?
- 4 A Not correct. My staff is the one that is responsible.
- 5 cannot put all that responsibility on a detainee that hasn't
- 6 had any professional schooling or just on-the-job training to
- 7 be responsible for that. That is my GEO staff that is
- 8 responsible for that.
- 9 Q To the extent you are using the detainee workers and
- 10 certain items like raw meat require gloves or other kinds of
- 11 protective equipment, it is your GEO staff that ensure those
- 12 gloves are being worn and there are safety precautions being
- 13 met, correct?
- 14 A If we are having a detainee do a task, that is why there
- is this generalized training job description that you are
- 16 seeing. There is a section in there where it says about
- 17 | glove handling, handwashing those are important things, so if
- 18 you wanted to come in, I mean those are the things I would
- 19 have to be showing you how to do to ensure because,
- 20 ultimately, it would be my responsibility to make sure that
- 21 | food is being served safe, not cross-contamination. We don't
- 22 want anyone to get sick. Admitted yes, it will be our
- 23 responsibility for that.
- 24 Q All right. Are there also state and local laws and health
- 25 standards for food services that the Northwest Detention

- 1 | Center is required to comply with?
- 2 A Yes, there is.
- 3 Q And the state and local governments don't direct you on
- 4 how to comply with those, it is just that they need to come
- 5 in and inspect and make sure you do comply; is that right?
- 6 A We do have inspections. We do have audits, yes.
- 7 Q I am going to have you take a look --
- 8 MS. BRENNEKE: Actually, Your Honor, there is an
- 9 Exhibit 37 that I did not prepare for the witness's
- 10 materials. I apologize for that. It is a stipulated
- exhibit. I ask it be admitted so we can show it on the
- 12 screen.
- MS. SCHEFFEY: What was the number?
- MS. BRENNEKE: 37.
- MS. SCHEFFEY: I have no objection.
- THE COURT: All right. 37 may be admitted.
- (Exhibit 37 was admitted.)
- 18 BY MS. BRENNEKE:
- 19 Q Ms. Henderson, is this a standards compliance checklist,
- 20 one of the things the GEO Group does at the Northwest
- 21 Detention Center to make sure you are complying with all of
- 22 the standards that you have to comply with?
- 23 A That is one of the standards.
- 24 | Q If we could flip to the page -- can you flip to the page
- with the City of Tacoma certificate. Bates stamp 241864,

- 1 Your Honor. Can you please identify what that is, for the
- 2 record?
- 3 A That is an inspection report from the Tacoma Health
- 4 Department.
- 5 Q The Tacoma Pierce County Health Department comes in and
- 6 inspects the kitchen operations at the Northwest Detention
- 7 | Center, what, quarterly or...?
- 8 A They can come any time. At least -- they are required to
- 9 do it at least once a year, sometimes they come twice.
- 10 | Q They are looking at a whole lot of items to make sure you
- 11 are complying with the state and local regulations regarding
- 12 | food preparation and safety?
- 13 A That is correct.
- 14 Q There is one section -- this is so hard to read. I am
- 15 going to ask you to blow up one as an example. "Potentially
- 16 | hazardous food time temperature." Do you see that?
- 17 | A Yes.
- 18 | Q Are those requirements that are for how long and at what
- 19 temperatures you can hold hot foods or cold foods?
- 20 A Yes, it is.
- 21 | Q Is it pretty standard in your industry that there are,
- 22 sort of, accepted, sort of, best practice and regulations
- 23 that are standards that you need to adhere to in order to
- 24 make sure food preparation is safe?
- 25 A This particular portion of this is letting us know that we

- don't want to keep none of our foods in the danger zone, so
- 2 they must be at those particular temperatures, whether it is
- 3 | serving hot, holding and cooking phases of it.
- 4 Q To avoid food borne --
- 5 A That is correct, cross contamination, food-borne
- 6 illnesses, yes.
- 7 | Q Hot food stays hot, cold food stays cold, and you don't
- 8 mix it up?
- 9 A Exactly.
- 10 Q This particular exhibit has three or so separate
- inspections from the Tacoma-Pierce County Health Department.
- 12 You passed all of those inspections; is that right?
- 13 A Yes.
- 14 Q The rules of -- that are applying here, those would be
- 15 | rules from state or local laws; is that correct?
- 16 A Yes.
- 17 | Q And those are state laws that you are required to follow
- in your operations at the Northwest Detention Center?
- 19 A Yes. I can give you an example with the Tacoma-Pierce
- 20 | County Health Department. If you notice the hot temperature
- 21 was at 135, that is the Tacoma-Pierce County Health
- 22 Department standard. GEO and ICE standard is 140 still.
- 23 | Q So even though these standards and regulations don't come
- 24 | from ICE, you are still required to follow them as a
- 25 condition of work and of your contract with ICE; isn't that

- 1 right?
- 2 A Tacoma-Pierce County Health Department inspection doesn't
- 3 have -- it is not contingent on my employment with GEO. This
- 4 | is just something that they do go out to local restaurants
- and any establishments that serve food just to make sure that
- 6 we are following the protocols and keeping the general
- 7 population safe.
- 8 Q So you are required to follow these because you are doing
- 9 | food service work in Tacoma, Pierce County. These are state
- and local laws that are applying to you for the kind of work
- 11 | you are doing; is that right?
- 12 A Yes. Any establishment, yes.
- 13 | Q And if you didn't follow these, they would shut you down;
- 14 is that right?
- 15 A I am not going to -- if you had bad reports, you can, you
- 16 know -- everything is -- you can actually go on and review.
- 17 If there is serious violations, yes, they can.
- 18 | Q I am mindful of time. Ms. Henderson, I am going to go
- 19 back to something you talked about earlier. You were talking
- 20 about the expansion of the Northwest Detention Center so you
- 21 | could house more people. Do you recall that testimony?
- 22 A Yes.
- 23 | Q There was a period where there was a remodel of the
- 24 | kitchen; is that correct?
- 25 A Yes, that is correct.

- 1 Q That was in, what, 2009 or 2010?
- 2 A 2009.
- 3 | Q 2009. During that period of time when there was a remodel
- 4 of the kitchen, you continued to prepare food for all the
- 5 detainees, but you had to move the food operation into a
- 6 portable that was outside in the loading dock area; is that
- 7 | correct?
- 8 A We had portable kitchens come in, yes.
- 9 Q So during that period, you couldn't use detainee workers
- 10 at all in the kitchen because they weren't allowed outside
- 11 | the secure perimeters; is that correct?
- 12 | A Yes.
- 13 | Q And when you couldn't use the detainee workers for the
- 14 kitchen operation, you hired temporary workers from Labor
- 15 Ready instead, a temporary worker agency?
- 16 A We did do that, yes.
- 17 | Q In total, there were six temporary workers hired from
- 18 Labor Ready, each of whom worked eight-hour shifts throughout
- 19 the day to make up for the work the detainee workers would
- 20 | normally have done; is that right?
- 21 A I am going to recall -- like, I am not going to get a
- 22 | specific number but, yes, we did hire Labor Ready to come in
- 23 and assist, yes.
- 24 Q In your deposition, you testified there were six temporary
- 25 workers, each of whom worked eight-hour days. Do you have

- 1 any reason to dispute that now?
- 2 A No, I don't.
- 3 | Q So GEO paid Labor Ready and Labor Ready paid the temporary
- 4 | workers for their work by the hour; is that right?
- 5 A Yes.
- 6 Q And as I understand it, that was also a difficult time for
- 7 GEO staff because you had to work longer and harder hours in
- 8 order to accomplish the needs of the food service department
- 9 | without the detainee workers; is that true?
- 10 A It didn't have anything to do with the detainees whether
- 11 they were out there or not. The work still had to be done.
- 12 We were hired to do a job, to feed the population that was in
- 13 the facility. Yes, it may be -- yes, it had difficult times.
- 14 I have never experienced having to work out of a portable
- 15 kitchen before. It was -- it was an experience, but we did
- 16 it. It can be done with or without having those detainees
- 17 | out there.
- 18 | Q Right. In that case, it was done without detainees
- 19 because you hired temporary workers to go along with the GEO
- 20 staff, correct?
- 21 A We asked for them, yes.
- 22 | Q Yeah. And you got them, correct?
- 23 **A Yes**.
- 24 | Q So, in general, when you have detainee staff that is not
- showing up at like the 25 or 30 quota that you have planned,

- when your actual staffing is down, it makes it more difficult
- for you to get the work out, too, doesn't it?
- 3 A With not having the detainee volunteers to come in and
- 4 work?
- 5 | Q Yes.
- 6 A It can be a task.
- 7 | Q At times, when the detainee worker numbers were down,
- 8 sometimes the overtime expenses for the GEO staff has to go
- 9 up because you are going to get the work done is; is that
- 10 right?
- 11 A It may go up, yes. Overtime is there.
- MS. BRENNEKE: All right. In the interest of time,
- 13 Ms. Henderson, I think I will end my questioning with you
- 14 now. I appreciate your time and your answers today.
- THE WITNESS: Thank you.
- 16 CROSS-EXAMINATION
- 17 BY MS. SCHEFFEY:
- 18 | Q Ms. Henderson, you have been up there for a little bit.
- 19 Take a deep breath. Are you ready to go for some more?
- 20 A Yes.
- MS. SCHEFFEY: I am going to start, I want to show
- 22 the witness Exhibit 27, which she has in front of her. It is
- 23 stipulated. Does the State have any objection to admitting
- 24 | it into the record so we can publish it?
- 25 MS. BRENNEKE: No objection.

```
THE COURT:
                         Is this a new exhibit?
 1
             MS. SCHEFFEY:
                            GEO moves to admit Exhibit 27.
 2
 3
             THE COURT:
                         There is no objection? All right.
                                                               Ιt
    may be admitted.
 4
                       (Exhibit 27 was admitted.)
 5
    BY MS. SCHEFFEY:
 6
 7
        If we could put Exhibit 27 up on the screen.
           Do you know what this is?
        Policy and procedure manual for the food service
10
    department.
        Does this document describe some of the responsibilities
11
    of the food service manager?
12
        Yes, it does.
13
    Α
        Who is the food service manager?
14
15
    Α
        That would be me.
        So are you responsible for ensuring a full food service
16
17
    program is offered to all detainees?
        It is a good program. With that volunteer program, I do
18
    have to see if they want to volunteer. Again, if they do
19
    want to volunteer, that's why we have a general idea of what
20
    they are volunteering for.
21
22
        The second paragraph of the document in front of you,
23
    maybe we can cull that out, which starts with "food services
    manager." I think it lists some of your responsibilities.
24
25
    Let's wait. The second paragraph that starts with "the food
```

- service manager." Sorry. I should say the bottom, the one 1 2 from the bottom.
- A Yes, I got it. 3

6

7

- Q You can see it? Okay. They'll get it culled out for the 4 5 jury.
 - If you see, it is actually that bottom one that starts with "food services manager." There you go. So are you responsible for planning the meals for detainees?
- I have a corporate food service menu that we are -- you 10 know, we get that, we are making sure we are planning for it, meaning, having those items that are on that menu there, 11
- controlling how the food comes in, directing and evaluating 12 any food service issues, yes, I am. 13
- Are detainees responsible for planning, controlling and 14 directing food service? 15
- They are not. 16 Α
- 17 Are detainees responsible for evaluating food service?
- They are not responsible for anything with the food 18 service department. 19
- When you talk about planning food service, I want to 20 unpack that a little bit. Are you serving everyone the same 21 menu? 22
- A We have a variety of menus. We have our general, regular 23 menu, we have a kosher menu, we have a vegetarian menu, 24
- 25 halal, any medical diets we may have. We have a variety.

- 1 Q How many types of special meals or menus might you be
- 2 making in one day?
- 3 A At least four or five.
- 4 | Q Are all of those menus reviewed by a nutritionist for
- 5 | calorie content?
- 6 A They are. They are reviewed yearly and they are reviewed
- 7 | quarterly by myself.
- 8 Q About how many calories are there?
- 9 A We serve anywhere between 28 to 3,000 calories per day.
- 10 Q What types of food do you serve?
- 11 A Spaghetti, tacos, baked chicken, sweet and sour chicken,
- country fried steaks, hamburgers, hot dogs, Polish sausage.
- 13 | Quite a variety of raw vegetables, fruits. Cakes, cookies,
- 14 chips. There is a variety of things on the menu.
- 15 | Q Are detainees able to give feedback on what types of food
- 16 | they want?
- 17 A We do a quarterly food evaluation that we give to the
- 18 detainees and hope if there is anything we can improve or if
- 19 it is something that is just really not working, then we can
- 20 change on that menu. That's where the responsibility comes
- in on the food service department -- my cooks, myself.
- 22 | That's why that responsibility is on us so we can evaluate
- 23 | that and see what we can do.
- 24 Q Do you incorporate that feedback?
- 25 A Yes, I do.

- 1 Q Have detainees ever asked for a different cut of meat?
- 2 A Yes, they have. We are a pork-free facility. With the
- 3 contents of turkey hot dogs, turkey baloney, that's more
- 4 because of the different religions it is a pork-free
- 5 facility.
- 6 Q Do you eat the meals you serve at the facility?
- 7 A Yes.
- 8 Q Are they good?
- 9 A Yes.
- 10 Q Do the detainees that work in the kitchen eat a meal?
- 11 A Everyone in the facility has an opportunity to get a
- 12 meal -- breakfast, lunch or dinner.
- 13 | Q When you say "everyone in the facility," do you mean
- 14 detention officers?
- 15 A Detention officers, our medical staff, ICE, the courts, so
- 16 they all can come and get a meal.
- 17 | Q Have you ever had ICE come down and eat a meal?
- 18 | A Yes.
- 19 Q Is that the same meal that detainees eat?
- 20 A Same meal. We don't cook anything different for anyone
- 21 unless they are on medical diet that has to have something
- 22 | totally different.
- 23 Q Did you get any complaints from ICE about that meal?
- 24 A I do. Then there is -- everyone is going to have their
- 25 opinion, so it is going to be complaints about food. The

```
taste, no. Everybody is going to have their opinion and
 1
 2
    stuff.
        When you say "everybody is going to have their opinion,"
 3
    are you talking about seasoning, salty, type of meat, what is
 4
    that?
 5
        That is correct. We have -- of course, we have the menus.
 6
 7
    We do have recipes that we follow. That is, my staff has to
    follow that recipe to make sure that we are serving the
    proper portions and the control of what goes in those meals.
    If there is someone that has a medical diet, there has to be
10
    a medical order for PHS, giving us -- to let us restrict
11
    those items that they cannot have. If -- wheat, as an
12
    example or gluten free, if someone is on that specific diet,
13
    we would have a specific menu and would have to follow that
14
15
    for that person.
        Going back to Exhibit 27. It looks like -- it says,
16
17
     "Training and developing the cook foreman," are you
    responsible for fulfilling that requirement?
18
        I have monthly meetings with my staff. With that, we also
19
    do the training on the different pieces of equipment.
20
                                                            It is
    just a refresher. I am a certified food service manager that
21
    I can -- we also are cert safe to where I can implement the
22
    training or give tests to my staff, and that's what I do.
23
        Are detainee volunteers responsible for developing and
24
    training the cook foreman?
25
```

- 1 A No.
- Q Are detainee volunteers responsible for establishing
- 3 standards for sanitation, safety and security?
- $4 \mid A$ No, they have no responsibility. That's my staff that has
- 5 that responsibility.
- 6 Q Are detainees responsible for procuring the ingredients
- 7 | for the meal?
- 8 A That's not the detainees' responsibility. That is my
- 9 responsibility and my staff.
- 10 Q Where do you order your food from?
- 11 A I have several vendors that we use locally and some that
- 12 are far. Locally, I have used Food Service of America,
- which has changed to Harbor Foods, Sysco. We have a local
- 14 dairy company that we use that is in Kent, Springbrook Farms.
- 15 We also use, for our produce, Charlie's Produce out of
- 16 | Seattle.
- 17 Q Do you know if local restaurants use the same
- 18 | distributors?
- MR. WHITEHEAD: Objection, Your Honor, relevance and
- 20 outside the scope of direct.
- MS. SCHEFFEY: If you would like to hear from me.
- 22 This is directly at issue. It is her job. It is part of her
- job description. There has been a lot of comparisons to the
- 24 | food in the facility versus outside the facility. I think it
- is relevant to all the testimony we have heard today about

1 that.

THE COURT: I think the objection should be overruled

3 because this arguably has been opened by other evidence in

4 the case. It is, appears to me, of scant relevance, but you

- 5 may inquire.
- 6 BY MS. SCHEFFEY:
- 7 Q Do you remember the question?
- 8 A Could you repeat it, please?
- 9 Q Do you knew if local restaurants use the same distributors
- 10 to obtain food?
- 11 A From my experience in the different places that I have
- worked at, yes, I have used those same vendors.
- 13 | Q It looks like this document also talks about maintaining
- 14 records for all meals served. Are detainees responsible for
- 15 | that requirement?
- 16 A No, they are not.
- 17 Q Are detainees responsible for any of the key operations of
- 18 | the kitchen?
- 19 A No, they are not.
- 20 Q I would like to turn to Page 3 of Exhibit 27. Item No. 4,
- 21 you will see, it talks about handling procedure -- procedures
- for handling food, items that may be a security threat. Do
- you see that?
- 24 A Yes.
- Q Are detainees responsible for the safety of items that may

- 1 be a security threat?
- 2 A They are not responsible. That is my staff and myself
- 3 responsible for the safety and security of our department.
- 4 Q Why are you required to control access to yeast?
- 5 A Yeast is a form of product that they can use to produce
- 6 pruno.
- 7 Q What is pruno?
- 8 A A fermented alcohol beverage that can be made with yeast,
- 9 bread, fruit and let it ferment for a certain amount of time
- 10 and then drink it.
- 11 | Q Is that permitted by the detention center?
- 12 A Absolutely not.
- 13 | Q Do you know if the requirement to control yeast is in the
- 14 PBNDS?
- 15 A That is in the PBNDS.
- 16 Q What about sugar, why do you have to control access to
- 17 | sugar?
- 18 A Sugar is the same thing; it could be used to produce
- 19 pruno.
- 20 Q When little things like yeast and sugar are a security
- 21 | threat, you have to be pretty strict about the rules of the
- 22 kitchen?
- MS. BRENNEKE: Objection.
- THE WITNESS: Right. I have to make sure the safety
- 25 and security --

- MS. BRENNEKE: Ms. Henderson, I have objected to the form of her question.
- THE COURT: Just a minute. That is basically a leading question. The objection is sustained.
- 5 BY MS. SCHEFFEY:
- 6 Q Do you have to be strict about stealing in the kitchen?
- 7 A Yes.
- Q Do you have the same security concerns that we just discussed when it comes to GEO employees who may work around yeast or sugar?
- 11 A Yes.
- 12 **Q** You do?
- A I do. Just making sure that they are being controlled and not just being out and not being picked up by someone that is not supposed to have those things.
- 16 Q Are you worried about GEO employees making pruno?
- 17 A Not my GEO employees, no.
- Q Do the security concerns with detainees potentially taking items back to their dorms make it harder to include detainee
- 20 volunteers in the kitchen?
- A What it does -- again, you know, we have our procedures
 that we have to do. We just don't want to make sure that
 those items that are -- that is high in potential that can
 cause harm or danger to a detainee get back into those units.
- Q Is it easier to have a GEO employee doing the task in the

- 1 kitchen than to have a detainee volunteer?
- 2 A Most definitely GEO staff.
- 3 | Q Are you familiar with the state certification called a
- 4 | food handler certification?
- 5 A Yes, I am.
- 6 Q Are your food services staff required to have food handler
- 7 certifications through the State?
- 8 A Yes, we do.
- 9 Q Are detainees required to have food handler
- 10 certifications?
- 11 A They are not.
- 12 Q Is your facility inspected by the State?
- 13 A They are inspected by the State, yes.
- 14 Q Has the State instructed you to get food handler
- 15 certifications for detainee volunteers?
- 16 | A No.
- 17 | Q I would like to turn to Plaintiff's Exhibit 309, which has
- been admitted, the Bates number page GEO-Nwauzor 026947.
- 19 Looks like we have the first page on the screen. If we could
- 20 turn to 026947. We still don't have 026947. There we go.
- Do you know what this is, Ms. Henderson?
- 22 A Yes, I do. It is our kitchen roster for the volunteer
- 23 workers.
- 24 Q Is this roster for the week of October 22nd, 2015?
- 25 A That was the date the roster was produced, yes.

- 1 Q When you receive a roster like this, can you count on it
- 2 to know the number of volunteers that will show up between
- 3 Monday and Friday?
- 4 A I cannot.
- 5 Q Do you have 20-plus detainee volunteers in the kitchen
- 6 every day?
- 7 A No.
- 8 Q How many detainees did you have in the kitchen on
- 9 breakfast this week?
- 10 A This week, one.
- 11 Q Lunch shift?
- 12 A Lunch shift, I believe we have two.
- 13 Q What about dinner?
- 14 A Dinner, I believe it moved up to three or four.
- 15 Q If detainees didn't volunteer to participate in the
- 16 kitchen, who would make sure the meals were cooked and
- 17 | served.
- 18 A My staff would make sure that is done, GEO staff.
- 19 Q Has that ever happened to you?
- 20 A Yes, it has.
- 21 Q Were GEO officers able to get the meals out?
- 22 A We were able to cook, serve and get the meals out, yes.
- 23 | Q When you make your schedules for the week, do you
- 24 anticipate a minimum number of detainees?
- 25 A I can't count on them to come. Again, it is volunteer.

- 1 If you look at that document, you can already see that you
- will not have that amount that is listed because they do have
- 3 off days. They may be sick. It is a volunteer. They may
- 4 show up; they may not. We still have to do our job.
- 5 Q Have you ever told one of the GEO employee they could take
- 6 the day off because detainees would cover the job for them?
- 7 A Oh, no.
- 8 Q Why not?
- 9 A Unless they put in for PTO in advance. When I do my
- schedule, it is different. They are required to be there.
- 11 My GEO staff are required to be there. The detainees, it is
- 12 a volunteer work program. It is not a volunteer employment.
- 13 My staff, yes, they are required to be there.
- 14 Q Have you ever been able to just say, hey, I am taking the
- day off, I am going to rely on detainee workers to operate
- 16 | the kitchen?
- 17 A I wish I could, but no, I have not been able to do that.
- 18 Q Let's talk about the voluntary work program. I want to
- 19 talk to you about what happens in the process for a detainee
- 20 | asking to volunteer in the kitchen. When a detainee wants to
- 21 | volunteer, do you get the chance to interview him or her?
- 22 A There is no interview.
- 23 Q Do you get to inquire if the detainee has specific skills?
- 24 A No.
- 25 | Q If there is a detainee who already has kitchen experience

- who doesn't want to volunteer, can you make them come work in
- 2 the kitchen?
- 3 A No, I wouldn't even have access or knowledge if they had
- 4 that. It is a voluntary work program. Whether it is
- 5 volunteering to work in the kitchen or laundry or in the
- 6 unit, it is all a volunteer work program. No interview
- 7 process to see if they have cooking experience or none of
- 8 that. It is a volunteer work program. GEO staff does have
- 9 that.
- 10 | Q Can you turn a detainee away because they don't have any
- 11 | skills?
- 12 A No.
- 13 | Q Do you have to fill out paperwork and send it to Human
- 14 Resources when you get a new volunteer?
- 15 A No, it is a volunteer. That's part of employment, so
- 16 detainees are not employed.
- 17 | Q Do you check to see if a detainee has work authorization?
- 18 A That's not what I do.
- 19 Q What about when you have a new employee in the kitchen, do
- 20 | you interview him or her?
- 21 A GEO staff?
- 22 **Q** Yes.
- 23 A Yes, I do interview GEO staff. That process, an ad would
- 24 go out giving a description of what the job, where it is
- 25 | located. They would be called for interviews. Their

- applications would be reviewed. They would come in for an
- 2 interview. Based off their skills and qualifications, they
- 3 | could be hired for that position.
- 4 Q Do you have minimum requirements or qualifications for GEO
- 5 staff who work in the kitchen?
- 6 A In their job description, yes, they do have to have some.
- 7 At least a minimum of institutional cooking, two to three
- 8 years minimum institutional cooking. There are several other
- 9 requirements that are in there -- the lifting, the cooking,
- 10 being able to read recipes, to convert recipes. So there is
- 11 a lot more requirements that a cook or food service officer
- 12 | would have to have.
- 13 | Q If you hire a new food service officer, can they come and
- 14 go as they please, or do they have to work on a schedule?
- 15 A They would have a schedule.
- 16 Q If a food services officer comes to you and says, hey, I
- don't want to work today, I want to go to the gym, what would
- 18 you say?
- 19 A That's not an option. They can do it on their off days.
- 20 Q Would they get written up?
- 21 A There would be a possibility of disciplinary actions.
- Q What about a detainee that says, hey, I missed rec time, I
- 23 don't want to do my shift today, I want to go to the rec
- 24 yard, would they get written up?
- 25 A They wouldn't because it is a volunteer work program. We

- do allow them to go to rec. That is part of the initiative
- of getting out there and doing different things so we would
- 3 | not deny them the opportunity to go to rec or come and
- 4 volunteer in the kitchen.
- 5 Q I want to talk to you about the timing of the tasks in the
- 6 kitchen the volunteers perform. Are detainees who volunteer
- 7 | in the kitchen given breaks while they were participating?
- 8 A Yes.
- 9 Q Breakfast detainees have a break between when they help
- 10 pan up meals and when food service goes out?
- 11 A Yes.
- 12 Q Is breakfast mostly prepared before detainees arrive in
- 13 the kitchen for that shift?
- 14 A My staff starts at three a.m. The detainees that work
- 15 that volunteer shift generally come in roughly 4:00, 4:30 in
- 16 the morning, and we start serving at five.
- 17 | Q What do detainees do on the breakfast shift?
- 18 A Again, the majority of the food is probably already
- 19 cooked. They may come in and dish up the oatmeal, one may
- 20 | bring the jelly packets out and have them set out. The
- 21 | sporks needs to be counted for each unit so they can get sent
- 22 out. There are different things they might do prior to
- 23 serving.
- 24 Q I also wanted to talk to you about training. How many
- 25 | hours of training do GEO food service officers get before

1 | they start their job?

A We actually go through -- before we actually start, we go through a four- to six-week training. On a yearly basis, we have ART, annual refresher training, that is also 40 hours.

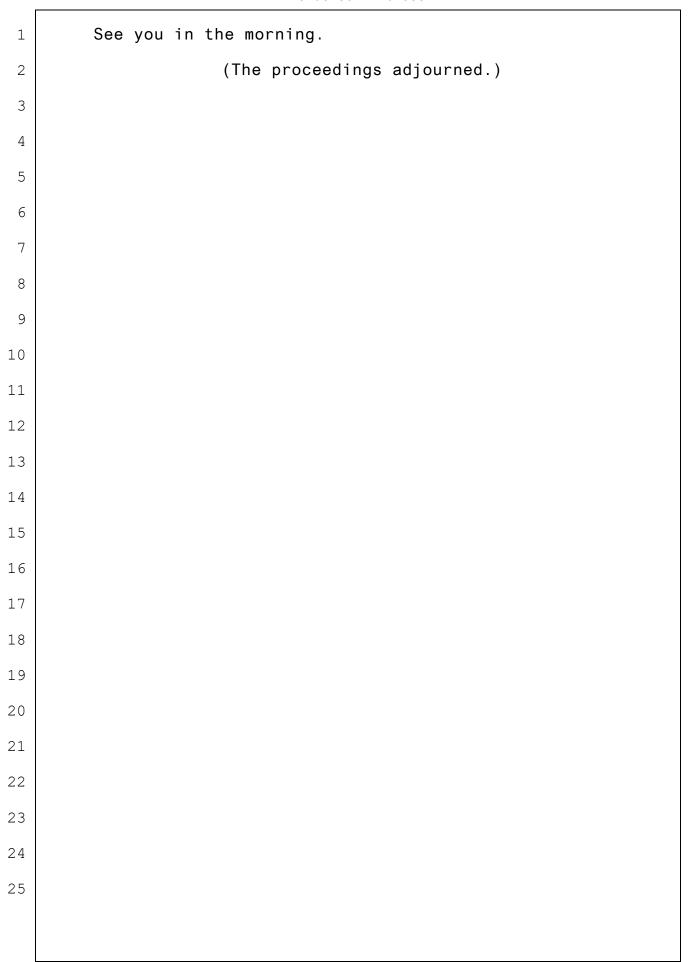
Q How many hours of training to detainee volunteers get?

A There is no training for them. Because it is a volunteer work program, they will come in -- say a detainee started on a Monday, they may come in, we will give them the layout of what they may or may not be doing. Tomorrow they may not be there. It is an ongoing thing. There is not going to be that sit-down, 40-hour training before they actually start performing any task in the kitchen.

Q I would like to put Page 228 of Exhibit 127 up on the screen.

THE COURT: You can do that in the morning. It is quitting time for the day. We will reconvene at 9:00 a.m. tomorrow and start the fourth day of the trial with the further presentation of evidence. We will finish Ms. Henderson tomorrow.

Okay. Please don't discuss the case with anyone. Folks, follow my instructions about recesses. Don't let anyone talk to you about the case. Don't read, view or listen to any news account. Don't look up anything on your own about the case. Get all your information here in this virtual courtroom.



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3	CERTIFICATE
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6	I certify that the foregoing is a correct transcript from
7	the record of proceedings in the above-entitled matter.
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11	/s/ Angela Nicolavo
12	ANGELA NICOLAVO COURT REPORTER
13	COURT REPORTER
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